



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
NOVEMBER 7, 2023 – 1:00 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER**.....Wallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**...Wallace Dunn
- III. INVOCATION**.....Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**Wallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Kathy Rhodes (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. November 2023 Associates of the Month** Russell Tippin
 - Nurse - Gabriella Arroyo
 - Clinical – Matthew Perez
 - Non-Clinical - Cuca Franco
 - B. Net Promoter Score Recognition**..... Russell Tippin
 -
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA** Wallace Dunn (p.4-36)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, October 3, 2023**
 - B. Consider Approval of Joint Conference Committee, October 24, 2023**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, September 2023**
- X. COMMITTEE REPORTS**
 - A. Finance Committee** Don Hallmark (p.37-125)
 - 1. Quarterly Investment Report – Quarter 4, FY 2023

2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended September 30, 2023
4. Capital Planning Team - Update
5. Consent Agenda
 - a. Consider Approval of Trimedx Contract Renewal
 - b. Consider Approval of Cepheid Pricing and Placement Agreement Renewal
 - c. Consider Approval of Abbott Point of Care iSTAT Pricing Agreement Renewal
6. Consider Approval of Qualify Health. LLC
7. Consider Approval of IntraSight Mobile5 Intravascular Ultrasound Machine Purchase
8. Consider Approval of EPIQ CVx Ultrasound System Purchase
9. Consider Approval of HealthLinx Nursing Excellence Project Management (NEPM – Pathway & Magnet) Addendum
10. Consider Approval of ECOLAB Pest Control Agreement

XI. TTUHSC AT THE PERMIAN BASIN REPORT Dr. Timothy Benton

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS
..... Russell Tippin (p.126-129)

- A. Permian Basin Behavioral Health Center**
- B. Ad hoc Report(s)**

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of Amendment to On-Call Agreement**
- C. Consider Approval of Compliance Update and Resolution**

XV. ADJOURNMENTWallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
OCTOBER 3, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
David Dunn
Kathy Rhodes

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Russell Tippin, Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Jeffrey Pinnow, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

Wallace Dunn called roll, all members were present except for Richard Herrera. His absence was excused.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. October 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the October 2023 Associates of the Month as follows:

- Clinical – Kayal Chandramohan
- Non-Clinical – Maria Baltierrez
- Nurse – Sophia Figueroa

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Adam Farber
- 5 Central

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, September 7, 2023**
- B. Consider Approval of Special Meeting Minutes, September 19, 2023**
- C. Consider Approval of Joint Conference Committee, September 26, 2023**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, August 2023**
- E. Consider Approval of January 2024 through January 2025 Board/Finance Committee Meeting Dates**

David Dunn moved, and Kathy Rhodes seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

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X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended August 31, 2023.
2. Consent Agenda
 - a. Consider Approval of Airgas Contract Renewal.
 - b. Consider Approval of MCH ProCare Funding Agreement
 - c. Consider Approval of 724 Access Services & Support Contract Renewal

Don Hallmark moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met on September 11, 2023 at 11:00 am. The committee reviewed one revised policy and one policy to be retired and approved the two (2) MCH policies meeting the committee guidelines.

Bryn Dodd moved, and Kathy Rhodes seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only, and no action was taken.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Dr. Hulseley – Update

Dr. Hulseley reported that the AHP day will be on October 31, 2023, lunch will be from 11:00am to 1:00pm. Anesthesia has two new providers scheduled to start in November, which will open up another OR room.

This report was informational only. No action was taken.

B. Resolution to Appoint ECHD Board Member to the Ector County Appraisal District Board

Russell Tippin, Chief Executive Officer, reported that the Ector County Appraisal District needs to have an ECHD Board Member appointed.

Kathy Rhodes nominated David Dunn to represent ECHD on the Ector County Appraisal District Board, and Wallace Dunn seconded the motion. The motion carried.

C. MCH Tax History

The history of MCH's taxing authority was provided in the board packet. This report was informational only. No action was taken.

D. Ad hoc Reports

Russell Tippin, Chief Executive Officer reported that it is time again to schedule a Retiree Luncheon.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

XIII. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, Chief Executive Officer, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President MCH ProCare, presented the provider agreements, an update on urology, and an update on the radiology department to the ECHD Board of Directors during Executive Session.

Russell Tippin, Chief Executive Officer, and Steve Steen, Chief Legal Counsel, provided an update on the cardiology audit.

Adiel Alvarado was excused from the remainder of Executive Session.

Russell Tippin, Chief Executive Officer, led the board in discussion about the new Covid Policy and provided an update on the career ladder.

Wallace Dunn, Board President, led the discussion about the Bylaws Committee and the new board attendance requirement.

Executive Session began at 5:52 p.m.

Executive Session ended at 6:51 p.m.

No action was taken during Executive Session

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Nilo Napay, N.P. – This a three (3) year Urgent Care Contract.
- Jemimah Omavuezi, PA.– This is a three (3) year Cardiology Contract.
- Ryan Tubre, M.D. – This is a one (1) year Urology Contract.

Wallace Dunn presented the following renewals:

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- Joshua Levinger, M.D. – This is a 3-year renewal of an ENT Contract.
- Narendra Sajja, M.D. – This is a 3-year renewal of a Hospitalist Contract

Kathy Rhodes moved, and David Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

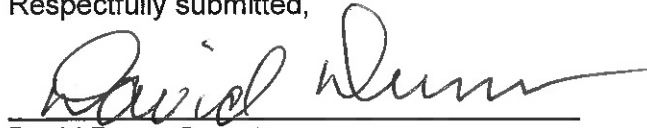
B. Compliance Update and Resolution

No action was taken.

XV. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 6:51 p.m.

Respectfully submitted,

A handwritten signature in cursive script that reads "David Dunn". The signature is written in black ink and is positioned above a horizontal line.

David Dunn, Secretary
Ector County Hospital District Board of Directors



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Mohannad Anbarserri, MD	Hospitalist	Hospitalist	ProCare	11/07/2023-11/06/2024
David Banh, MD	OB/GYN	OB/GYN	TTUHSC	11/07/2023-11/06/2024
Nicholas Chirico, MD	Radiology	Telemedicine	VRAD	11/07/2023-11/06/2025
Mark Ellis, MD	Radiology	Telemedicine	VRAD	11/07/2023-11/06/2025
George Germanos, MD	Hospitalist	Hospitalist	ProCare	11/07/2023-11/06/2024
Dana Kerr, MD	Radiology	Telemedicine	VRAD	11/07/2023-11/06/2025
Viktor Miro, MD	Hospitalist	Hospitalist	ProCare	11/07/2023-11/06/2024
Julie Ohlman, MD	Anesthesia	Anesthesiology	ProCare	11/07/2023-11/06/2024
Binh Truong, MD	Radiology	Telemedicine	VRAD	11/07/2023-11/06/2025
Ryan Tubre, MD	Surgery	Urology	ProCare	11/07/2023-11/06/2024
*Mabel Zevallos, MD	Medicine	Gastroenterology	ProCare	11/07/2023-11/06/2024
Mohannad Anbarserri, MD	Hospitalist	Hospitalist	ProCare	11/07/2023-11/06/2024

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
David Coston, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	11/07/2023-11/06/2025
Nzonguti Ekangaki, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	11/07/2023-11/06/2025
Nilo Napay, NP	Family Medicine	AHP	Nurse Practitioner	ProCare	Dr. Twum-Barimah	11/07/2023-11/06/2025
Stephany Torres, NP	OB/GYN	AHP	Nurse Practitioner		Dr. Mary Bridges	11/07/2023-11/06/2025

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Errol Anderson, MD	Radiology	Yes	Active	Diagnostic Radiology	ProCare	None	12/01/2023-11/30/2025
Aaron Chen, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	12/01/2023-11/30/2025
Kristian Delgado, MD	Anesthesia	No	Associate to Affiliate	Pain Management		None	12/01/2023-11/30/2025
Shannon Garitty, MD	Anesthesia	No	Associate to Affiliate	Pain Management		None	12/01/2023-11/30/2025
Stanley Grossman, MD	Radiology	Yes	Telemedicine	Telemedicine /Electromontoring	American Radiology	None	12/01/2023-11/30/2025
Scott Irvine, DO	Anesthesia	No	Associate to Affiliate	Pain Management		None	12/01/2023-11/30/2025
Sajjadul Islam, MD	Radiology	Yes	Active	Diagnostic Radiology		None	12/01/2023-11/30/2025
Abdul Kadir, MD	Medicine	Yes	Active	Neurology		None	12/01/2023-11/30/2025
Kristina McAuliffe, MD	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	None	12/01/2023-11/30/2024
Shailendri Philip, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	12/01/2023-11/30/2025
Douglas Porter, MD	Medicine	Yes	Telemedicine	Neurology	Real time Neuromonitoring	None	12/01/2023-11/30/2025
V.T.Reddy, MD	Radiology	Yes	Active	Diagnostic Radiology		None	12/01/2023-11/30/2025
George Rodenko, MD	Radiology	Yes	Active	Diagnostic Radiology		None	12/01/2023-11/30/2025
Russel Schroeder, MD	Radiology	Yes	Active	Diagnostic Radiology	ProCare	None	12/01/2023-11/30/2025
Slone, Richard MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	12/01/2023-11/30/2025
Madhava Agusala, MD	Cardiology	Yes	Active	Cardiology		Yes	01/01/2024-12/31/2025
Nikolay Azarov, MD	Medicine	Yes	Active	Critical Care	ProCare	None	01/01/2024-12/31/2025



Medical Center Hospital

A Member of Medical Center Health System

Sudhir Bare, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	01/01/2024-12/31/2025
Fernando Boccalandro, MD	Cardiology	Yes	Active	Cardiology	ProCare	None	01/01/2024-12/31/2025
Renuka Borra, MD	Medicine	Yes	Active	Oncology	Texas Oncology	None	01/01/2024-12/31/2025
Daniel Copeland, MD	Surgery	Yes	Active	Vascular Surgery		None	01/01/2024-12/31/2025
Marshall Early, MD	Surgery	Yes	Active	Vascular Surgery		None	01/01/2024-12/31/2025
Pankaj Khandelwal, MD	Medicine	Yes	Courtesy	Oncology	Texas Oncology	None	01/01/2024-12/31/2025
Manmeet Mangat, MD	Medicine	Yes	Affiliate	Oncology	Texas Oncology	None	01/01/2024-12/31/2025
Vivek Rao, MD	Medicine	No	Courtesy	Allergy/Immunology		None	01/01/2024-12/31/2025
David Fitzgerald, MD	Medicine	Yes	Active	Infectious Disease	Eagle Telemedicine	None	02/01/2024-01/31/2026
Michael Rethy, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	02/01/2024-01/31/2026
Joshua Sokol, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	02/01/2024-01/31/2026



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Sonia Estes, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	12/01/2023-11/30/2025
Samuel Baumgardner, PA	Surgery	AHP	Physician Assistant		Dr. Kirit Patel & Staton Awtrey, MD	None	2/01/2024-01/31/2026

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
 Executive Committee Chair
 /MM



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Madhava Agusala, MD	Cardiology	ADD: ACLS; Congenital heart disease, diagnose and manage

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status – Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Lindsay Friesenhahn, PA	AHP	Surgery	08/20/2023	Resignation
Benjamin Lowry, MD	Associate	Anesthesia	11/30/2023	Lapse in Privileges
Michelle Melotti, MD	Telemedicine	Radiology	09/25/2023	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Fernando Boccalandro, MD Chief of
Staff Executive Committee Chair
/MM



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Kristian Delgado, MD	Anesthesia	Associate to Affiliate
Shannon Garitty, MD	Anesthesia	Associate to Affiliate
Scott Irvine, DO	Anesthesia	Associate to Affiliate
Yi-Zarn Wang, MD	Surgery	Courtesy to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



November 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Nomination Vice Chief of Staff
- Family Medicine Department Chair Criteria

Advice, Opinions, Recommendations and Motion:

- Nomination Vice Chief of Staff
- Family Medicine Department Chair Criteria

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Nomination Vice Chief of Staff and Family Medicine Department Chair. Forward this recommendation to the Ector County Hospital District Board of Directors.

Fernando Boccalandro, MD, Chief of Staff Executive
Committee Chair
/MM

Family Health Clinic
November 2023
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 865,775	\$ 680,961	27.1%	\$ 630,327	37.4%	\$ 7,337,956	\$ 7,607,337	-3.5%	\$ 6,892,085	6.5%
TOTAL PATIENT REVENUE	\$ 865,775	\$ 680,961	27.1%	\$ 630,327	37.4%	\$ 7,337,956	\$ 7,607,337	-3.5%	\$ 6,892,085	6.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 498,540	\$ 381,916	30.5%	\$ 335,621	48.5%	\$ 4,017,826	\$ 4,272,115	-6.0%	\$ 3,808,813	5.5%
Self Pay Adjustments	48,328	61,755	-21.7%	57,764	-16.3%	621,743	727,519	-14.5%	573,697	8.4%
Bad Debts	13,945	16,353	-14.7%	6,786	105.5%	(85,136)	164,256	-151.8%	201,307	-142.3%
TOTAL REVENUE DEDUCTIONS	\$ 560,813	\$ 460,024	21.9%	\$ 400,170	40.1%	\$ 4,554,432	\$ 5,163,890	-11.8%	\$ 4,583,817	-0.6%
	64.78%	67.56%		63.49%		62.07%	67.88%		66.51%	
NET PATIENT REVENUE	\$ 304,962	\$ 220,937	38.0%	\$ 230,157	32.5%	\$ 2,783,524	\$ 2,443,447	13.9%	\$ 2,308,268	20.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ 23,550	-100.0%	\$ 885,102	-100.0%	\$ 1,365,358	\$ 282,523	383.3%	\$ 1,196,956	14.1%
TOTAL OTHER REVENUE	\$ -	\$ 23,550	-100.0%	\$ 885,102	-100.0%	\$ 1,365,358	\$ 282,523	383.3%	\$ 1,196,956	14.1%
NET OPERATING REVENUE	\$ 304,962	\$ 244,487	24.7%	\$ 1,115,259	-72.7%	\$ 4,148,882	\$ 2,725,970	52.2%	\$ 3,505,224	18.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 152,163	\$ 116,926	30.1%	\$ 107,647	41.4%	\$ 1,261,497	\$ 1,315,596	-4.1%	\$ 1,164,166	8.4%
Benefits	37,871	25,906	46.2%	(67,651)	-156.0%	303,492	340,746	-10.9%	19,394	1464.9%
Physician Services	296,646	211,142	40.5%	181,339	63.6%	2,003,356	2,563,979	-21.9%	2,051,285	-2.3%
Cost of Drugs Sold	11,021	24,321	-54.7%	22,702	-51.5%	226,894	255,818	-11.3%	267,253	-15.1%
Supplies	16,043	10,134	58.3%	5,674	182.7%	139,140	117,392	18.5%	94,658	47.0%
Utilities	6,973	7,407	-5.9%	5,417	28.7%	70,143	73,093	-4.0%	66,916	4.8%
Repairs and Maintenance	527	2,823	-81.3%	554	-4.9%	17,613	33,887	-48.0%	42,475	-58.5%
Leases and Rentals	2,109	478	341.3%	502	320.4%	7,001	5,780	21.1%	5,846	19.8%
Other Expense	1,000	1,587	-37.0%	1,000	0.0%	44,488	19,088	133.1%	16,012	177.9%
TOTAL OPERATING EXPENSES	\$ 524,354	\$ 400,724	30.9%	\$ 257,184	103.9%	\$ 4,073,624	\$ 4,725,379	-13.8%	\$ 3,728,005	9.3%
Depreciation/Amortization	\$ 24,971	\$ 29,047	-14.0%	\$ 23,471	6.4%	\$ 287,488	\$ 352,660	-18.5%	\$ 339,433	-15.3%
TOTAL OPERATING COSTS	\$ 549,325	\$ 429,771	27.8%	\$ 280,654	95.7%	\$ 4,361,112	\$ 5,078,039	-14.1%	\$ 4,067,438	7.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (244,362)	\$ (185,284)	31.9%	\$ 834,604	-129.3%	\$ (212,230)	\$ (2,352,069)	-91.0%	\$ (562,214)	-62.3%
Operating Margin	-80.13%	-75.78%	5.7%	74.84%	-207.1%	-5.12%	-86.28%	-94.1%	-16.04%	-68.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	3,025	2,227	35.8%	2,071	46.1%	24,657	25,335	-2.7%	22,786	8.2%
Average Revenue per Office Visit	286.21	305.78	-6.4%	304.36	-6.0%	297.60	300.27	-0.9%	302.47	-1.6%
Hospital FTE's (Salaries and Wages)	35.8	30.0	19.0%	27.4	30.3%	26.0	28.0	-6.9%	23.4	11.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 143,813	\$ 231,173	-37.8%	\$ 201,213	-28.5%	\$ 2,066,518	\$ 2,782,532	-25.7%	\$ 2,062,375	0.2%
TOTAL PATIENT REVENUE	\$ 143,813	\$ 231,173	-37.8%	\$ 201,213	-28.5%	\$ 2,066,518	\$ 2,782,532	-25.7%	\$ 2,062,375	0.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 71,999	\$ 135,482	-46.9%	\$ 110,779	-35.0%	\$ 1,114,002	\$ 1,630,727	-31.7%	\$ 1,203,092	-7.4%
Self Pay Adjustments	20,565	38,931	-47.2%	26,715	-23.0%	279,071	468,588	-40.4%	320,703	-13.0%
Bad Debts	1,772	(6,613)	-126.8%	(5,312)	-133.4%	(42,882)	(79,599)	-46.1%	(69,351)	-38.2%
TOTAL REVENUE DEDUCTIONS	\$ 94,337	\$ 167,800	-43.8%	\$ 132,182	-28.6%	\$ 1,350,191	\$ 2,019,716	-33.1%	\$ 1,454,444	-7.2%
	65.6%	72.6%		65.7%		65.3%	72.6%		70.5%	
NET PATIENT REVENUE	\$ 49,476	\$ 63,373	-21.9%	\$ 69,031	-28.3%	\$ 716,327	\$ 762,816	-6.1%	\$ 607,931	17.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ 23,550	0.0%	\$ 885,102	-100.0%	\$ 1,365,358	\$ 282,523	0.0%	\$ 1,196,956	14.1%
TOTAL OTHER REVENUE	\$ -	\$ 23,550	-100.0%	\$ 885,102	-100.0%	\$ 1,365,358	\$ 282,523	383.3%	\$ 1,196,956	14.1%
NET OPERATING REVENUE	\$ 49,476	\$ 86,923	-43.1%	\$ 954,133	-94.8%	\$ 2,081,685	\$ 1,045,339	99.1%	\$ 1,804,886	15.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 52,017	\$ 61,546	-15.5%	\$ 189,274	-72.5%	\$ 913,803	\$ 729,101	25.3%	\$ 993,688	-8.0%
Benefits	12,946	13,636	-5.1%	(118,949)	-110.9%	219,844	188,841	16.4%	16,554	1228.0%
Physician Services	58,851	100,546	-41.5%	361,041	-83.7%	1,179,506	1,218,452	-3.2%	1,268,528	-7.0%
Cost of Drugs Sold	160	4,705	-96.6%	6,999	-97.7%	34,327	56,642	-39.4%	46,388	-26.0%
Supplies	4,824	5,383	-10.4%	(80)	-6140.6%	55,640	64,777	-14.1%	34,587	60.9%
Utilities	3,765	3,893	-3.3%	2,996	25.6%	35,288	38,935	-9.4%	35,353	-0.2%
Repairs and Maintenance	527	2,823	-81.3%	554	-4.9%	15,693	33,887	-53.7%	42,475	-63.1%
Leases and Rentals	818	478	71.2%	502	63.1%	6,721	5,780	16.3%	5,846	15.0%
Other Expense	1,000	1,587	-37.0%	1,000	0.0%	43,937	19,088	130.2%	16,012	174.4%
TOTAL OPERATING EXPENSES	\$ 134,907	\$ 194,597	-30.7%	\$ 443,337	-69.6%	\$ 2,504,760	\$ 2,355,503	6.3%	\$ 2,459,431	1.8%
Depreciation/Amortization	\$ 4,071	\$ 2,868	42.0%	\$ 2,617	55.6%	\$ 37,062	\$ 34,756	6.6%	\$ 31,501	17.7%
TOTAL OPERATING COSTS	\$ 138,979	\$ 197,465	-29.6%	\$ 445,954	-68.8%	\$ 2,541,822	\$ 2,390,259	6.3%	\$ 2,490,932	2.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (89,502)	\$ (110,542)	19.0%	\$ 508,179	117.6%	\$ (460,137)	\$ (1,344,920)	65.8%	\$ (686,046)	-32.9%
Operating Margin	-180.90%	-127.17%	42.2%	53.26%	-439.6%	-22.10%	-128.66%	-82.8%	-38.01%	-41.8%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	560	847	-33.9%	737	-24.0%	7,641	10,195	-25.1%	8,018	-4.7%
Average Revenue per Office Visit	256.81	272.93	-5.9%	273.02	-5.9%	270.45	272.93	-0.9%	257.22	5.1%
Hospital FTE's (Salaries and Wages)	10.9	13.2	-17.0%	12.7	-14.2%	11.6	13.0	-10.7%	14.8	-21.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 176,476	\$ 171,594	2.8%	\$ 194,443	-9.2%	\$ 2,271,853	\$ 2,186,046	3.9%	\$ 1,918,945	18.4%
TOTAL PATIENT REVENUE	\$ 176,476	\$ 171,594	2.8%	\$ 194,443	-9.2%	\$ 2,271,853	\$ 2,186,046	3.9%	\$ 1,918,945	18.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 94,981	\$ 93,377	1.7%	\$ 102,307	-7.2%	\$ 1,254,810	\$ 1,189,595	5.5%	\$ 1,029,418	21.9%
Self Pay Adjustments	16,263	13,045	24.7%	21,081	-22.9%	208,526	166,178	25.5%	157,536	32.4%
Bad Debts	2,188	7,986	-72.6%	(176)	-1340.4%	17,286	101,751	-83.0%	90,932	-81.0%
TOTAL REVENUE DEDUCTIONS	\$ 113,432	\$ 114,408	-0.9%	\$ 123,212	-7.9%	\$ 1,480,622	\$ 1,457,524	1.6%	\$ 1,277,886	15.9%
	64.28%	66.67%		63.37%		65.17%	66.67%		66.59%	
NET PATIENT REVENUE	\$ 63,044	\$ 57,186	10.2%	\$ 71,231	-11.5%	\$ 791,231	\$ 728,522	8.6%	\$ 641,059	23.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 63,044	\$ 57,186	10.2%	\$ 71,231	-11.5%	\$ 791,231	\$ 728,522	8.6%	\$ 641,059	23.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 27,343	\$ 21,219	28.9%	\$ (43,010)	-163.6%	\$ 117,010	\$ 265,987	-56.0%	\$ 44,528	162.8%
Benefits	6,805	4,701	44.8%	27,029	-74.8%	28,150	68,892	-59.1%	742	3693.8%
Physician Services	52,254	46,945	11.3%	(108,746)	-148.1%	437,451	571,133	-23.4%	333,060	31.3%
Cost of Drugs Sold	863	4,030	-78.6%	3,411	-74.7%	40,036	51,337	-22.0%	49,022	-18.3%
Supplies	1,227	1,961	-37.4%	1,475	-16.8%	29,626	24,793	19.5%	28,788	2.9%
Utilities	3,209	3,514	-8.7%	2,421	32.5%	34,855	34,158	2.0%	31,563	10.4%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,920	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 91,742	\$ 82,370	11.4%	\$ (117,419)	-178.1%	\$ 689,880	\$ 1,016,300	-32.1%	\$ 487,703	41.5%
Depreciation/Amortization	\$ 20,824	\$ 26,104	-20.2%	\$ 20,779	0.2%	\$ 249,528	\$ 317,004	-21.3%	\$ 307,034	-18.7%
TOTAL OPERATING COSTS	\$ 112,566	\$ 108,474	3.8%	\$ (96,641)	-216.5%	\$ 939,408	\$ 1,333,304	-29.5%	\$ 794,737	18.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (49,522)	\$ (51,288)	-3.4%	\$ 167,872	-129.5%	\$ (148,177)	\$ (604,782)	-75.5%	\$ (153,678)	-3.6%
Operating Margin	-78.55%	-89.69%	-12.4%	235.67%	-133.3%	-18.73%	-83.01%	-77.4%	-23.97%	-21.9%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	629	630	-0.2%	678	-7.2%	7,560	8,026	-5.8%		0.0%
Average Revenue per Office Visit	280.57	272.37	3.0%	286.79	-2.2%	300.51	272.37	10.3%	280.88	7.0%
Hospital FTE's (Salaries and Wages)	7.0	6.7	3.5%	6.7	3.8%	5.9	7.0	-16.4%	3.3	81.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 243,549	\$ 278,194	-12.5%	\$ 234,671	3.8%	\$ 2,999,585	\$ 2,638,759	13.7%	\$ 2,910,765	3.1%
TOTAL PATIENT REVENUE	\$ 243,549	\$ 278,194	-12.5%	\$ 234,671	3.8%	\$ 2,999,585	\$ 2,638,759	13.7%	\$ 2,910,765	3.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 146,266	\$ 153,057	-4.4%	\$ 122,535	19.4%	\$ 1,649,013	\$ 1,451,793	13.6%	\$ 1,576,303	4.6%
Self Pay Adjustments	7,182	9,779	-26.6%	9,968	-27.9%	134,146	92,753	44.6%	95,458	40.5%
Bad Debts	7,151	14,980	-52.3%	12,274	-41.7%	(59,540)	142,104	-141.9%	179,726	-133.1%
TOTAL REVENUE DEDUCTIONS	\$ 160,599	\$ 177,816	-9.7%	\$ 144,777	10.9%	\$ 1,723,618	\$ 1,686,650	2.2%	\$ 1,851,487	-6.9%
	65.94%	63.92%		61.69%		57.46%	63.92%		63.61%	
NET PATIENT REVENUE	\$ 82,950	\$ 100,378	-17.4%	\$ 89,894	-7.7%	\$ 1,275,966	\$ 952,109	34.0%	\$ 1,059,278	20.5%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 82,950	\$ 100,378	-17.4%	\$ 89,894	-7.7%	\$ 1,275,966	\$ 952,109	34.0%	\$ 1,059,278	20.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 28,052	\$ 34,161	-17.9%	\$ (38,617)	-172.6%	\$ 230,683	\$ 320,508	-28.0%	\$ 125,949	83.2%
Benefits	6,982	7,569	-7.8%	24,269	-71.2%	55,498	83,013	-33.1%	2,098	2545.3%
Physician Services	50,156	63,651	-21.2%	(70,957)	-170.7%	386,398	774,394	-50.1%	449,697	-14.1%
Cost of Drugs Sold	9,999	15,586	-35.8%	12,293	-18.7%	152,530	147,839	3.2%	171,843	-11.2%
Supplies	6,649	2,790	138.3%	4,279	55.4%	53,874	27,822	93.6%	31,283	72.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 101,838	\$ 123,757	-17.7%	\$ (68,734)	-248.2%	\$ 878,984	\$ 1,353,576	-35.1%	\$ 780,871	12.6%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 898	\$ 900	-0.2%	\$ 898	0.0%
TOTAL OPERATING COSTS	\$ 101,913	\$ 123,832	-17.7%	\$ (68,659)	-248.4%	\$ 879,882	\$ 1,354,476	-35.0%	\$ 781,769	12.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (18,963)	\$ (23,454)	-19.1%	\$ 158,553	-112.0%	\$ 396,084	\$ (402,367)	-198.4%	\$ 277,509	42.7%
Operating Margin	-22.86%	-23.37%	-2.2%	176.38%	-113.0%	31.04%	-42.26%	-173.5%	26.20%	18.5%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	712	750	-5.1%	656	8.5%	8,332	7,114	17.1%		0.0%
Average Revenue per Office Visit	342.06	370.93	-7.8%	357.73	-4.4%	360.01	370.92	-2.9%	366.78	-1.8%
Hospital FTE's (Salaries and Wages)	7.8	10.2	-23.1%	8.0	-2.5%	7.7	7.9	-2.6%	5.3	45.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 301,938	\$ -	0.0%	\$ -	100.0%	\$ 301,938	\$ -	0.0%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 301,938	\$ -	0.0%	\$ -	100.0%	\$ 301,938	\$ -	0.0%	\$ -	100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 185,294	\$ -	0.0%	\$ -	100.0%	\$ 185,294	\$ -	0.0%	\$ -	100.0%
Self Pay Adjustments	4,318	-	0.0%	-	100.0%	4,318	-	0.0%	-	100.0%
Bad Debts	2,834	-	0.0%	-	100.0%	2,834	-	0.0%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 192,446	\$ -	0.0%	\$ -	100.0%	\$ 192,446	\$ -	0.0%	\$ -	100.0%
	63.74%	0.00%		0.00%		63.74%	0.00%		0.00%	
NET PATIENT REVENUE	\$ 109,492	\$ -	0.0%	\$ -	100.0%	\$ 109,492	\$ -	0.0%	\$ -	100.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 109,492	\$ -	0.0%	\$ -	100.0%	\$ 109,492	\$ -	0.0%	\$ -	100.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 44,752	\$ -	0.0%	\$ -	100.0%	\$ 44,752	\$ -	0.0%	\$ -	100.0%
Benefits	11,138	-	0.0%	-	100.0%	11,138	-	0.0%	-	100.0%
Physician Services	135,384	-	0.0%	-	100.0%	135,384	-	0.0%	-	100.0%
Cost of Drugs Sold	-	-	0.0%	-	100.0%	-	-	100.0%	-	100.0%
Supplies	3,342	-	0.0%	-	100.0%	3,342	-	0.0%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 195,867	\$ -	0.0%	\$ -	100.0%	\$ 195,867	\$ -	0.0%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 195,867	\$ -	0.0%	\$ -	100.0%	\$ 195,867	\$ -	0.0%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (86,375)	\$ -	0.0%	\$ -	100.0%	\$ (86,375)	\$ -	0.0%	\$ -	100.0%
Operating Margin	-78.89%	0.00%	0.0%	0.00%	100.0%	-78.89%	0.00%	0.0%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,124	-	0.0%	-	0.0%	1,124	-	0.0%	-	0.0%
Average Revenue per Office Visit	268.63	-	0.0%	-	0.0%	268.63	-	0.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	10.1	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
SEPTEMBER 2023**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 48,947	\$ 46,540	\$ -	\$ 18,954	\$ 114,441	13.2%	\$ 577,642	\$ 494,496	\$ 2,055	\$ 18,954	\$ 1,093,146	14.3%
Medicaid	26,438	34,561	160,063	117,333	338,396	39.1%	484,636	594,718	2,015,370	117,333	3,212,057	42.0%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	25,715	48,360	72,948	149,670	296,693	34.3%	339,830	597,479	874,069	149,670	1,961,048	25.7%
Self Pay	42,187	33,641	7,512	9,192	92,532	10.7%	628,105	492,011	68,527	9,192	1,197,835	15.7%
Other	525	13,373	3,026	6,788	23,713	2.7%	36,306	93,149	39,564	6,788	175,808	2.3%
Total	\$ 143,813	\$ 176,476	\$ 243,549	\$ 301,938	\$ 865,775	100.0%	\$ 2,066,518	\$ 2,271,853	\$ 2,999,585	\$ 301,938	\$ 7,639,894	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 22,856	\$ 17,847	\$ -	\$ 91	\$ 40,794	12.8%	\$ 264,723	\$ 221,230	\$ 192	\$ 91	\$ 486,236	14.5%
Medicaid	15,130	20,208	102,917	\$ -	138,255	43.4%	264,675	299,148	1,097,589	-	1,661,411	49.5%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	9,275	17,287	30,036	\$ 5,060	61,657	19.4%	124,646	244,744	413,771	5,060	788,221	23.5%
Self Pay	9,620	11,250	6,311	\$ 43,625	70,806	22.2%	129,600	116,841	69,073	43,625	359,140	10.7%
Other	105	5,024	1,759	\$ -	6,888	2.2%	8,900	28,418	21,855	-	59,173	1.8%
Total	\$ 56,984	\$ 71,616	\$ 141,023	\$ 48,776	\$ 318,400	100.0%	\$ 792,545	\$ 910,380	\$ 1,602,479	\$ 48,776	\$ 3,354,180	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 48,947	34.0%	\$ 59,906	29.7%	\$ 577,642	27.9%	487,739	23.6%
Medicaid	26,438	18.4%	47,933	23.8%	484,636	23.5%	510,360	24.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,715	17.9%	30,090	15.0%	339,830	16.4%	330,494	16.0%
Self Pay	42,187	29.3%	56,511	28.1%	628,105	30.4%	666,132	32.4%
Other	525	0.4%	6,773	3.4%	36,306	1.8%	67,649	3.3%
TOTAL	\$ 143,813	100.0%	\$ 201,213	100.0%	\$ 2,066,518	100.0%	2,062,375	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	22,856	40.0%	\$ 29,932	38.8%	\$ 264,723	33.4%	175,636	25.9%
Medicaid	15,130	26.6%	21,159	27.4%	264,675	33.4%	248,916	36.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,275	16.3%	13,530	17.5%	124,646	15.7%	115,205	17.0%
Self Pay	9,620	16.9%	10,030	13.0%	129,600	16.4%	122,680	18.1%
Other	105	0.2%	2,510	3.3%	8,900	1.1%	16,417	2.4%
TOTAL	\$ 56,984	100.0%	\$ 77,161	100.0%	\$ 792,545	100.0%	678,853	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,540	26.4%	\$ 50,613	26.0%	\$ 494,496	21.8%	\$ 455,969	23.8%
Medicaid	34,561	19.6%	\$ 40,819	21.0%	594,718	26.2%	486,271	25.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	48,360	27.3%	\$ 48,585	25.0%	597,479	26.2%	464,023	24.2%
Self Pay	33,641	19.1%	\$ 43,677	22.5%	492,011	21.7%	415,294	21.6%
Other	13,373	7.6%	\$ 10,749	5.5%	93,149	4.1%	97,389	5.1%
TOTAL	\$ 176,476	100.0%	\$ 194,443	100.0%	\$ 2,271,853	100.0%	\$ 1,918,945	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,847	24.9%	\$ 30,524	41.8%	\$ 221,230	24.3%	\$ 161,437	25.4%
Medicaid	20,208	28.3%	17,270	23.7%	\$ 299,148	32.9%	205,506	32.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	17,287	24.1%	14,554	19.9%	244,744	26.9%	164,225	25.8%
Self Pay	11,250	15.7%	7,970	10.9%	116,841	12.8%	84,633	13.3%
Other	5,024	7.0%	2,646	3.6%	28,418	3.1%	20,329	3.2%
TOTAL	\$ 71,616	100.0%	\$ 72,964	100.0%	\$ 910,380	100.0%	\$ 636,130	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 2,055	0.1%	\$ (806)	0.0%
Medicaid	160,063	65.7%	\$ 157,602	67.2%	2,015,370	67.2%	1,787,823	61.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	72,948	30.0%	\$ 62,610	26.7%	874,069	29.1%	1,021,623	35.1%
Self Pay	7,512	3.1%	\$ 9,696	4.1%	68,527	2.3%	73,614	2.5%
Other	3,026	1.2%	\$ 4,763	2.0%	39,564	1.3%	28,510	1.0%
TOTAL	\$ 243,549	100.0%	\$ 234,671	100.0%	\$ 2,999,585	100.0%	\$ 2,910,765	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	102,917	73.0%	89,616	62.9%	1,097,589	68.5%	812,940	59.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,036	21.3%	44,494	31.2%	413,771	25.8%	480,324	34.9%
Self Pay	6,311	4.5%	7,742	5.4%	69,073	4.3%	73,600	5.3%
Other	1,759	1.2%	734	0.5%	21,855	1.4%	8,968	0.7%
TOTAL	\$ 141,023	100.0%	\$ 142,586	100.0%	\$ 1,602,479	100.0%	\$ 1,375,833	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
SEPTEMBER 2023**

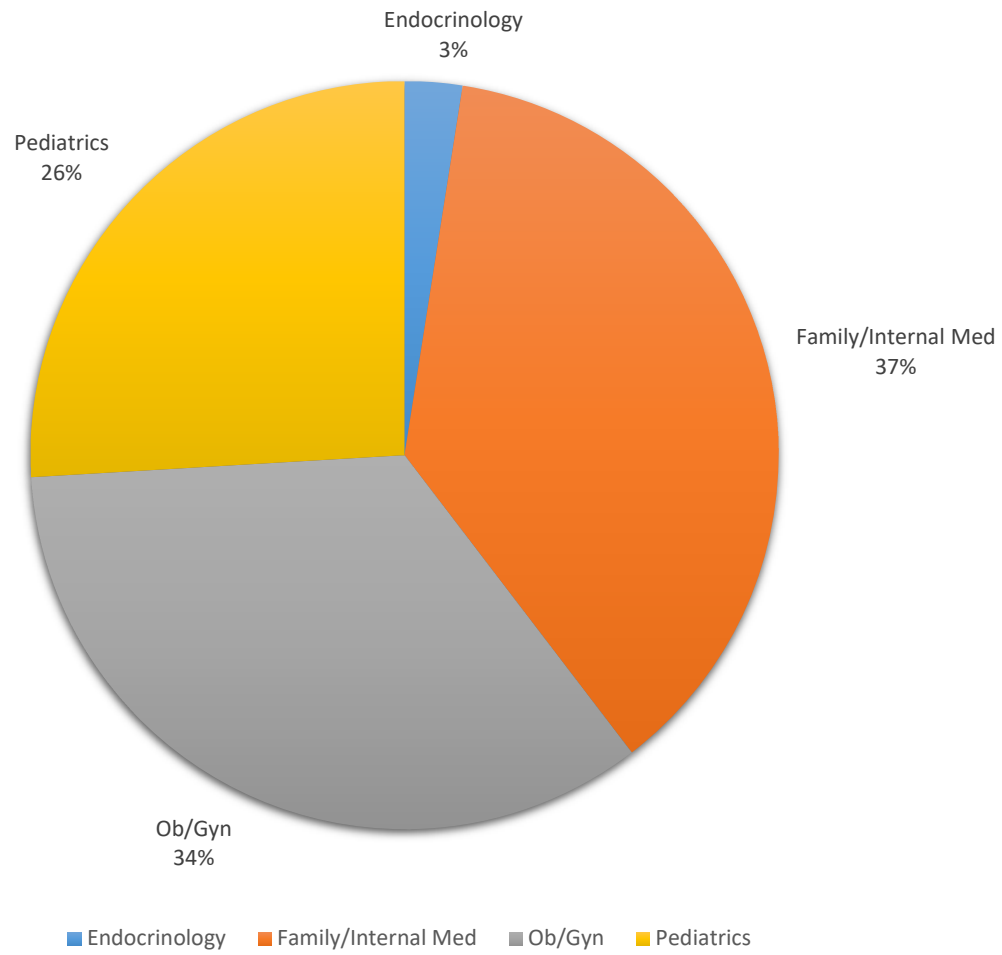
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 18,954	6.3%	\$ -	0.0%	\$ 18,954	6.3%	\$ -	0.0%
Medicaid	117,333	38.9%	\$ -	0.0%	117,333	38.9%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	149,670	49.6%	\$ -	0.0%	149,670	49.6%	-	0.0%
Self Pay	9,192	3.0%	\$ -	0.0%	9,192	3.0%	-	0.0%
Other	6,788	2.2%	\$ -	0.0%	6,788	2.2%	-	0.0%
TOTAL	\$ 301,938	100.0%	\$ -	0.0%	\$ 301,938	100.0%	\$ -	0.0%

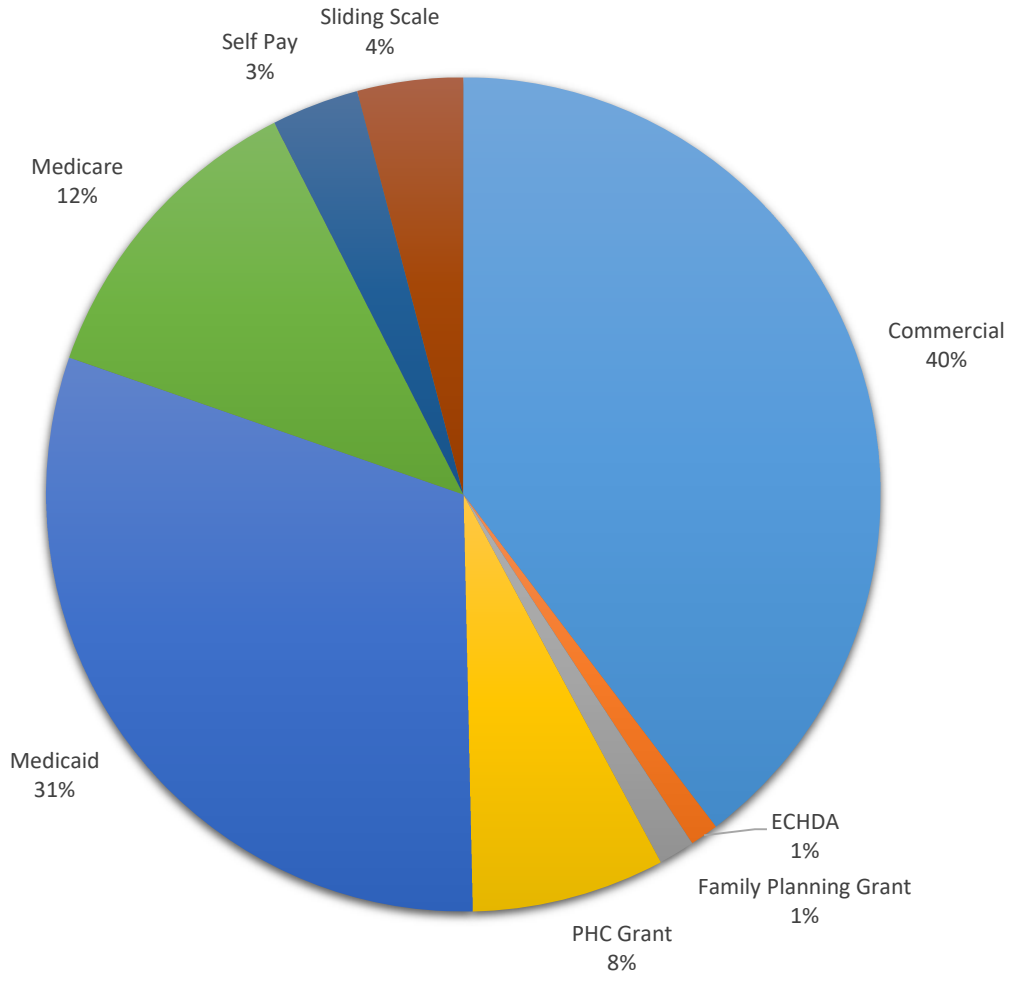
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 91	0.2%	\$ -	0.0%	\$ 91	0.2%	\$ -	0.0%
Medicaid	-	0.0%	-	0.0%	-	0.0%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	5,060	10.4%	-	0.0%	5,060	10.4%	-	0.0%
Self Pay	43,625	89.4%	-	0.0%	43,625	89.4%	-	0.0%
Other	-	0.0%	-	0.0%	-	0.0%	-	0.0%
TOTAL	\$ 48,776	100.0%	\$ -	0.0%	\$ 48,776	100.0%	\$ -	0.0%

FHC September Visits By Service

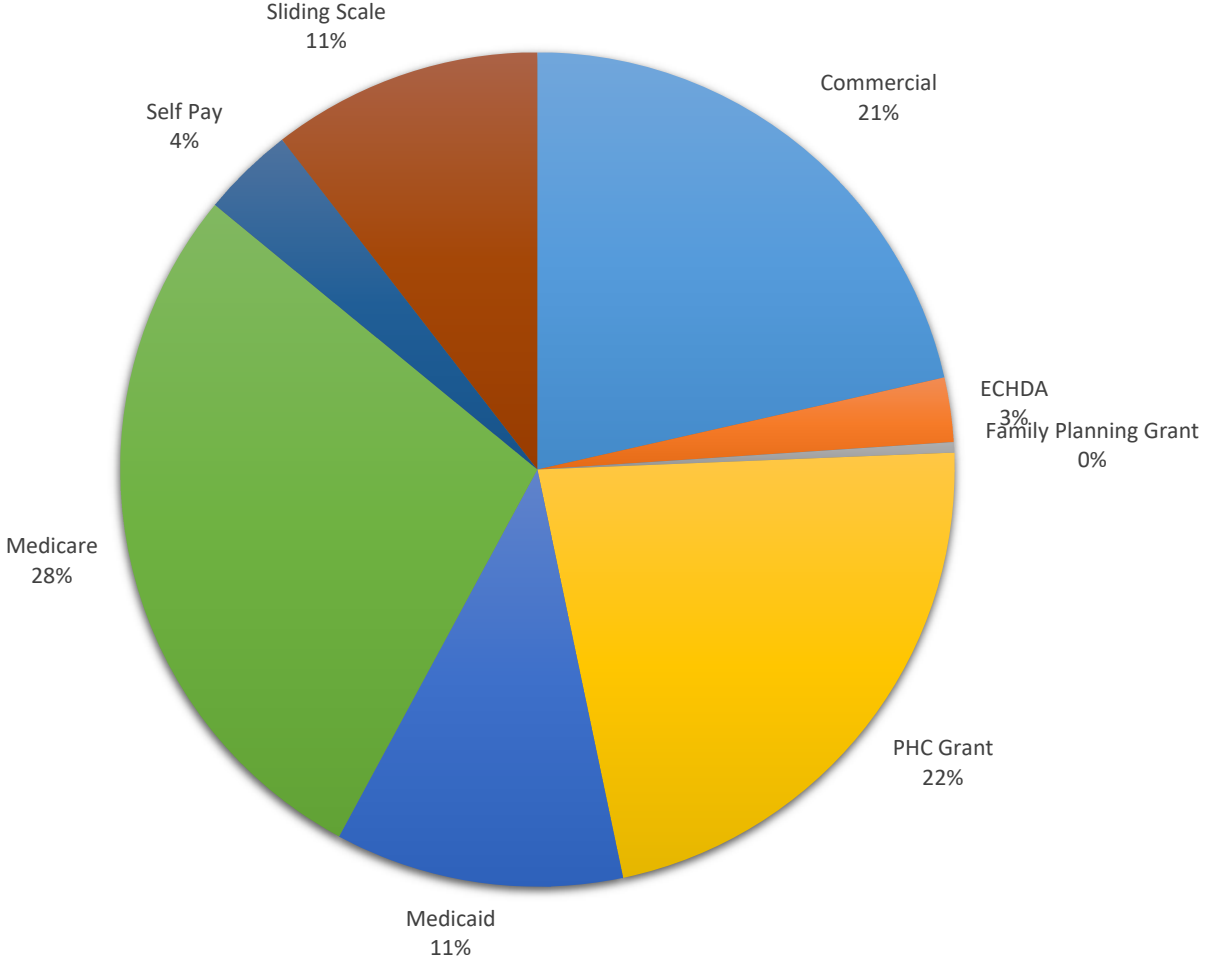


Total FHC September Visits by Financial Class



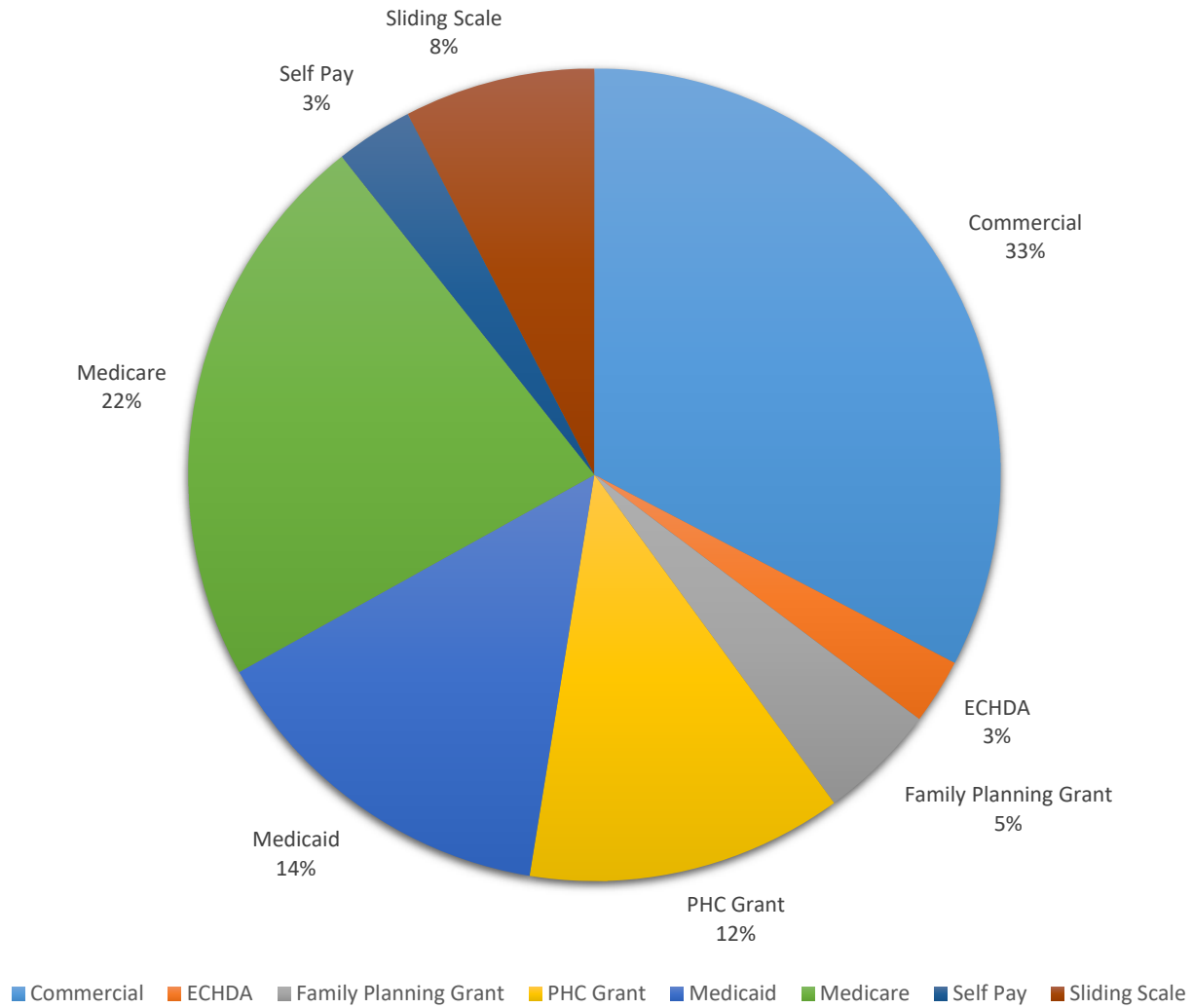
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC Clements September Visits by Financial Class

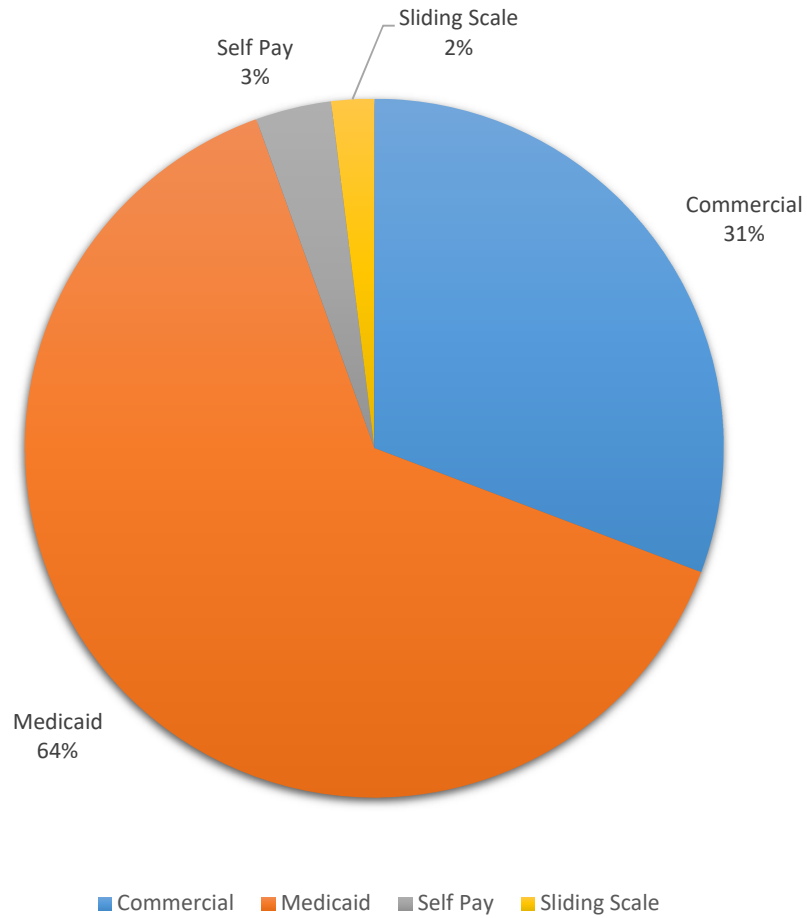


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

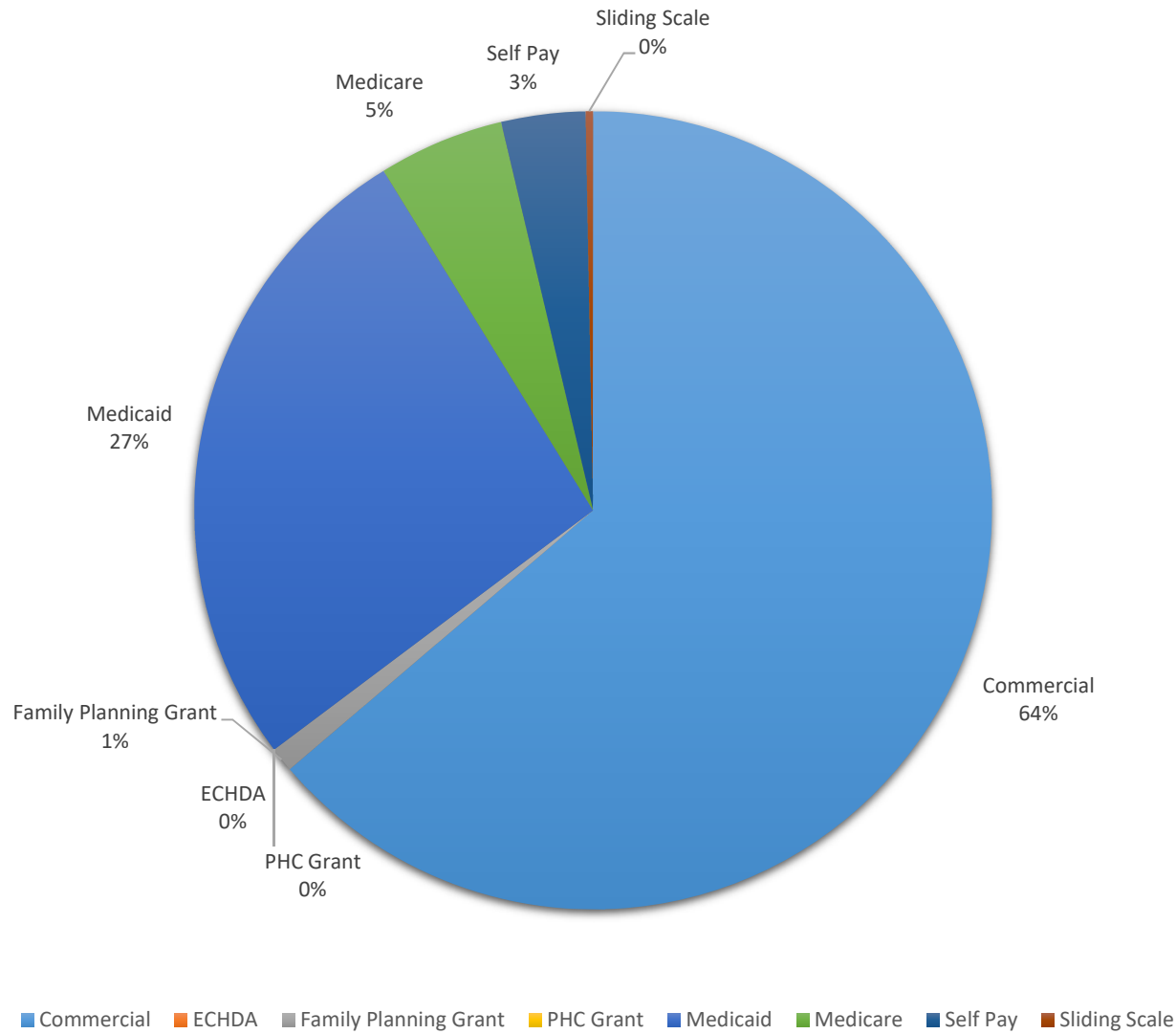
FHC West University September Visits by Financial Class



Healthy Kids Clinic September Visits by Financial Class



Womens Clinic September Visits by Financial Class



FHC Executive Director's Report-November 2023

- **Staffing Update:** The Family Health Clinic currently has no open positions.
- **Provider Update:** We are currently searching for an additional family medicine physician for our West University location. Merritt Hawkins is assisting in the search.



Investor Statement

June 30, 2023 - September 30, 2023

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown & Jarrod Patterson
Momentum Independent Network Inc.

ECTOR COUNTY HOSPITAL DISTRICT
September 30, 2023

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 50,630,896	1.6 %	\$ 48,454,467	\$ -2,176,429
Money Market/Cash	\$ 8,044,930	4.8 %	\$ 8,044,930	\$ 0
Total	\$ 58,675,826	2. %	\$ 56,499,397	\$ -2,176,429

	09/30/2023	09/30/2022
3 MONTH TREASURY BILL	5.55%	3.33%
5 YEAR TREASURY BILL	4.60%	4.06%
10 YEAR TREASURY NOTE	4.59%	3.83%
30 YEAR TREASURY NOTE	4.73%	3.79%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Sep 30, 2023

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 3,144,131	\$ 2,961,036	\$ -183,095	-5.82 %	5.24 %				
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,002	1,542,432	-57,570	-3.60	2.73	0.67	Jun 15, 2024	\$ 96.40	0.25 %
FHLBanks 0.860 10/27/25 '23 3130APGW9	1,500,000	1,497,680	1,372,155	-125,525	-8.38	2.43	1.99	Oct 27, 2025	91.48	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	46,442.39	46,442	46,442	0	0.00	0.08			1.00	—
Cash		7	7			0.00				—
38285456		15,550,119	15,474,566	-75,553	-0.49	27.39				
US Treasury 0.250 06/15/24 91282CCG4	2,700,000	2,700,002	2,602,854	-97,148	-3.60	4.61	0.67	Jun 15, 2024	96.40	0.25
FHLBanks 0.860 10/27/25 '23 3130APGW9	500,000	499,240	457,385	-41,855	-8.38	0.81	1.99	Oct 27, 2025	91.48	0.90
US Treasury Bill 10/12/23 912797FA0	5,070,000	4,999,148	5,062,598	63,450	1.27	8.96	0.02	Oct 12, 2023	99.85	4.98
Dreyfus Government Cash Mgmt Inv DGVXX	7,295,611.83	7,295,612	7,295,612	0	0.00	12.91			1.00	—
Cash		56,117	56,117			0.10				—
26761610		2,313,653	2,205,861	-107,792	-4.66	3.90				
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,002	1,542,432	-57,570	-3.60	2.73	0.67	Jun 15, 2024	96.40	0.25
FHLBanks 0.860 10/27/25 '23 3130APGW9	600,000	599,084	548,862	-50,222	-8.38	0.97	1.99	Oct 27, 2025	91.48	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	114,560.74	114,561	114,561	0	0.00	0.20			1.00	—
Cash		6	6			0.00				—
26761530		5,493,939	5,051,327	-442,612	-8.06	8.94				
Freddie Mac 0.600 10/15/25 '23 MTN 3134GWYS9	750,000	740,772	683,212	-57,560	-7.77	1.21	1.96	Oct 15, 2025	91.09	0.92
Federal Farm 1.300 12/01/25 '23 3133ENGA2	4,600,000	4,613,418	4,228,366	-385,052	-8.35	7.48	2.07	Dec 1, 2025	91.92	1.03
Dreyfus Government Cash Mgmt Inv DGVXX	139,738.2	139,738	139,738	0	0.00	0.25			1.00	—
Cash		11	11			0.00				—
26761506		29,133,658	27,917,164	-1,216,494	-4.19	49.41				
Federal Farm 2.580 04/18/24 '23 3133ENUS7	3,502,000	3,507,451	3,445,268	-62,183	-1.77	6.10	0.52	Apr 18, 2024	98.38	1.42
Freddie Mac 0.600 10/15/25 '23 MTN 3134GWYS9	2,700,000	2,666,729	2,459,565	-207,164	-7.77	4.35	1.96	Oct 15, 2025	91.09	0.92
Federal Farm 1.300 12/01/25 '23 3133ENGA2	3,000,000	3,008,755	2,757,630	-251,125	-8.35	4.88	2.07	Dec 1, 2025	91.92	1.03
FHLBanks 0.860 10/27/25 '23 3130APGW9	2,300,000	2,296,432	2,103,971	-192,461	-8.38	3.72	1.99	Oct 27, 2025	91.48	0.90
FHLBanks 1.050 07/25/24 '23 3130AQJ38	9,725,000	9,467,308	9,375,192	-92,116	-0.97	16.59	0.78	Jul 25, 2024	96.40	2.27
US Treasury 1.750 03/15/25 91282CED9	6,859,000	6,845,054	6,522,772	-322,282	-4.71	11.54	1.39	Mar 15, 2025	95.10	1.82
Dreyfus Government Cash Mgmt Inv DGVXX	234,795.77	234,796	234,796	0	0.00	0.42			1.00	—
Morgan Stanley Bk N A Cd 1.10000% 11/19/202 61765Q6N4	250,000	241,192	211,250	-29,942	-12.41	0.37		Nov 19, 2026	84.50	1.89

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Sep 30, 2023

Holdings	5,493,943	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
Goldman Bank USA 1.800 03/09/26 38149M2P7		250,000	250,003	229,080	-20,923	-8.37	0.41	2.32	Mar 9, 2026	91.63	1.80
MIDWEST INDPT BANKERSBANK JEFFERSON CITY MO CTF DEP 1.800% 03/16/26 DTD 03/16/22 CLB 59833LAY8		250,000	250,003	228,780	-21,223	-8.49	0.40			91.51	1.80
Live Oak Banking 1.900 09/15/25 538036VN1		250,000	250,003	232,928	-17,075	-6.83	0.41	1.86	Sep 15, 2025	93.17	1.90
Cash			115,932	115,932			0.21				—
38285461			3,040,326	2,889,443	-150,883	-4.96	5.11				
US Treasury 0.250 06/15/24 91282CCG4		2,100,000	2,100,002	2,024,442	-75,560	-3.60	3.58	0.67	Jun 15, 2024	96.40	0.25
FHLBanks 0.860 10/27/25 '23 3130APGW9		900,000	898,616	823,293	-75,323	-8.38	1.46	1.99	Oct 27, 2025	91.48	0.90
Dreyfus Government Cash Mgmt Inv DGVXX		41,702.46	41,702	41,702	0	0.00	0.07			1.00	—
Cash			6	6			0.00				—
Total			58,675,826	56,499,397	-2,176,429	-3.72					

¹ Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

² Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

³ Sector information is provided by Morningstar.

⁴ An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

⁵ Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Oct 4, 2023

Overview ^{1 2}

Total Number of Issues	17
Face Value	50,006,000
Market Value	\$ 47,566,831
Long/Intermediate Term Average S&P Rating ³	AA+
Long/Intermediate Term Average Moody's Rating ³	#Aaa

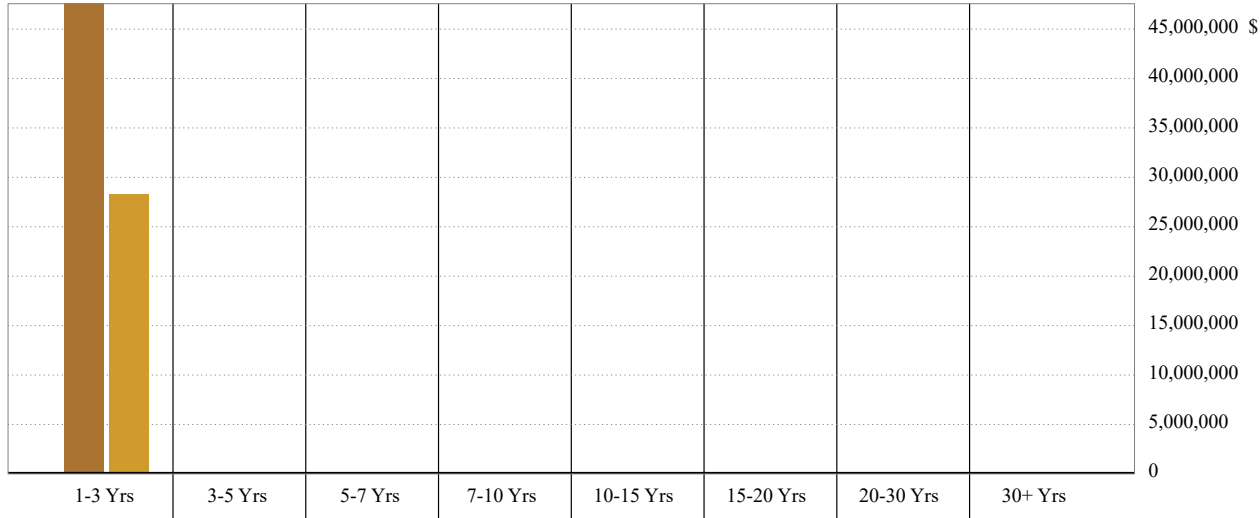
Statistics ^{1 2}

Average Bond Yield ⁴	1.06 %
Average Yield to Maturity ⁵	5.43 %
Average Yield to Worst ⁶	5.43 %
Average Coupon	1.00 %
Average Modified Duration (Years) ⁷	1.15
Average Effective Duration (Years) ⁸	1.15
Average Duration to Worst ⁹	1.15
Average Convexity (par) ¹⁰	0.02

Bond Analysis As of Oct 4, 2023

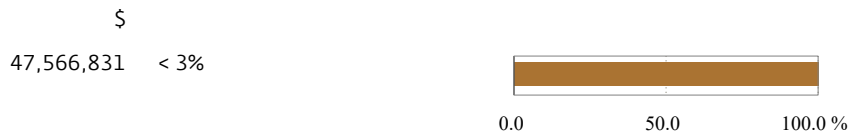
Bond Maturity vs. Call Date Distribution

Maturity | Call Date

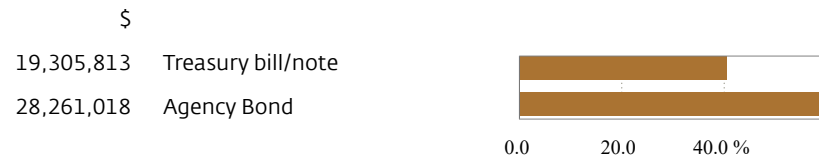


Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 47,566,831	100.00 %	\$ 28,261,018	59.41 %

Bond Coupon Concentration ¹¹



Bond Distribution by Type ¹¹²



ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Oct 4, 2023

Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Moody Rating ^{1 15 14}



These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio
September 30, 2023

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

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ECTOR COUNTY HOSPITAL DISTRICT
September 30, 2023

Yield Summary

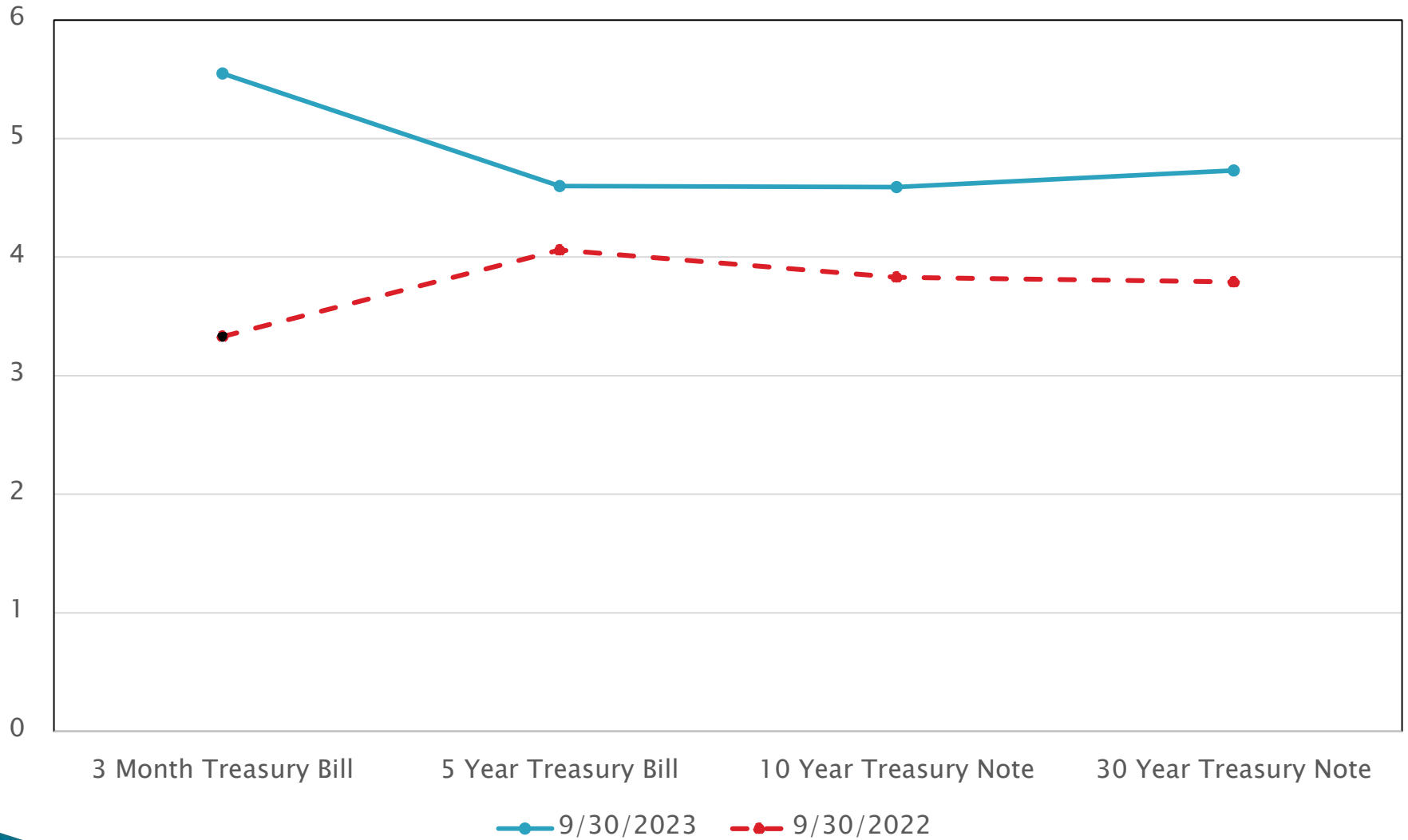
Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 50,630,896	1.66%	\$ 48,454,467	\$ -2,176,429
Money Market/Cash	\$ 8,044,930	4.82%	\$ 8,044,930	\$ 0
Total	\$ 58,675,826	2.09%	\$ 56,499,397	\$ -2,176,429

	09/30/2023	09/30/2022
3 MONTH TREASURY BILL	5.55%	3.33%
5 YEAR TREASURY BILL	4.60%	4.06%
10 YEAR TREASURY NOTE	4.59%	3.83%
30 YEAR TREASURY NOTE	4.73%	3.79%

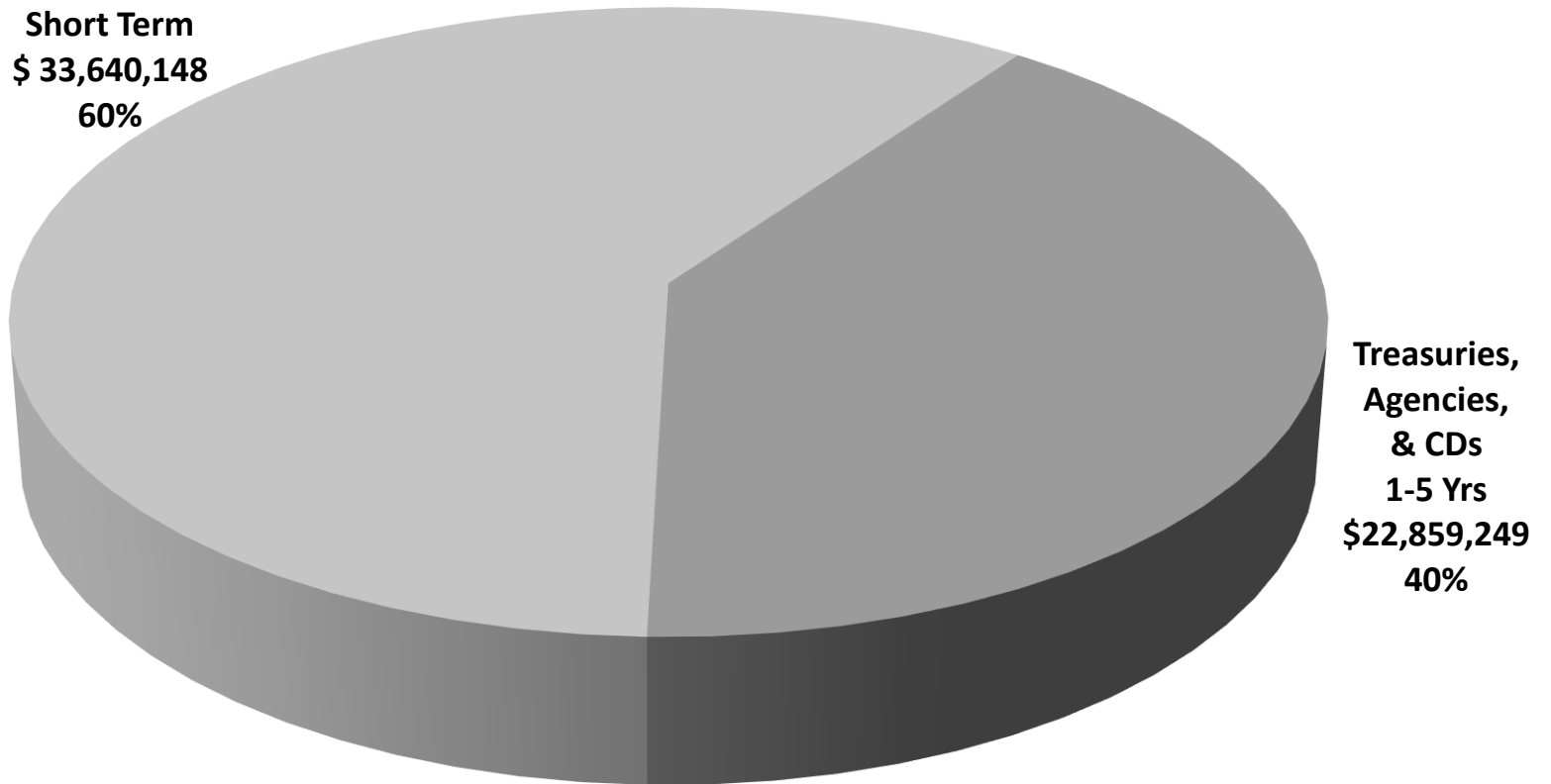
The information is based on data received. Information supporting the recommendation is enclosed.

Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

Yield Curve



Asset Distribution by Market Value



**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

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MEMORANDUM

TO: Russell Tippin, President, and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report –Fourth Quarter 2023**
DATE: November 7, 2023

The Investment Report of Ector County Hospital District for the fourth quarter ending September 30, 2023, will be presented at the Finance Committee meeting November 7, 2023. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the fourth quarter of fiscal 2023 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of September 30, 2023, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

Russell Tippin
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,137	875	29.9%	1,085	4.8%	12,768	11,369	12.3%	11,603	10.0%
Neonatal ICU (NICU)	23	19	21.1%	29	-20.7%	305	290	5.2%	299	2.0%
Total Admissions	1,160	894	29.8%	1,114	4.1%	13,073	11,659	12.1%	11,902	9.8%
Patient Days										
Adult & Pediatric	4,174	3,151	32.5%	3,903	6.9%	49,566	40,921	21.1%	50,928	-2.7%
ICU	398	367	8.4%	479	-16.9%	5,059	4,769	6.1%	5,499	-8.0%
CCU	378	291	29.9%	378	0.0%	4,627	3,777	22.5%	4,538	2.0%
NICU	374	290	29.0%	428	-12.6%	4,684	3,765	24.4%	4,232	10.7%
Total Patient Days	5,324	4,099	29.9%	5,188	2.6%	63,936	53,232	20.1%	65,197	-1.9%
Observation (Obs) Days	710	422	68.2%	334	112.6%	6,206	5,475	13.4%	4,834	28.4%
Nursery Days	324	276	17.4%	310	4.5%	3,248	3,323	-2.3%	3,349	-3.0%
Total Occupied Beds / Bassinets	6,358	4,797	32.5%	5,832	9.0%	73,390	62,030	18.3%	73,380	0.0%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.35	4.35	0.0%	4.39	-0.8%	4.64	4.35	6.7%	5.25	-11.7%
NICU	16.26	15.26	6.5%	14.76	10.2%	15.36	12.98	18.3%	14.15	8.5%
Total ALOS	4.59	4.59	0.1%	4.66	-1.4%	4.89	4.57	7.1%	5.48	-10.7%
Acute / Adult & Pediatric w/o OB	5.24			5.42	-3.4%	5.58			6.22	-10.2%
Average Daily Census	177.5	136.6	29.9%	172.9	2.6%	175.2	145.8	20.1%	178.1	-1.7%
Hospital Case Mix Index (CMI)	1.7585	1.6500	6.6%	1.6105	9.2%	1.7349	1.6500	5.1%	1.6927	2.5%
CMI Adjusted LOS	2.48	2.64	-6.2%	2.72	-9.1%	2.67	2.64	1.4%	3.10	-13.8%
Medicare										
Admissions	438	314	39.5%	363	20.7%	4,909	4,089	20.1%	4,139	18.6%
Patient Days	2,325	1,675	38.8%	1,907	21.9%	27,374	21,738	25.9%	26,689	2.6%
Average Length of Stay	5.31	5.33	-0.5%	5.25	1.0%	5.58	5.32	4.9%	6.45	-13.5%
Case Mix Index	2.1354	1.9200	11.2%	1.9290	10.7%	2.0340	1.9200	5.9%	1.9702	3.2%
Medicaid										
Admissions	127	116	9.5%	148	-14.2%	1,657	1,484	11.7%	1,544	7.3%
Patient Days	547	376	45.5%	670	-18.4%	7,211	4,890	47.5%	7,675	-6.0%
Average Length of Stay	4.31	3.24	32.9%	4.53	-4.9%	4.35	3.30	32.1%	4.97	-12.5%
Case Mix Index	1.0291	1.1900	-13.5%	1.1806	-12.8%	1.1444	1.1900	-3.8%	1.2166	-5.9%
Commercial										
Admissions	337	257	31.1%	307	9.8%	3,620	3,318	9.1%	3,316	9.2%
Patient Days	1,347	1,096	22.9%	1,343	0.3%	16,022	14,240	12.5%	15,815	1.3%
Average Length of Stay	4.00	4.26	-6.3%	4.37	-8.6%	4.43	4.29	3.1%	4.77	-7.2%
Case Mix Index	1.6084	1.5500	3.8%	1.5752	2.1%	1.6645	1.5500	7.4%	1.6286	2.2%
Self Pay										
Admissions	227	192	18.2%	263	-13.7%	2,510	2,490	0.8%	2,608	-3.8%
Patient Days	932	832	12.0%	1,076	-13.4%	11,271	10,824	4.1%	13,280	-15.1%
Average Length of Stay	4.11	4.33	-5.3%	4.09	0.4%	4.49	4.35	3.3%	5.09	-11.8%
Case Mix Index	1.6344	1.5700	4.1%	1.3764	18.7%	1.5614	1.5700	-0.5%	1.5356	1.7%
All Other										
Admissions	31	18	72.2%	33	-6.1%	377	278	35.6%	295	27.8%
Patient Days	173	117	47.9%	192	-9.9%	2,058	1,539	33.7%	1,738	18.4%
Average Length of Stay	5.58	6.50	-14.1%	5.82	-4.1%	5.46	5.54	-1.4%	5.89	-7.3%
Case Mix Index	2.0391	2.0000	2.0%	2.1308	-4.3%	2.1366	2.0000	6.8%	2.1048	1.5%
Radiology										
InPatient	4,223	3,087	36.8%	3,872	9.1%	49,964	40,011	24.9%	49,214	1.5%
OutPatient	8,414	7,062	19.1%	7,949	5.8%	96,225	91,764	4.9%	89,267	7.8%
Cath Lab										
InPatient	627	523	19.9%	463	35.4%	7,521	6,800	10.6%	6,293	19.5%
OutPatient	461	492	-6.3%	423	9.0%	5,573	6,400	-12.9%	5,871	-5.1%
Laboratory										
InPatient	72,622	55,995	29.7%	70,852	2.5%	865,951	727,358	19.1%	893,502	-3.1%
OutPatient	67,450	56,971	18.4%	61,217	10.2%	796,930	739,977	7.7%	721,745	10.4%
Other										
Deliveries	202	166	21.7%	212	-4.7%	2,177	2,147	1.4%	2,189	-0.5%
Surgical Cases										
InPatient	241	206	17.0%	234	3.0%	2,905	2,640	10.0%	2,536	14.6%
OutPatient	588	529	11.2%	531	10.7%	6,597	6,860	-3.8%	6,329	4.2%
Total Surgical Cases	829	735	12.8%	765	8.4%	9,502	9,500	0.0%	8,865	7.2%
GI Procedures (Endo)										
InPatient	122	144	-15.3%	135	-9.6%	1,584	1,840	-13.9%	1,566	1.1%
OutPatient	224	212	5.7%	102	119.6%	2,397	2,760	-13.2%	1,824	31.4%
Total GI Procedures	346	356	-2.8%	237	46.0%	3,981	4,600	-13.5%	3,390	17.4%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,715	3,933	19.9%	5,243	-10.1%	60,907	51,100	19.2%	53,443	14.0%
Observation Days	710	422	68.2%	334	112.6%	6,206	5,475	13.4%	4,834	28.4%
Other O/P Occasions of Service	19,776	17,707	11.7%	19,930	-0.8%	237,177	230,000	3.1%	230,895	2.7%
Total O/P Occasions of Svc.	25,201	22,062	14.2%	25,507	-1.2%	304,290	286,575	6.2%	289,172	5.2%
Hospital Operations										
Manhours Paid	273,376	247,337	10.5%	268,436	1.8%	3,278,160	3,104,176	5.6%	3,159,185	3.8%
FTE's	1,594.7	1,442.8	10.5%	1,565.9	1.8%	1,571.7	1,488.3	5.6%	1,510.5	4.1%
Adjusted Patient Days	10,330	7,921	30.4%	9,960	3.7%	123,622	103,022	20.0%	120,288	2.8%
Hours / Adjusted Patient Day	26.46	31.23	-15.3%	26.95	-1.8%	26.52	30.13	-12.0%	26.26	1.0%
Occupancy - Actual Beds	50.9%	39.1%	29.9%	48.6%	4.7%	50.2%	41.8%	20.1%	51.0%	-1.7%
FTE's / Adjusted Occupied Bed	4.6	5.5	-15.3%	4.7	-1.8%	4.6	5.3	-11.9%	4.6	1.0%
Family Health Clinic - Clements										
Total Medical Visits	560	847	-33.9%	737	-24.0%	7,641	10,195	-25.1%	8,018	-4.7%
Manhours Paid	1,872	2,255	-17.0%	2,181	-14.2%	24,241	27,131	-10.7%	30,863	-21.5%
FTE's	10.9	13.2	-17.0%	12.7	-14.2%	11.6	13.0	-10.7%	14.8	-21.2%
Family Health Clinic - West University										
Total Medical Visits	629	630	-0.2%	678	-7.2%	7,560	8,026	-5.8%	6,832	10.7%
Manhours Paid	1,193	1,153	3.5%	1,149	3.8%	12,289	14,695	-16.4%	6,785	81.1%
FTE's	7.0	6.7	3.5%	6.7	3.8%	5.9	7.0	-16.4%	3.2	81.6%
Family Health Clinic - JBS										
Total Medical Visits	712	750	-5.1%	656	8.5%	8,332	7,114	17.1%	7,936	5.0%
Manhours Paid	1,340	1,742	-23.1%	1,375	-2.5%	16,067	16,504	-2.6%	11,056	45.3%
FTE's	7.8	10.2	-23.1%	8.0	-2.5%	7.7	7.9	-2.6%	5.3	45.7%
Family Health Clinic - Womens										
Total Medical Visits	1,124	-	0.0%	-	0.0%	1,124	-	0.0%	-	0.0%
Manhours Paid	1,724	-	0.0%	-	0.0%	1,724	-	0.0%	-	0.0%
FTE's	10.1	0.0	0.0%	-	0.0%	0.8	0.0	0.0%	-	0.0%
Total ECHD Operations										
Total Admissions	1,160	894	29.8%	1,114	4.1%	13,073	11,659	12.1%	11,902	9.8%
Total Patient Days	5,324	4,099	29.9%	5,188	2.6%	63,936	53,232	20.1%	65,197	-1.9%
Total Patient and Obs Days	6,034	4,521	33.5%	5,522	9.3%	70,142	58,707	19.5%	70,031	0.2%
Total FTE's	1,630.4	1,472.8	10.7%	1,593.3	2.3%	1,597.8	1,516.3	5.4%	1,533.8	4.2%
FTE's / Adjusted Occupied Bed	4.7	5.6	-15.1%	4.8	-1.3%	4.7	5.4	-12.1%	4.7	1.1%
Total Adjusted Patient Days	10,330	7,921	30.4%	9,960	3.7%	123,622	103,022	20.0%	120,288	2.8%
Hours / Adjusted Patient Day	27.06	31.88	-15.1%	27.43	-1.3%	26.96	30.70	-12.2%	26.67	1.1%
Outpatient Factor	1.9403	1.9324	0.4%	1.9197	1.1%	1.9335	1.9353	-0.1%	1.8450	4.8%
Blended O/P Factor	2.1502	2.1722	-1.0%	2.1410	0.4%	2.1610	2.1692	-0.4%	2.0515	5.3%
Total Adjusted Admissions	2,251	1,728	30.3%	2,139	5.2%	25,277	22,564	12.0%	21,959	15.1%
Hours / Adjusted Admisssion	123.42	146.15	-15.6%	127.72	-3.4%	131.77	140.16	-6.0%	146.08	-9.8%
FTE's - Hospital Contract	53.1	57.5	-7.6%	62.5	-15.1%	50.8	61.2	-17.0%	93.4	-45.6%
FTE's - Mgmt Services	50.5	43.3	16.6%	48.5	4.1%	42.8	43.3	-1.2%	43.2	-0.9%
Total FTE's (including Contract)	1,734.0	1,573.6	10.2%	1,704.3	1.7%	1,691.3	1,620.7	4.4%	1,670.4	1.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.0	6.0	-15.5%	5.1	-1.9%	5.0	5.7	-13.0%	5.1	-1.7%
ProCare FTEs	212.9	251.2	-15.2%	216.7	-1.8%	218.7	251.2	-12.9%	213.8	2.3%
TraumaCare FTEs	9.4	9.3	0.9%	9.4	0.2%	9.4	9.2	2.7%	3.1	202.4%
Total System FTEs	1,956.3	1,834.1	6.7%	1,930.5	1.3%	1,919.4	1,881.0	2.0%	1,887.4	1.7%
Urgent Care Visits										
JBS Clinic	1,269	1,947	-34.8%	1,470	-13.7%	17,573	25,300	-30.5%	21,329	-17.6%
West University	896	1,094	-18.1%	988	-9.3%	11,300	14,200	-20.4%	14,976	-24.5%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	12	-100.0%
Total Urgent Care Visits	2,165	3,041	-28.8%	2,458	-11.9%	28,873	39,500	-26.9%	36,317	-20.5%
Retail Clinic Visits										
Retail Clinic	66	338	-80.5%	298	-77.9%	2,157	3,364	-35.9%	2,990	-27.9%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2023**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 16,567,281	\$ 4,400	\$ -	\$ 16,571,681
Investments	56,460,783	-	-	56,460,783
Patient Accounts Receivable - Gross	247,541,752	29,112,091	2,371,321	279,025,164
Less: 3rd Party Allowances	(154,534,985)	(16,400,026)	(1,845,686)	(172,780,698)
Bad Debt Allowance	(59,928,158)	(8,542,555)	(400,000)	(68,870,713)
Net Patient Accounts Receivable	33,078,609	4,169,509	125,635	37,373,753
Taxes Receivable	11,106,345	-	-	11,106,345
Accounts Receivable - Other	2,223,336	35,402	-	2,258,738
Inventories	9,697,439	477,883	-	10,175,322
Prepaid Expenses	3,881,928	112,263	37,639	4,031,830
Total Current Assets	133,015,722	4,799,457	163,274	137,978,452
CAPITAL ASSETS:				
Property and Equipment	514,701,189	399,150	-	515,100,339
Construction in Progress	4,378,451	-	-	4,378,451
	519,079,640	399,150	-	519,478,790
Less: Accumulated Depreciation and Amortization	(359,846,497)	(321,730)	-	(360,168,228)
Total Capital Assets	159,233,143	77,420	-	159,310,563
LEASE ASSETS				
Leased Assets	53,343	-	-	53,343
Less Accumulated Amortization Lease Assets	(4,355)	-	-	(4,355)
Total Lease Assets	48,988	-	-	48,988
SUBSCRIPTION ASSETS				
Subscription Assets	11,891,971	-	-	11,891,971
Less Accumulated Amortization Subscription Assets	(2,132,109)	-	-	(2,132,109)
Total Subscription Assets	9,759,863	-	-	9,759,863
LT Lease Receivable	7,245,067	-	-	7,245,067
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,192,628	-	-	6,192,628
Restricted TPC, LLC	1,668,033	-	-	1,668,033
Restricted MCH West Texas Services	2,289,594	-	-	2,289,594
Pension, Deferred Outflows of Resources	19,214,396	-	-	19,214,396
Assets whose use is Limited	-	239,765	-	239,765
TOTAL ASSETS	\$ 338,672,329	\$ 5,116,641	\$ 163,274	\$ 343,952,244
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,331,892	\$ -	\$ -	\$ 2,331,892
Self-Insurance Liability - Current Portion	3,651,369	-	-	3,651,369
Current Portion of Lease Liabilities	3,492	-	-	3,492
Current Portion of Subscription Liabilities	1,394,632	-	-	1,394,632
Accounts Payable	28,066,449	179,825	(122,858)	28,123,417
A/R Credit Balances	1,728,310	-	-	1,728,310
Accrued Interest	316,680	-	-	316,680
Accrued Salaries and Wages	6,721,029	4,737,246	243,053	11,701,328
Accrued Compensated Absences	4,623,356	-	-	4,623,356
Due to Third Party Payors	-	-	-	0
Deferred Revenue	329,369	232,401	-	561,770
Total Current Liabilities	49,166,578	5,149,472	120,195	54,436,245
ACCRUED POST RETIREMENT BENEFITS	55,306,618	-	-	55,306,618
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LEASE LIABILITIES	46,484	-	-	46,484
SUBSCRIPTION LIABILITIES	8,081,410	-	-	8,081,410
LONG-TERM DEBT - Less Current Maturities	31,456,952	-	-	31,456,952
Total Liabilities	146,527,115	5,149,472	120,195	151,796,781
FUND BALANCE	192,145,214	(32,831)	43,079	192,155,463
TOTAL LIABILITIES AND FUND BALANCE	\$ 338,672,329	\$ 5,116,641	\$ 163,274	\$ 343,952,244

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 16,571,681	\$ 32,033,000	\$ 5,075	\$ -	\$ (15,466,394)
Investments	56,460,783	68,206,692	-	-	(11,745,909)
Patient Accounts Receivable - Gross	279,025,164	215,087,104	24,731,462	614,859	38,591,739
Less: 3rd Party Allowances	(172,780,698)	(140,901,175)	(9,623,136)	(469,500)	(21,786,887)
Bad Debt Allowance	<u>(68,870,713)</u>	<u>(49,620,354)</u>	<u>(10,153,878)</u>	<u>(52,000)</u>	<u>(9,044,481)</u>
Net Patient Accounts Receivable	37,373,753	24,565,575	4,954,448	93,359	7,760,372
Taxes Receivable	11,106,345	11,105,013	-	-	1,333
Accounts Receivable - Other	2,258,738	6,644,584	34,499	-	(4,420,345)
Inventories	10,175,322	8,796,969	479,133	-	899,220
Prepaid Expenses	4,031,830	3,373,326	158,300	20,398	479,806
Total Current Assets	<u>137,978,452</u>	<u>154,725,158</u>	<u>5,631,454</u>	<u>113,757</u>	<u>(22,491,917)</u>
CAPITAL ASSETS:					
Property and Equipment	515,100,339	501,814,250	393,970	-	12,892,119
Construction in Progress	4,378,451	4,091,217	-	-	287,234
	<u>519,478,790</u>	<u>505,905,467</u>	<u>393,970</u>	<u>-</u>	<u>13,179,353</u>
Less: Accumulated Depreciation and Amortization	<u>(360,168,228)</u>	<u>(341,371,455)</u>	<u>(305,754)</u>	<u>-</u>	<u>(18,491,019)</u>
Total Capital Assets	<u>159,310,563</u>	<u>164,534,012</u>	<u>88,216</u>	<u>-</u>	<u>(5,311,666)</u>
LEASE ASSETS					
Leased Assets	53,343	-	-	-	53,343
Less Accumulated Amortization Lease Assets	<u>(4,355)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,355)</u>
Total Lease Assets	<u>48,988</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>48,988</u>
SUBSCRIPTION ASSETS					
Subscription Assets	11,891,971	5,646,612	-	-	6,245,359
Less Accumulated Amortization Subscription Assets	<u>(2,132,109)</u>	<u>(751,985)</u>	<u>-</u>	<u>-</u>	<u>(1,380,124)</u>
Total Subscription Assets	<u>9,759,863</u>	<u>4,894,627</u>	<u>-</u>	<u>-</u>	<u>4,865,235</u>
LT Lease Receivable	7,245,067	-	-	-	7,245,067
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,192,628	6,083,572	-	-	109,056
Restricted TPC, LLC	1,668,033	1,461,047	-	-	206,986
Restricted MCH West Texas Services	2,289,594	2,334,361	-	-	(44,767)
Pension, Deferred Outflows of Resources	19,214,396	19,348,225	-	-	(133,829)
Assets whose use is Limited	<u>239,765</u>	<u>-</u>	<u>150,729</u>	<u>-</u>	<u>89,036</u>
TOTAL ASSETS	<u>\$ 343,952,244</u>	<u>\$ 353,385,898</u>	<u>\$ 5,870,400</u>	<u>\$ 113,757</u>	<u>\$ (15,417,810)</u>
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,331,892	\$ 2,232,209	\$ -	\$ -	\$ 99,682
Self-Insurance Liability - Current Portion	3,651,369	3,476,369	-	-	175,000
Current Portion of Lease Liabilities	3,492	-	-	-	3,492
Current Portion of Subscription Liabilities	1,394,632	715,371	-	-	679,261
Accounts Payable	28,123,417	29,257,247	899,411	(133,295)	(1,899,946)
A/R Credit Balances	1,728,310	2,431,305	-	-	(702,995)
Accrued Interest	316,680	108,281	-	-	208,400
Accrued Salaries and Wages	11,701,328	5,613,638	4,702,269	274,974	1,110,447
Accrued Compensated Absences	4,623,356	4,450,865	-	-	172,491
Due to Third Party Payors	-	16,199,526	-	-	(16,199,526)
Deferred Revenue	<u>561,770</u>	<u>272,039</u>	<u>301,550</u>	<u>-</u>	<u>(11,819)</u>
Total Current Liabilities	<u>54,436,245</u>	<u>64,756,850</u>	<u>5,903,230</u>	<u>141,679</u>	<u>(16,223,835)</u>
ACCRUED POST RETIREMENT BENEFITS	55,306,618	54,330,479	-	-	976,139
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LEASE LIABILITIES	46,484	-	-	-	46,484
SUBSCRIPTION LIABILITIES	8,081,410	3,976,539	-	-	4,104,871
LONG-TERM DEBT - Less Current Maturities	31,456,952	34,565,827	-	-	(3,108,875)
Total Liabilities	<u>151,796,781</u>	<u>160,098,767</u>	<u>5,903,230</u>	<u>141,679</u>	<u>(14,346,895)</u>
FUND BALANCE	<u>192,155,463</u>	<u>193,287,131</u>	<u>(32,831)</u>	<u>(27,922)</u>	<u>192,188,293</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 343,952,244</u>	<u>\$ 353,385,898</u>	<u>\$ 5,870,400</u>	<u>\$ 113,757</u>	<u>\$ (15,417,810)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 53,037,223	\$ 46,552,513	13.9%	\$ 49,993,807	6.1%	\$ 628,091,709	\$ 600,820,609	4.5%	\$ 639,533,812	-1.8%
Outpatient Revenue	61,005,885	54,568,024	11.8%	57,043,325	6.9%	729,185,201	702,477,537	3.8%	672,498,379	8.4%
TOTAL PATIENT REVENUE	\$ 114,043,108	\$ 101,120,537	12.8%	\$ 107,037,132	6.5%	\$ 1,357,276,909	\$ 1,303,298,146	4.1%	\$ 1,312,032,190	3.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 69,281,813	\$ 62,211,563	11.4%	\$ 65,246,199	6.2%	\$ 853,338,309	\$ 803,190,044	6.2%	\$ 826,783,827	3.2%
Policy Adjustments	801,977	1,422,091	-43.6%	263,107	204.8%	15,430,938	18,167,327	-15.1%	19,509,288	-20.9%
Uninsured Discount	8,257,872	8,976,073	-8.0%	9,612,694	-14.1%	126,318,062	115,751,802	9.1%	109,115,320	15.8%
Indigent	546,548	1,117,183	-51.1%	969,192	-43.6%	13,077,905	14,327,914	-8.7%	14,079,271	-7.1%
Provision for Bad Debts	8,653,933	5,573,251	55.3%	6,305,692	37.2%	60,312,806	71,724,662	-15.9%	77,793,691	-22.5%
TOTAL REVENUE DEDUCTIONS	\$ 87,542,142	\$ 79,300,161	10.4%	\$ 82,396,884	6.2%	\$ 1,068,478,021	\$ 1,023,161,749	4.4%	\$ 1,047,281,397	2.0%
	76.76%	78.42%		76.98%		78.72%	78.51%		79.82%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 3,138,364	\$ 2,094,223	49.9%	\$ 2,778,157	13.0%	\$ 29,672,135	\$ 25,130,665	18.1%	\$ 25,089,293	18.3%
DSRIP/CHIRP	(183,187)	698,831	-126.2%	1,499,374	-112.2%	2,334,046	8,385,961	-72.2%	5,998,132	-61.1%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	(5,812)	155.8%
TOTAL OTHER PATIENT REVENUE	\$ 2,955,177	\$ 2,793,054	5.8%	\$ 4,277,531	-30.9%	\$ 31,991,314	\$ 33,516,626	-4.6%	\$ 31,081,613	2.9%
NET PATIENT REVENUE	\$ 29,456,143	\$ 24,613,430	19.7%	\$ 28,917,780	1.9%	\$ 320,790,202	\$ 313,653,023	2.3%	\$ 295,832,406	8.4%
OTHER REVENUE										
Tax Revenue	\$ 7,211,468	\$ 5,522,903	30.6%	\$ 8,348,726	-13.6%	\$ 76,191,048	\$ 67,451,979	13.0%	\$ 77,828,511	-2.1%
Other Revenue	1,836,137	1,247,453	47.2%	1,841,257	-0.3%	15,515,428	14,908,844	4.1%	11,978,991	29.5%
TOTAL OTHER REVENUE	\$ 9,047,605	\$ 6,770,356	33.6%	\$ 10,189,983	-11.2%	\$ 91,706,475	\$ 82,360,823	11.3%	\$ 89,807,502	2.1%
NET OPERATING REVENUE	\$ 38,503,749	\$ 31,383,786	22.7%	\$ 39,107,763	-1.5%	\$ 412,496,678	\$ 396,013,846	4.2%	\$ 385,639,908	7.0%
OPERATING EXPENSES										
Salaries and Wages	\$ 15,546,212	\$ 13,521,791	15.0%	\$ 14,871,410	4.5%	\$ 175,335,861	\$ 167,387,670	4.7%	\$ 164,861,434	6.4%
Benefits	3,223,515	2,414,450	33.5%	(6,050,285)	-153.3%	34,339,472	34,018,101	0.9%	6,974,786	392.3%
Temporary Labor	1,349,120	1,133,710	19.0%	1,746,245	-22.7%	16,224,651	14,403,460	12.6%	34,286,228	-52.7%
Physician Fees	1,408,367	1,151,713	22.3%	1,199,474	17.4%	13,933,377	13,870,887	0.5%	16,083,974	-13.4%
Texas Tech Support	907,662	879,931	3.2%	845,471	7.4%	11,042,819	10,559,194	4.6%	10,324,077	7.0%
Purchased Services	5,444,611	4,430,772	22.9%	5,813,236	-6.3%	53,589,394	52,929,641	1.2%	54,089,281	-0.9%
Supplies	4,917,580	5,477,278	-10.2%	4,811,074	2.2%	69,561,699	69,398,149	0.2%	63,162,941	10.1%
Utilities	402,291	331,873	21.2%	380,294	5.8%	4,019,993	4,080,055	-1.5%	4,115,240	-2.3%
Repairs and Maintenance	(260,605)	1,020,719	-125.5%	740,394	-135.2%	9,663,539	12,249,530	-21.1%	10,351,889	-6.6%
Leases and Rent	107,710	275,329	-60.9%	119,760	-10.1%	1,369,370	3,302,525	-58.5%	2,682,382	-48.9%
Insurance	186,432	169,807	9.8%	2,206,884	-91.6%	2,114,772	1,989,885	6.3%	3,925,577	-46.1%
Interest Expense	406,196	79,663	409.9%	5,209	7698.1%	1,173,046	955,923	22.7%	895,410	31.0%
ECHDA	274,421	187,816	46.1%	196,841	39.4%	2,472,050	2,253,814	9.7%	2,329,609	6.1%
Other Expense	222,612	217,504	2.3%	153,289	45.2%	2,460,434	2,697,949	-8.8%	2,249,303	9.4%
TOTAL OPERATING EXPENSES	\$ 34,136,123	\$ 31,292,356	9.1%	\$ 27,039,294	26.2%	\$ 397,300,476	\$ 390,096,783	1.8%	\$ 376,332,131	5.6%
Depreciation/Amortization	\$ 3,230,188	\$ 1,648,559	95.9%	\$ 1,692,512	90.9%	\$ 22,556,363	\$ 19,908,170	13.3%	\$ 19,967,391	13.0%
(Gain) Loss on Sale of Assets	285,825	-	0.0%	-	0.0%	174,406	-	0.0%	465	37429.2%
TOTAL OPERATING COSTS	\$ 37,652,136	\$ 32,940,915	14.3%	\$ 28,731,806	31.0%	\$ 420,031,245	\$ 410,004,953	2.4%	\$ 396,299,987	6.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 851,613	\$ (1,557,129)	154.7%	\$ 10,375,957	91.8%	\$ (7,534,567)	\$ (13,991,107)	-46.1%	\$ (10,660,078)	-29.3%
Operating Margin	2.21%	-4.96%	-144.6%	26.53%	-91.7%	-1.83%	-3.53%	-48.3%	-2.76%	-33.9%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 585,409	\$ 49,669	1078.6%	\$ 138,785	321.8%	\$ 1,600,626	\$ 595,962	168.6%	\$ 642,150	149.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	525,120	33,337	1475.2%	285,000	84.3%	541,495	400,000	35.4%	285,000	90.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	3,113,607	-100.0%
						16,194,841	8,372,986		13,316,330	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,962,142	\$ (1,474,123)	233.1%	\$ 10,799,742	81.8%	\$ (4,000,364)	\$ (10,337,090)	61.3%	\$ (5,461,266)	26.8%
Unrealized Gain/(Loss) on Investments	\$ 65,682	\$ (8,337)	0.0%	\$ (826,526)	-107.9%	\$ 1,513,905	\$ (100,000)	0.0%	\$ (3,861,307)	-139.2%
Investment in Subsidiaries	101,725	85,626	18.8%	9,196	1006.2%	1,415,544	1,027,534	37.8%	776,605	82.3%
CHANGE IN NET POSITION	\$ 2,129,549	\$ (1,396,834)	252.5%	\$ 9,982,412	78.7%	\$ (1,070,916)	\$ (9,409,556)	88.6%	\$ (8,545,968)	87.5%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 53,037,223	\$ 46,552,513	13.9%	\$ 49,993,807	6.1%	\$ 628,091,709	\$ 600,820,609	4.5%	\$ 639,533,812	-1.8%
Outpatient Revenue	49,872,824	43,404,175	14.9%	45,980,739	8.5%	586,343,911	561,970,568	4.3%	540,400,179	8.5%
TOTAL PATIENT REVENUE	\$ 102,910,047	\$ 89,956,688	14.4%	\$ 95,974,546	7.2%	\$ 1,214,435,620	\$ 1,162,791,177	4.4%	\$ 1,179,933,990	2.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 62,937,701	\$ 56,811,414	10.8%	\$ 60,253,146	-4.5%	\$ 777,815,016	\$ 734,363,028	5.9%	\$ 762,458,008	2.0%
Policy Adjustments	55,223	709,587	-92.2%	(670,441)	-108.2%	5,593,614	9,183,822	-39.1%	10,284,609	-45.6%
Uninsured Discount	7,867,480	8,527,228	-7.7%	8,954,211	-12.1%	121,674,825	110,067,134	10.5%	103,150,644	18.0%
Indigent Care	541,531	1,109,898	-51.2%	1,013,580	-46.6%	12,917,668	14,238,600	-9.3%	14,052,811	-8.1%
Provision for Bad Debts	7,109,006	4,644,312	53.1%	5,329,215	33.4%	49,344,792	60,446,292	-18.4%	67,233,065	-26.6%
TOTAL REVENUE DEDUCTIONS	\$ 78,510,940	\$ 71,802,439	9.3%	\$ 74,879,711	4.8%	\$ 967,345,915	\$ 928,298,876	4.2%	\$ 957,179,136	1.1%
	76.29%	79.82%		78.02%		79.65%	79.83%		81.12%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 3,138,364	\$ 2,094,223	49.9%	\$ 2,778,157	13.0%	\$ 29,672,135	\$ 25,130,665	18.1%	\$ 25,089,293	18.3%
DSRIP/CHIRP	(183,187)	698,831	-126.2%	1,499,374	-112.2%	2,334,046	8,385,961	-72.2%	5,998,132	-61.1%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	(5,812)	155.8%
TOTAL OTHER PATIENT REVENUE	\$ 2,955,177	\$ 2,793,054	5.8%	\$ 4,277,531	-30.9%	\$ 31,991,314	\$ 33,516,626	-4.6%	\$ 31,081,613	2.9%
NET PATIENT REVENUE	\$ 27,354,284	\$ 20,947,303	30.6%	\$ 25,372,366	7.8%	\$ 279,081,019	\$ 268,008,927	4.1%	\$ 253,836,467	9.9%
OTHER REVENUE										
Tax Revenue	\$ 7,211,468	\$ 5,522,903	30.6%	\$ 8,348,726	-13.6%	\$ 76,191,048	\$ 67,451,979	13.0%	\$ 77,828,511	-2.1%
Other Revenue	1,658,615	1,015,274	63.4%	1,668,951	-0.6%	12,972,408	12,202,229	6.3%	9,469,691	37.0%
TOTAL OTHER REVENUE	\$ 8,870,083	\$ 6,538,177	35.7%	\$ 10,017,678	-11.5%	\$ 89,163,455	\$ 79,654,208	11.9%	\$ 87,298,202	2.1%
NET OPERATING REVENUE	\$ 36,224,368	\$ 27,485,480	31.8%	\$ 35,390,044	2.4%	\$ 368,244,474	\$ 347,663,135	5.9%	\$ 341,134,669	7.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 11,382,884	\$ 8,869,113	28.3%	\$ 10,271,433	10.8%	\$ 121,301,980	\$ 110,385,155	9.9%	\$ 114,486,511	6.0%
Benefits	2,832,983	1,965,008	44.2%	(6,455,064)	-143.9%	29,183,044	28,590,350	2.1%	1,907,297	1430.1%
Temporary Labor	893,199	850,874	5.0%	1,463,160	-39.0%	11,583,044	11,009,340	5.2%	30,921,489	-62.5%
Physician Fees	1,506,762	1,254,908	20.1%	1,228,660	22.6%	14,333,784	15,058,808	-4.8%	14,740,507	-2.8%
Texas Tech Support	907,662	879,931	3.2%	845,471	7.4%	11,042,819	10,559,194	4.6%	10,324,077	7.0%
Purchased Services	5,534,292	4,527,694	22.2%	5,861,262	-5.6%	53,963,809	53,937,491	0.0%	54,856,214	-1.6%
Supplies	4,820,233	5,343,146	-9.8%	4,689,247	2.8%	68,147,636	67,820,464	0.5%	61,719,180	10.4%
Utilities	401,282	331,352	21.1%	378,712	6.0%	4,009,458	4,073,990	-1.6%	4,107,457	-2.4%
Repairs and Maintenance	(260,617)	1,019,695	-125.6%	740,394	-135.2%	9,647,181	12,237,330	-21.2%	10,340,353	-6.7%
Leases and Rentals	(62,824)	104,276	-160.2%	(52,599)	19.4%	(699,460)	1,251,873	-155.9%	755,782	-192.5%
Insurance	127,795	109,308	16.9%	2,151,523	-94.1%	1,453,845	1,311,575	10.8%	3,309,754	-56.1%
Interest Expense	406,196	79,663	409.9%	5,209	7698.1%	1,173,046	955,923	22.7%	895,410	31.0%
ECHDA	274,421	187,816	46.1%	196,841	39.4%	2,472,050	2,253,814	9.7%	2,329,609	6.1%
Other Expense	119,643	165,144	-27.6%	68,126	75.6%	1,739,478	1,995,279	-12.8%	1,623,628	7.1%
TOTAL OPERATING EXPENSES	\$ 28,883,912	\$ 25,687,928	12.4%	\$ 21,392,274	35.0%	\$ 329,351,715	\$ 321,440,586	2.5%	\$ 312,317,269	5.5%
Depreciation/Amortization	\$ 3,223,163	\$ 1,642,699	96.2%	\$ 1,686,806	91.1%	\$ 22,476,091	\$ 19,837,531	13.3%	\$ 19,904,909	12.9%
(Gain)/Loss on Disposal of Assets	285,825	-	0.0%	-	0.0%	174,912	-	100.0%	(7,050)	-2581.0%
TOTAL OPERATING COSTS	\$ 32,392,900	\$ 27,330,627	18.5%	\$ 23,079,080	40.4%	\$ 352,002,717	\$ 341,278,117	3.1%	\$ 332,215,127	6.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 3,831,468	\$ 154,853	2374.3%	\$ 12,310,963	68.9%	\$ 16,241,757	\$ 6,385,018	154.4%	\$ 8,919,542	82.1%
Operating Margin	10.58%	0.56%	1777.4%	34.79%	-69.6%	4.41%	1.84%	140.2%	2.61%	68.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 585,409	\$ 49,669	1078.6%	\$ 138,785	321.8%	\$ 1,600,626	\$ 595,962	168.6%	\$ 642,150	149.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	525,120	33,337	1475.2%	285,000	84.3%	541,495	400,000	35.4%	285,000	90.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	3,113,607	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 4,941,997	\$ 237,859	1977.7%	\$ 12,734,749	-61.2%	\$ 19,775,960	\$ 10,039,035	97.0%	\$ 14,118,354	40.1%
Procure & Trauma Care Capital Contribution	(3,070,279)	(1,727,596)	77.7%	(1,959,008)	56.7%	(23,847,325)	(20,556,312)	16.0%	(19,551,698)	22.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,871,718	\$ (1,489,737)	225.6%	\$ 10,775,741	82.6%	\$ (4,071,365)	\$ (10,517,277)	61.3%	\$ (5,433,344)	25.1%
Unrealized Gain/(Loss) on Investments	\$ 65,682	\$ (8,337)	-887.8%	(826,526)	-107.9%	\$ 1,513,905	\$ (100,000)	-1613.9%	\$ (3,861,307)	-139.2%
Investment in Subsidiaries	101,725	85,626	18.8%	9,196	1006.2%	1,415,544	1,027,534	37.8%	776,605	82.3%
CHANGE IN NET POSITION	\$ 2,039,125	\$ (1,412,448)	244.4%	\$ 9,958,411	79.5%	\$ (1,141,917)	\$ (9,589,743)	88.1%	\$ (8,518,046)	86.6%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,841,570	\$ 10,908,108	-0.6%	\$ 10,860,546	-0.2%	\$ 139,871,335	\$ 137,438,099	1.8%	\$ 131,483,341	6.4%
TOTAL PATIENT REVENUE	\$ 10,841,570	\$ 10,908,108	-0.6%	\$ 10,860,546	-0.2%	\$ 139,871,335	\$ 137,438,099	1.8%	\$ 131,483,341	6.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,216,262	\$ 5,276,150	17.8%	\$ 4,872,833	27.6%	\$ 73,760,010	\$ 67,339,006	9.5%	\$ 63,960,319	15.3%
Policy Adjustments	732,407	669,167	9.5%	899,628	-18.6%	9,343,059	8,463,505	10.4%	9,120,680	2.4%
Uninsured Discount	390,392	448,845	-13.0%	658,483	-40.7%	4,643,238	5,684,668	-18.3%	5,964,676	-22.2%
Indigent	5,017	7,285	-31.1%	(44,389)	-111.3%	160,237	89,314	79.4%	26,640	505.6%
Provision for Bad Debts	1,500,096	907,197	65.4%	959,518	56.3%	10,528,692	11,017,510	-4.4%	10,508,626	0.2%
TOTAL REVENUE DEDUCTIONS	\$ 8,844,174	\$ 7,308,644	21.0%	\$ 7,346,073	20.4%	\$ 98,435,237	\$ 92,594,003	6.3%	\$ 89,580,761	9.9%
	81.58%	67.00%		67.64%		70.38%	67.37%		68.13%	
NET PATIENT REVENUE	\$ 1,997,396	\$ 3,599,464	-44.5%	\$ 3,514,472	-43.2%	\$ 41,436,099	\$ 44,844,096	-7.6%	\$ 41,902,580	-1.1%
OTHER REVENUE										
Other Income	\$ 177,406	\$ 232,179	-23.6%	\$ 172,305	3.0%	\$ 2,540,337	\$ 2,706,615	-6.1%	\$ 2,509,300	1.2%
TOTAL OTHER REVENUE	\$ 177,406	\$ 232,179	-23.6%	\$ 172,305	3.0%	\$ 2,540,337	\$ 2,706,615	-6.1%	\$ 2,509,300	1.2%
NET OPERATING REVENUE	\$ 2,174,802	\$ 3,831,643	-43.2%	\$ 3,686,778	-41.0%	\$ 43,976,436	\$ 47,550,711	-7.5%	\$ 44,411,880	-1.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,917,853	\$ 4,390,258	-10.8%	\$ 4,357,524	-10.1%	\$ 51,042,581	\$ 53,853,420	-5.2%	\$ 49,368,357	3.4%
Benefits	376,532	410,640	-8.3%	398,533	-5.5%	4,950,193	4,959,271	-0.2%	4,964,007	-0.3%
Temporary Labor	455,921	282,836	61.2%	283,085	61.1%	4,641,607	3,394,120	36.8%	3,364,740	37.9%
Physician Fees	160,852	156,053	3.1%	230,162	-30.1%	2,710,569	1,923,055	41.0%	2,380,459	13.9%
Purchased Services	(91,869)	(97,371)	-5.7%	(48,765)	88.4%	(383,921)	(1,013,194)	-62.1%	(768,162)	-50.0%
Supplies	97,347	132,445	-26.5%	121,364	-19.8%	1,408,574	1,557,430	-9.6%	1,439,922	-2.2%
Utilities	1,009	521	93.7%	1,581	-36.2%	10,535	6,065	73.7%	7,783	35.4%
Repairs and Maintenance	12	1,024	-98.9%	0.01	115500.0%	16,358	12,200	34.1%	11,536	41.8%
Leases and Rentals	168,540	171,053	-1.5%	164,386	2.5%	2,044,910	2,050,652	-0.3%	1,918,626	6.6%
Insurance	50,361	53,893	-6.6%	47,429	6.2%	587,071	597,845	-1.8%	582,397	0.8%
Other Expense	101,498	52,060	95.0%	84,780	19.7%	715,517	695,520	2.9%	623,915	14.7%
TOTAL OPERATING EXPENSES	\$ 5,238,056	\$ 5,553,412	-5.7%	\$ 5,640,080	-7.1%	\$ 67,743,995	\$ 68,036,384	-0.4%	\$ 63,893,581	6.0%
Depreciation/Amortization	\$ 7,025	\$ 5,860	19.9%	\$ 5,706	23.1%	\$ 80,272	\$ 70,639	13.6%	\$ 62,482	28.5%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
TOTAL OPERATING COSTS	\$ 5,245,081	\$ 5,559,272	-5.7%	\$ 5,645,786	-7.1%	\$ 67,823,761	\$ 68,107,023	-0.4%	\$ 63,963,578	6.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (3,070,279)	\$ (1,727,629)	-77.7%	\$ (1,959,008)	56.7%	\$ (23,847,325)	\$ (20,556,312)	-16.0%	\$ (19,551,698)	-22.0%
Operating Margin	-141.18%	-45.09%	213.1%	-53.14%	165.7%	-54.23%	-43.23%	25.4%	-44.02%	23.2%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 3,070,279	\$ 1,727,629	77.7%	\$ 1,959,008	56.7%	\$ 23,847,325	\$ 20,556,312	16.0%	\$ 19,551,698	22.0%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,757	9,693	-19.97%	9,200	-15.68%	109,518	112,442	-2.60%	106,550	2.79%
Total Hospital Visits	6,256	6,061	3.22%	5,105	22.55%	70,224	70,715	-0.69%	68,057	3.18%
Total Procedures	12,440	11,338	9.72%	12,052	3.22%	153,980	145,416	5.89%	142,647	7.94%
Total Surgeries	894	638	40.13%	723	23.65%	10,007	9,144	9.44%	8,983	11.40%
Total Provider FTE's	87.2	100.9	-13.54%	89.7	-2.83%	89.7	100.9	-11.07%	89.8	-0.16%
Total Staff FTE's	113.9	137.6	-17.23%	114.2	-0.24%	117.3	137.6	-14.78%	111.0	5.68%
Total Administrative FTE's	11.8	12.7	-7.34%	12.8	-8.38%	11.8	12.7	-7.34%	13.0	-9.73%
Total FTE's	212.9	251.2	-15.25%	216.7	-1.79%	218.7	251.2	-12.92%	213.8	2.28%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 291,492	\$ 255,741	14.0%	\$ 202,041	44.3%	\$ 2,969,954	\$ 3,068,870	-3.2%	\$ 614,859	383.0%
TOTAL PATIENT REVENUE	\$ 291,492	\$ 255,741	14.0%	\$ 202,041	44.3%	\$ 2,969,954	\$ 3,068,870	-3.2%	\$ 614,859	383.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 127,850	\$ 123,999	3.1%	\$ 120,220	6.3%	\$ 1,763,283	\$ 1,488,010	18.5%	\$ 365,500	382.4%
Policy Adjustments	14,347	43,337	-66.9%	33,920	-57.7%	494,265	520,000	-4.9%	104,000	375.3%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	44,832	21,742	106.2%	16,960	164.3%	439,321	260,860	68.4%	52,000	744.8%
TOTAL REVENUE DEDUCTIONS	\$ 187,029	\$ 189,078	-1.1%	\$ 171,100	9.3%	\$ 2,696,869	\$ 2,268,870	18.9%	\$ 521,500	417.1%
	64.16%	73.93%		84.69%		90.81%	73.93%		84.82%	
NET PATIENT REVENUE	\$ 104,463	\$ 66,663	56.7%	\$ 30,941	237.6%	\$ 273,085	\$ 800,000	-65.9%	\$ 93,359	192.5%
						9.2%				
OTHER REVENUE										
Other Income	\$ 116	\$ -	100.0%	\$ -	100.0%	\$ 2,683	\$ -	100.0%	\$ -	100.0%
TOTAL OTHER REVENUE	\$ 116	\$ -	100.0%	\$ -	100.0%	\$ 2,683	\$ -	100.0%	\$ -	100.0%
NET OPERATING REVENUE	\$ 104,579	\$ 66,663	56.9%	\$ 30,941	238.0%	\$ 275,768	\$ 800,000	-65.5%	\$ 93,359	195.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 245,475	\$ 262,420	-6.5%	\$ 242,454	1.2%	\$ 2,991,299	\$ 3,149,095	-5.0%	\$ 1,006,566	197.2%
Benefits	14,000	38,802	-63.9%	6,245	124.2%	206,235	468,480	-56.0%	103,482	99.3%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(3,110,976)	(3,110,976)	0.0%	(1,036,992)	200.0%
Purchased Services	2,188	449	387.2%	739	196.1%	9,506	5,344	77.9%	1,229	673.2%
Supplies	-	1,687	-100.0%	463	-100.0%	5,489	20,255	-72.9%	3,838	43.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	-	100.0%	7,973	-75.0%	23,920	-	100.0%	7,973	200.0%
Insurance	8,275	6,606	25.3%	7,932	4.3%	73,856	80,465	-8.2%	33,425	121.0%
Other Expense	1,471	300	390.3%	383	284.5%	5,439	7,150	-23.9%	1,759	209.2%
TOTAL OPERATING EXPENSES	\$ 14,155	\$ 51,016	-72.3%	\$ 6,940	104.0%	\$ 204,767	\$ 619,813	-67.0%	\$ 121,281	68.8%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 14,155	\$ 51,016	-72.3%	\$ 6,940	100.0%	\$ 204,767	\$ 619,813	-67.0%	\$ 121,281	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 90,424	\$ 15,647	-477.9%	\$ 24,001	276.7%	\$ 71,001	\$ 180,187	60.6%	\$ (27,922)	-354.3%
Operating Margin	86.46%	23.47%	268.4%	77.57%	-100.0%	25.75%	22.52%	14.3%	-29.91%	-100.0%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 90,424	\$ 15,647	-477.9%	\$ 24,001	276.8%	\$ 71,001	\$ 180,187	60.6%	\$ (27,922)	-354.3%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	531	427	24.36%	553	-3.98%	8,655	5,124	68.91%	1,798	381.37%
Total Provider FTE's	8.4	8.3	1.36%	8.4	-0.12%	8.4	8.2	3.14%	2.8	201.17%
Total Staff FTE's	1.0	1.0	-3.15%	1.0	3.08%	1.0	1.0	-1.26%	0.3	213.20%
Total FTE's	9.4	9.3	0.86%	9.4	0.21%	9.4	9.2	2.66%	3.1	202.38%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 143,813	\$ 231,173	-37.8%	\$ 201,213	-28.5%	\$ 2,066,518	\$ 2,782,532	-25.7%	\$ 2,062,375	0.2%
TOTAL PATIENT REVENUE	\$ 143,813	\$ 231,173	-37.8%	\$ 201,213	-28.5%	\$ 2,066,518	\$ 2,782,532	-25.7%	\$ 2,062,375	0.2%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 71,999	\$ 135,482	-46.9%	\$ 110,779	-35.0%	\$ 1,114,002	\$ 1,630,727	-31.7%	\$ 1,203,092	-7.4%
Self Pay Adjustments	20,565	38,931	-47.2%	26,715	-23.0%	279,071	468,588	-40.4%	320,703	-13.0%
Bad Debts	1,772	(6,613)	-126.8%	(5,312)	-133.4%	(42,882)	(79,599)	-46.1%	(69,351)	-38.2%
TOTAL REVENUE DEDUCTIONS	\$ 94,337	\$ 167,800	-43.8%	\$ 132,182	-28.6%	\$ 1,350,191	\$ 2,019,716	-33.1%	\$ 1,454,444	-7.2%
	65.6%	72.6%		65.7%		65.3%	72.6%		70.5%	
NET PATIENT REVENUE	\$ 49,476	\$ 63,373	-21.9%	\$ 69,031	-28.3%	\$ 716,327	\$ 762,816	-6.1%	\$ 607,931	17.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ 23,550	0.0%	\$ 885,102	-100.0%	\$ 1,365,358	\$ 282,523	0.0%	\$ 1,196,956	14.1%
TOTAL OTHER REVENUE	\$ -	\$ 23,550	-100.0%	\$ 885,102	-100.0%	\$ 1,365,358	\$ 282,523	383.3%	\$ 1,196,956	14.1%
NET OPERATING REVENUE	\$ 49,476	\$ 86,923	-43.1%	\$ 954,133	-94.8%	\$ 2,081,685	\$ 1,045,339	99.1%	\$ 1,804,886	15.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 52,017	\$ 61,546	-15.5%	\$ 189,274	-72.5%	\$ 913,803	\$ 729,101	25.3%	\$ 993,688	-8.0%
Benefits	12,946	13,636	-5.1%	(118,949)	-110.9%	219,844	188,841	16.4%	16,554	1228.0%
Physician Services	58,851	100,546	-41.5%	361,041	-83.7%	1,179,506	1,218,452	-3.2%	1,268,528	-7.0%
Cost of Drugs Sold	160	4,705	-96.6%	6,999	-97.7%	34,327	56,642	-39.4%	46,388	-26.0%
Supplies	4,824	5,383	-10.4%	(80)	-6140.6%	55,640	64,777	-14.1%	34,587	60.9%
Utilities	3,765	3,893	-3.3%	2,996	25.6%	35,288	38,935	-9.4%	35,353	-0.2%
Repairs and Maintenance	527	2,823	-81.3%	554	-4.9%	15,693	33,887	-53.7%	42,475	-63.1%
Leases and Rentals	818	478	71.2%	502	63.1%	6,721	5,780	16.3%	5,846	15.0%
Other Expense	1,000	1,587	-37.0%	1,000	0.0%	43,937	19,088	130.2%	16,012	174.4%
TOTAL OPERATING EXPENSES	\$ 134,907	\$ 194,597	-30.7%	\$ 443,337	-69.6%	\$ 2,504,760	\$ 2,355,503	6.3%	\$ 2,459,431	1.8%
Depreciation/Amortization	\$ 4,071	\$ 2,868	42.0%	\$ 2,617	55.6%	\$ 37,062	\$ 34,756	6.6%	\$ 31,501	17.7%
TOTAL OPERATING COSTS	\$ 138,979	\$ 197,465	-29.6%	\$ 445,954	-68.8%	\$ 2,541,822	\$ 2,390,259	6.3%	\$ 2,490,932	2.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (89,502)	\$ (110,542)	19.0%	\$ 508,179	117.6%	\$ (460,137)	\$ (1,344,920)	65.8%	\$ (686,046)	-32.9%
Operating Margin	-180.90%	-127.17%	42.2%	53.26%	-439.6%	-22.10%	-128.66%	-82.8%	-38.01%	-41.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	560	847	-33.9%	737	-24.0%	7,641	10,195	-25.1%	8,018	-4.7%
Average Revenue per Office Visit	256.81	272.93	-5.9%	273.02	-5.9%	270.45	272.93	-0.9%	257.22	5.1%
Hospital FTE's (Salaries and Wages)	10.9	13.2	-17.0%	12.7	-14.2%	11.6	13.0	-10.7%	14.8	-21.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 176,476	\$ 171,594	2.8%	\$ 194,443	-9.2%	\$ 2,271,853	\$ 2,186,046	3.9%	\$ 1,918,945	18.4%
TOTAL PATIENT REVENUE	\$ 176,476	\$ 171,594	2.8%	\$ 194,443	-9.2%	\$ 2,271,853	\$ 2,186,046	3.9%	\$ 1,918,945	18.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 94,981	\$ 93,377	1.7%	\$ 102,307	-7.2%	\$ 1,254,810	\$ 1,189,595	5.5%	\$ 1,029,418	21.9%
Self Pay Adjustments	16,263	13,045	24.7%	21,081	-22.9%	208,526	166,178	25.5%	157,536	32.4%
Bad Debts	2,188	7,986	-72.6%	(176)	-1340.4%	17,286	101,751	-83.0%	90,932	-81.0%
TOTAL REVENUE DEDUCTIONS	\$ 113,432	\$ 114,408	-0.9%	\$ 123,212	-7.9%	\$ 1,480,622	\$ 1,457,524	1.6%	\$ 1,277,886	15.9%
	64.28%	66.67%		63.37%		65.17%	66.67%		66.59%	
NET PATIENT REVENUE	\$ 63,044	\$ 57,186	10.2%	\$ 71,231	-11.5%	\$ 791,231	\$ 728,522	8.6%	\$ 641,059	23.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 63,044	\$ 57,186	10.2%	\$ 71,231	-11.5%	\$ 791,231	\$ 728,522	8.6%	\$ 641,059	23.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 27,343	\$ 21,219	28.9%	\$ (43,010)	-163.6%	\$ 117,010	\$ 265,987	-56.0%	\$ 44,528	162.8%
Benefits	6,805	4,701	44.8%	27,029	-74.8%	28,150	68,892	-59.1%	742	3693.8%
Physician Services	52,254	46,945	11.3%	(108,746)	-148.1%	437,451	571,133	-23.4%	333,060	31.3%
Cost of Drugs Sold	863	4,030	-78.6%	3,411	-74.7%	40,036	51,337	-22.0%	49,022	-18.3%
Supplies	1,227	1,961	-37.4%	1,475	-16.8%	29,626	24,793	19.5%	28,788	2.9%
Utilities	3,209	3,514	-8.7%	2,421	32.5%	34,855	34,158	2.0%	31,563	10.4%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,920	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 91,742	\$ 82,370	11.4%	\$ (117,419)	-178.1%	\$ 689,880	\$ 1,016,300	-32.1%	\$ 487,703	41.5%
Depreciation/Amortization	\$ 20,824	\$ 26,104	-20.2%	\$ 20,779	0.2%	\$ 249,528	\$ 317,004	-21.3%	\$ 307,034	-18.7%
TOTAL OPERATING COSTS	\$ 112,566	\$ 108,474	3.8%	\$ (96,641)	-216.5%	\$ 939,408	\$ 1,333,304	-29.5%	\$ 794,737	18.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (49,522)	\$ (51,288)	-3.4%	\$ 167,872	-129.5%	\$ (148,177)	\$ (604,782)	-75.5%	\$ (153,678)	-3.6%
Operating Margin	-78.55%	-89.69%	-12.4%	235.67%	-133.3%	-18.73%	-83.01%	-77.4%	-23.97%	-21.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	629	630	-0.2%	678	-7.2%	7,560	8,026	-5.8%		0.0%
Average Revenue per Office Visit	280.57	272.37	3.0%	286.79	-2.2%	300.51	272.37	10.3%	280.88	7.0%
Hospital FTE's (Salaries and Wages)	7.0	6.7	3.5%	6.7	3.8%	5.9	7.0	-16.4%	3.3	81.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 243,549	\$ 278,194	-12.5%	\$ 234,671	3.8%	\$ 2,999,585	\$ 2,638,759	13.7%	\$ 2,910,765	3.1%
TOTAL PATIENT REVENUE	\$ 243,549	\$ 278,194	-12.5%	\$ 234,671	3.8%	\$ 2,999,585	\$ 2,638,759	13.7%	\$ 2,910,765	3.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 146,266	\$ 153,057	-4.4%	\$ 122,535	19.4%	\$ 1,649,013	\$ 1,451,793	13.6%	\$ 1,576,303	4.6%
Self Pay Adjustments	7,182	9,779	-26.6%	9,968	-27.9%	134,146	92,753	44.6%	95,458	40.5%
Bad Debts	7,151	14,980	-52.3%	12,274	-41.7%	(59,540)	142,104	-141.9%	179,726	-133.1%
TOTAL REVENUE DEDUCTIONS	\$ 160,599	\$ 177,816	-9.7%	\$ 144,777	10.9%	\$ 1,723,618	\$ 1,686,650	2.2%	\$ 1,851,487	-6.9%
	65.94%	63.92%		61.69%		57.46%	63.92%		63.61%	
NET PATIENT REVENUE	\$ 82,950	\$ 100,378	-17.4%	\$ 89,894	-7.7%	\$ 1,275,966	\$ 952,109	34.0%	\$ 1,059,278	20.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 82,950	\$ 100,378	-17.4%	\$ 89,894	-7.7%	\$ 1,275,966	\$ 952,109	34.0%	\$ 1,059,278	20.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 28,052	\$ 34,161	-17.9%	\$ (38,617)	-172.6%	\$ 230,683	\$ 320,508	-28.0%	\$ 125,949	83.2%
Benefits	6,982	7,569	-7.8%	24,269	-71.2%	55,498	83,013	-33.1%	2,098	2545.3%
Physician Services	50,156	63,651	-21.2%	(70,957)	-170.7%	386,398	774,394	-50.1%	449,697	-14.1%
Cost of Drugs Sold	9,999	15,586	-35.8%	12,293	-18.7%	152,530	147,839	3.2%	171,843	-11.2%
Supplies	6,649	2,790	138.3%	4,279	55.4%	53,874	27,822	93.6%	31,283	72.2%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 101,838	\$ 123,757	-17.7%	\$ (68,734)	-248.2%	\$ 878,984	\$ 1,353,576	-35.1%	\$ 780,871	12.6%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 898	\$ 900	-0.2%	\$ 898	0.0%
TOTAL OPERATING COSTS	\$ 101,913	\$ 123,832	-17.7%	\$ (68,659)	-248.4%	\$ 879,882	\$ 1,354,476	-35.0%	\$ 781,769	12.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (18,963)	\$ (23,454)	-19.1%	\$ 158,553	-112.0%	\$ 396,084	\$ (402,367)	-198.4%	\$ 277,509	42.7%
Operating Margin	-22.86%	-23.37%	-2.2%	176.38%	-113.0%	31.04%	-42.26%	-173.5%	26.20%	18.5%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	712	750	-5.1%	656	8.5%	8,332	7,114	17.1%		0.0%
Average Revenue per Office Visit	342.06	370.93	-7.8%	357.73	-4.4%	360.01	370.92	-2.9%	366.78	-1.8%
Hospital FTE's (Salaries and Wages)	7.8	10.2	-23.1%	8.0	-2.5%	7.7	7.9	-2.6%	5.3	45.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
SEPTEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 301,938	\$ -	0.0%	\$ -	100.0%	\$ 301,938	\$ -	0.0%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 301,938	\$ -	0.0%	\$ -	100.0%	\$ 301,938	\$ -	0.0%	\$ -	100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 185,294	\$ -	0.0%	\$ -	100.0%	\$ 185,294	\$ -	0.0%	\$ -	100.0%
Self Pay Adjustments	4,318	-	0.0%	-	100.0%	4,318	-	0.0%	-	100.0%
Bad Debts	2,834	-	0.0%	-	100.0%	2,834	-	0.0%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 192,446	\$ -	0.0%	\$ -	100.0%	\$ 192,446	\$ -	0.0%	\$ -	100.0%
	63.74%	0.00%		0.00%		63.74%	0.00%		0.00%	
NET PATIENT REVENUE	\$ 109,492	\$ -	0.0%	\$ -	100.0%	\$ 109,492	\$ -	0.0%	\$ -	100.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 109,492	\$ -	0.0%	\$ -	100.0%	\$ 109,492	\$ -	0.0%	\$ -	100.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 44,752	\$ -	0.0%	\$ -	100.0%	\$ 44,752	\$ -	0.0%	\$ -	100.0%
Benefits	11,138	-	0.0%	-	100.0%	11,138	-	0.0%	-	100.0%
Physician Services	135,384	-	0.0%	-	100.0%	135,384	-	0.0%	-	100.0%
Cost of Drugs Sold	-	-	0.0%	-	100.0%	-	-	100.0%	-	100.0%
Supplies	3,342	-	0.0%	-	100.0%	3,342	-	0.0%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 195,867	\$ -	0.0%	\$ -	100.0%	\$ 195,867	\$ -	0.0%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 195,867	\$ -	0.0%	\$ -	100.0%	\$ 195,867	\$ -	0.0%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (86,375)	\$ -	0.0%	\$ -	100.0%	\$ (86,375)	\$ -	0.0%	\$ -	100.0%
Operating Margin	-78.89%	0.00%	0.0%	0.00%	100.0%	-78.89%	0.00%	0.0%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,124	-	0.0%	-	0.0%	1,124	-	0.0%	-	0.0%
Average Revenue per Office Visit	268.63	-	0.0%	-	0.0%	268.63	-	0.0%	-	0.0%
Hospital FTE's (Salaries and Wages)	10.1	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 40,960,823	39.9%	\$ 34,946,028	36.4%	\$ 469,888,281	38.6%	455,591,455	38.5%
Medicaid	12,419,830	12.1%	13,732,771	14.3%	161,117,342	13.3%	157,601,408	13.4%
Commercial	33,428,101	32.4%	28,462,511	29.7%	372,335,429	30.7%	347,693,504	29.5%
Self Pay	11,635,034	11.3%	14,588,266	15.2%	160,555,765	13.2%	144,683,733	12.3%
Other	4,466,259	4.3%	4,244,969	4.4%	50,538,804	4.2%	74,363,890	6.3%
TOTAL	\$ 102,910,047	100.0%	\$ 95,974,546	100.0%	\$ 1,214,435,620	100.0%	1,179,933,990	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,794,442	31.9%	\$ 7,033,295	33.6%	\$ 88,973,879	38.4%	83,218,256	37.0%
Medicaid	2,170,410	10.2%	4,371,820	20.8%	29,200,899	12.6%	29,033,719	12.9%
Commercial	10,292,895	48.0%	6,821,422	32.5%	88,435,930	38.2%	83,486,850	37.1%
Self Pay	1,121,052	5.2%	895,287	4.3%	13,238,411	5.7%	13,512,269	6.0%
Other	1,001,364	4.7%	1,854,831	8.8%	11,914,344	5.1%	15,720,688	7.0%
TOTAL	\$ 21,380,163	100.0%	\$ 20,976,655	100.0%	\$ 231,763,463	100.0%	224,971,782	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 48,947	34.0%	\$ 59,906	29.7%	\$ 577,642	27.9%	487,739	23.6%
Medicaid	26,438	18.4%	47,933	23.8%	484,636	23.5%	510,360	24.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,715	17.9%	30,090	15.0%	339,830	16.4%	330,494	16.0%
Self Pay	42,187	29.3%	56,511	28.1%	628,105	30.4%	666,132	32.4%
Other	525	0.4%	6,773	3.4%	36,306	1.8%	67,649	3.3%
TOTAL	\$ 143,813	100.0%	\$ 201,213	100.0%	\$ 2,066,518	100.0%	2,062,375	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	22,856	40.0%	\$ 29,932	38.8%	\$ 264,723	33.4%	175,636	25.9%
Medicaid	15,130	26.6%	21,159	27.4%	264,675	33.4%	248,916	36.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,275	16.3%	13,530	17.5%	124,646	15.7%	115,205	17.0%
Self Pay	9,620	16.9%	10,030	13.0%	129,600	16.4%	122,680	18.1%
Other	105	0.2%	2,510	3.3%	8,900	1.1%	16,417	2.4%
TOTAL	\$ 56,984	100.0%	\$ 77,161	100.0%	\$ 792,545	100.0%	678,853	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 46,540	26.4%	\$ 50,613	26.0%	\$ 494,496	21.8%	\$ 455,969	23.8%
Medicaid	34,561	19.6%	\$ 40,819	21.0%	594,718	26.2%	486,271	25.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	48,360	27.3%	\$ 48,585	25.0%	597,479	26.2%	464,023	24.2%
Self Pay	33,641	19.1%	\$ 43,677	22.5%	492,011	21.7%	415,294	21.6%
Other	13,373	7.6%	\$ 10,749	5.5%	93,149	4.1%	97,389	5.1%
TOTAL	\$ 176,476	100.0%	\$ 194,443	100.0%	\$ 2,271,853	100.0%	\$ 1,918,945	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,847	24.9%	\$ 30,524	41.8%	\$ 221,230	24.3%	\$ 161,437	25.4%
Medicaid	20,208	28.3%	17,270	23.7%	\$ 299,148	32.9%	205,506	32.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	17,287	24.1%	14,554	19.9%	244,744	26.9%	164,225	25.8%
Self Pay	11,250	15.7%	7,970	10.9%	116,841	12.8%	84,633	13.3%
Other	5,024	7.0%	2,646	3.6%	28,418	3.1%	20,329	3.2%
TOTAL	\$ 71,616	100.0%	\$ 72,964	100.0%	\$ 910,380	100.0%	\$ 636,130	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 2,055	0.1%	\$ (806)	0.0%
Medicaid	160,063	65.7%	\$ 157,602	67.2%	2,015,370	67.2%	1,787,823	61.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	72,948	30.0%	\$ 62,610	26.7%	874,069	29.1%	1,021,623	35.1%
Self Pay	7,512	3.1%	\$ 9,696	4.1%	68,527	2.3%	73,614	2.5%
Other	3,026	1.2%	\$ 4,763	2.0%	39,564	1.3%	28,510	1.0%
TOTAL	\$ 243,549	100.0%	\$ 234,671	100.0%	\$ 2,999,585	100.0%	\$ 2,910,765	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	102,917	73.0%	89,616	62.9%	1,097,589	68.5%	812,940	59.1%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,036	21.3%	44,494	31.2%	413,771	25.8%	480,324	34.9%
Self Pay	6,311	4.5%	7,742	5.4%	69,073	4.3%	73,600	5.3%
Other	1,759	1.2%	734	0.5%	21,855	1.4%	8,968	0.7%
TOTAL	\$ 141,023	100.0%	\$ 142,586	100.0%	\$ 1,602,479	100.0%	\$ 1,375,833	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
SEPTEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 18,954	6.3%	\$ -	0.0%	\$ 18,954	6.3%	\$ -	0.0%
Medicaid	117,333	38.9%	\$ -	0.0%	117,333	38.9%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	149,670	49.6%	\$ -	0.0%	149,670	49.6%	-	0.0%
Self Pay	9,192	3.0%	\$ -	0.0%	9,192	3.0%	-	0.0%
Other	6,788	2.2%	\$ -	0.0%	6,788	2.2%	-	0.0%
TOTAL	\$ 301,938	100.0%	\$ -	0.0%	\$ 301,938	100.0%	\$ -	0.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 91	0.2%	\$ -	0.0%	\$ 91	0.2%	\$ -	0.0%
Medicaid	-	0.0%	-	0.0%	-	0.0%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	5,060	10.4%	-	0.0%	5,060	10.4%	-	0.0%
Self Pay	43,625	89.4%	-	0.0%	43,625	89.4%	-	0.0%
Other	-	0.0%	-	0.0%	-	0.0%	-	0.0%
TOTAL	\$ 48,776	100.0%	\$ -	0.0%	\$ 48,776	100.0%	\$ -	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
SEPTEMBER 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (1,141,917)	-	71,001	\$ (1,070,916)
Noncash Expenses:				
Depreciation and Amortization	19,859,521	15,977	-	19,875,498
Unrealized Gain/Loss on Investments	1,513,905	-	-	1,513,905
Accretion (Bonds) & COVID Funding	(650,794)	-	-	(650,794)
Changes in Assets and Liabilities				
Patient Receivables, Net	(8,513,034)	784,938	(32,276)	(7,760,372)
Taxes Receivable/Deferred	55,997	(69,149)	-	(13,152)
Inventories, Prepays and Other	(5,132,089)	46,384	(17,241)	(5,102,946)
LT Lease Rec	(7,245,067)			
Deferred Inflow of Resources	8,144,265			
Accounts Payable	(1,718,793)	(719,586)	10,437	(2,427,941)
Accrued Expenses	1,488,282	(54,059)	(31,921)	1,402,302
Due to Third Party Payors	(16,199,526)	-	-	(16,199,526)
Accrued Post Retirement Benefit Costs	1,109,968	-	-	1,109,968
Net Cash Provided by Operating Activities	\$ (8,429,282)	4,505	-	\$ (8,424,777)
Cash Flows from Investing Activities:				
Investments	\$ 10,232,004	-	-	\$ 10,232,004
Acquisition of Property and Equipment	(19,472,875)	(5,181)	-	(19,478,055)
Net Cash used by Investing Activities	\$ (9,240,871)	(5,181)	-	\$ (9,246,052)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 99,682	-	-	\$ 99,682
Principal Paid on Subscription Liabilities	\$ 679,261			
Principal Paid on Lease Liabilities	\$ 3,492			
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	4,104,871			
LT Liab Leases	46,484			
Net Repayment of Long-term Debt/Bond Issuance	(2,458,081)	-	-	(2,458,081)
Net Cash used by Financing Activities	2,475,709	-	-	2,475,709
Net Increase (Decrease) in Cash	(15,194,444)	(675)	-	(15,195,119)
Beginning Cash & Cash Equivalents @ 9/30/2022	41,916,875	5,075	-	41,921,950
Ending Cash & Cash Equivalents @ 9/30/2023	\$ 26,722,432	\$ 4,400	\$ -	\$ 26,726,832

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2023

	<u>ACTUAL</u> <u>COLLECTIONS</u>	<u>BUDGETED</u> <u>COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR</u> <u>COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
FEBRUARY	3,781,066	1,620,998	2,160,068	6,692,218	(2,911,153)
MARCH	1,053,343	1,620,998	(567,655)	2,057,908	(1,004,566)
APRIL	270,096	1,620,998	(1,350,902)	426,742	(156,646)
MAY	221,989	1,620,998	(1,399,009)	406,640	(184,651)
JUNE	211,085	1,620,998	(1,409,913)	239,780	(28,695)
JULY	115,887	1,620,998	(1,505,111)	156,013	(40,126)
AUGUST	118,832	1,620,998	(1,502,166)	119,992	(1,160)
SEPTEMBER	74,021	1,621,001	(1,546,980)	256,783	(182,762)
TOTAL	\$ 19,724,846	\$ 19,451,979	\$ 272,867	\$ 23,586,464	\$ (3,861,618)
<u>SALES</u>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
FEBRUARY	5,206,455	4,558,934	647,521	4,399,256	807,200
MARCH	3,947,646	3,963,554	(15,908)	4,537,253	(589,608)
APRIL	4,011,409	3,820,770	190,639	4,669,784	(658,375)
MAY	5,330,277	4,487,706	842,571	4,733,959	596,318
JUNE	4,499,917	3,759,786	740,131	4,218,782	281,135
JULY	4,685,202	3,801,762	883,440	4,414,843	270,359
AUGUST	5,144,938	4,316,056	828,882	4,941,541	203,397
SEPTEMBER	4,452,764	3,901,902	550,862	4,647,312	(194,549)
SUB TOTAL	56,135,327	48,000,000	8,135,327	51,079,910	5,055,417
ACCRUAL	342,362	-	342,362	-	342,362
TOTAL	\$ 56,477,689	\$ 48,000,000	\$ 8,477,689	\$ 51,079,910	\$ 5,397,779
TAX REVENUE	\$ 76,202,535	\$ 67,451,979	\$ 8,750,556	\$ 74,666,373	\$ 1,536,162

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2023**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	(2,312,587)	6,815,759		4,503,172
3rd Qtr	(2,671,027)	3,532,011		860,984
4th Qtr	(36,419)	4,185,100		4,148,681
DSH TOTAL	\$ (6,674,807)	\$ 19,409,893		\$ 12,735,086
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(4,755,885)	14,016,754		9,260,869
3rd Qtr	-	-		-
4th Qtr	(2,180,207)	-		(2,180,207)
UC TOTAL	\$ (6,936,091)	\$ 14,016,754		\$ 7,080,662
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(31,759)	63,518		31,759
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (31,759)	\$ 63,518		\$ 31,759
UHRIP				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
GME				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(247,692)	730,009		482,317
3rd	-	-		-
4th Qtr	(274,703)	730,009		455,307
GME TOTAL	\$ (522,395)	\$ 1,460,019		\$ 937,624
CHIRP				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	(183,197)	-		(183,197)
CHIRP TOTAL	\$ (2,250,514)	\$ -		\$ (2,250,514)
HARP				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	345,878		228,522
3rd	(121,507)	345,878		224,371
4th Qtr	-	-		-
HARP TOTAL	\$ (238,863)	\$ 3,469,662		\$ 3,230,799
TIPPS				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (16,654,431)	\$ 38,486,342		\$ 21,831,912
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (16,654,431)	\$ 38,486,342	\$ -	\$ 21,831,912

INCOME STATEMENT ACTIVITY:

FY 2023 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 12,735,086
Uncompensated Care Accrual	14,078,864
Regional UPL Accrual	-
URIP	-
GME	937,624
CHIRP	2,302,287
HARP	1,749,906
TIPPS	170,655
Regional UPL Benefit	-
Medicaid Supplemental Payments	31,974,422
DSRIP Accrual	31,759
Total Adjustments	\$ 32,006,181

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
SEPTEMBER 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 16,082,781	\$ -	\$ 16,082,781
Mission Fitness	302,392	-	302,392
Petty Cash	10,030	-	10,030
Dispro	-	11	11
General Liability	-	6	6
Professional Liability	-	7	7
Funded Worker's Compensation	-	5	5
Funded Depreciation	-	115,932	115,932
Designated Funds	-	56,117	56,117
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 16,395,203	\$ 172,078	\$ 16,567,281

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,489,173	\$ 5,489,173
Funded Depreciation	-	29,319,847	29,319,847
Funded Worker's Compensation	-	2,314,096	2,314,096
General Liability	-	3,041,534	3,041,534
Professional Liability	-	3,146,254	3,146,254
Designated Funds	165,417	15,535,996	15,701,413
Allowance for Change in Market Values	-	(2,551,534)	(2,551,534)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 165,417	\$ 56,295,366	\$ 56,460,783
Total Unrestricted Cash and Investments			\$ 73,028,064

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,192,628	6,192,628
Restricted TPC, LLC-Equity Stake	1,668,033	-	1,668,033
Restricted MCH West Texas Services-Equity Stake	2,289,594	-	2,289,594
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 3,962,523	\$ 6,192,628	\$ 10,155,151

Total Cash & Investments **\$ 83,183,215**

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF SEPTEMBER 30, 2023**

ITEM	CIP BALANCE AS OF 8/31/2023	SEPTEMBER "+" ADDITIONS	SEPTEMBER "- " ADDITIONS	SEPTEMBER TRANSFERS	CIP BALANCE AS OF 9/30/2023	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
I RELOCATE SPD	1,036,920	1,433,908	-	-	2,470,827	-	2,470,827	4,000,000	1,529,173
I SWITCH GEAR OVERHAUL	236,737	-	-	-	236,737	-	236,737	500,000	263,263
SUB-TOTAL	\$ 1,273,657	\$ 1,433,908	\$ -	\$ -	\$ 2,707,564	\$ -	\$ 2,707,564	\$ 4,500,000	\$ 1,792,436
<i>MINOR BUILDING IMPROVEMENT</i>									
I ANNEX UPS	137,045	-	-	-	137,045	-	137,045	300,000	162,955
I COMMUNITY HEALTH/CARE MANAGEMENT	105,796	-	-	-	105,796	-	105,796	150,000	44,204
I PI DEPARTMENT MOVE	39,515	87,894	-	-	127,408	-	127,408	100,000	(27,408)
SUB-TOTAL	\$ 282,355	\$ 87,894	\$ -	\$ -	\$ 370,249	\$ -	\$ 370,249	\$ 550,000	\$ 179,751
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 671,725	\$ 757,678	\$ (128,765)	\$ -	\$ 1,300,638	\$ -	\$ 1,300,638	\$ 5,000,000	\$ 3,699,362
SUB-TOTAL	\$ 671,725	\$ 757,678	\$ (128,765)	\$ -	\$ 1,300,638	\$ -	\$ 1,300,638	\$ 5,000,000	\$ 3,699,362
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,227,737	\$ 2,279,479	\$ (128,765)	\$ -	\$ 4,378,451	\$ -	\$ 4,378,451	\$ 10,050,000	\$ 5,671,549

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
SEPTEMBER 2023

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
SEPTEMBER 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit - Orthopedic Office	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	537,300	(287,300)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,524)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,430)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739
Dec-22	Hemotherm	6620	-	-	21,814	(21,814)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875)
Dec-22	AC Unit 3 ton pkg Unit - Liberty Medical	8510	-	-	8,608	(8,608)
Dec-23	AC Unit - ER	8200	-	-	26,010	(26,010)
Dec-23	AC Unit - Orthopedic Office	8510	-	-	16,237	(16,237)
Jan-23	AC Unit - One Doctors Place	8510	-	-	11,442	(11,442)
Jan-23	Paint and Drywall Repair	8200	-	-	290,200	(290,200)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490)
Jan-23	Epiq Ultrasound	7320	169,000	-	186,054	(17,054)
Jan-23	Matrix Ultrasound	7320	169,000	-	161,011	7,989
Jan-23	Heat Exchanger	8200	40,110	-	82,884	(42,774)
Jan-23	Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331)
Jan-23	Upgrade Konica DR	9300	7,000	-	7,000	-
Jan-23	Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	DICOM CD/DVD Burner	7250	-	-	16,832	(16,832)
Jan-23	Spok Software - Phone Upgrade	9100	256,332	-	249,912	6,420
Jan-23	Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	Telecom Phone Upgrade	9100	-	-	195,279	(195,279)
Jan-23	Latitude 5420	9100	-	-	17,538	(17,538)
Jan-23	Vscan Air Base Package	6850	4,495	-	4,495	-
Feb-23	First Floor Common Areas Renovation	8200	720,000	-	501,856	218,144
Feb-23	OR Cabinets	6620	-	-	17,838	(17,838)
Feb-23	Roll Around Monitor	7290	-	-	5,093	(5,093)
Feb-23	Respirator Fit Test Equipment	9140	15,675	-	16,235	(560)
Feb-23	Datacenter Power	9100	-	-	92,727	(92,727)
Feb-23	Endoscope	6620	-	-	9,850	(9,850)
Feb-23	Office Furnishing	6300	14,517	-	14,432	85
Feb-23	Ultrasound Units	9300	117,394	-	117,394	-
Feb-23	Voluson Ultrasound Unit	9300	-	-	77,506	(77,506)
Feb-23	AC3 Optimus	7220	-	-	310,000	(310,000)
Feb-23	EEG Arc Comp	7420	-	-	13,630	(13,630)
Mar-23	Air Handler	8200	63,585	-	63,585	-
Mar-23	DA Tank & Receiver	8200	141,000	-	141,400	(400)
Mar-23	Furniture	9350	-	-	4,494	(4,494)
Mar-23	Tilting Skillet	8020	-	-	21,042	(21,042)
Mar-23	PBX Telecom Upgrade	9100	250,000	-	250,000	-
Mar-23	Giraffe Omnibed CareStation	6550	37,371	-	37,371	-

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
SEPTEMBER 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
Mar-23	Paint / Replace Ceiling Tiles	8200	-	-	249,377	(249,377)
Mar-23	AC Unit - Orthopedic Office	8510	-	-	7,365	(7,365)
Mar-23	AC Unit - Suite 700 One Doctor Place	8510	-	-	11,478	(11,478)
Apr-23	Special Procedures Room 8 Renovation	8200	250,000	-	298,654	(48,654)
Apr-23	Suitmate 115V	9310	-	-	5,358	(5,358)
Apr-23	Cathlab Retrofit for Philips Azurion	8200	359,113	-	359,113	-
Apr-23	Mac 7 System	9300	-	-	19,318	(19,318)
Apr-23	IHC Slidestainer	7040	-	-	147,487	(147,487)
Apr-23	FX Energy Platform	6700	-	-	2,341	(2,341)
May-23	Fire Doors	8200	100,000	-	48,785	51,215
May-23	Credit Card Readers	9100	51,626	-	51,626	-
May-23	PenTrac - Mammography Reporting Software	9350	47,800	-	77,800	(30,000)
May-23	Angel Eye Cameras	6550	44,901	-	44,901	-
May-23	EP Stimulator	7220	-	-	26,400	(26,400)
May-23	Maxi Sky Patient Lift	6850	-	-	6,108	(6,108)
May-23	PRP Centrifuge	6620	-	-	2,100	(2,100)
Jun-23	5 Ton Condensing Unit	8200	-	-	14,000	(14,000)
Jun-23	Azurion 7 Image Guided Therapy System	7220	1,384,300	-	1,384,300	-
Jun-23	Refrigerated Carousel	7330	182,229	-	182,229	-
Jun-23	Alaris IV Pumps	6850	-	-	79,750	(79,750)
Jun-23	Shimadzu X-Ray Unit	7000	138,000	-	138,000	-
Jun-23	Laboratory Refrigerator	7000	19,266	-	19,266	-
Jun-23	Skyview Device	9100	-	-	2,770	(2,770)
Jul-23	Nurse Station Chairs	6700	15,706	-	16,562	(856)
Jul-23	Redundant Power Source	9100	-	-	6,510	(6,510)
Jul-23	Right Fax Software	9100	-	-	13,050	(13,050)
Jul-23	Cisco Hardware	9100	-	-	17,030	(17,030)
Jul-23	Vital Signs Monitors	7220	-	-	10,378	(10,378)
Jul-23	Traction Unit	7430	-	-	2,935	(2,935)
Jul-23	Vascular Testing System	7190	-	-	25,590	(25,590)
Jul-23	2019 Ford Escape	7090	-	-	22,864	(22,864)
Jul-23	Somatom Force CT Scanner	7230	-	-	1,999,999	(1,999,999)
Jul-23	AC Unit	8200	-	-	8,387	(8,387)
Jul-23	5 Ton AC Unit	6950	-	-	8,000	(8,000)
Jul-23	432" Televisions	8200	-	-	6,885	(6,885)
Aug-23	3 Ton AC Unit	8510	-	-	12,563	(12,563)
Aug-23	4 Ton AC Unit	8510	-	-	8,195	(8,195)
Aug-23	5 Ton AC Unit	7000	-	-	9,140	(9,140)
Aug-23	4 Ton AC Unit	8200	-	-	10,597	(10,597)
Aug-23	CareAware Cepheid Interface	7060	-	-	3,000	(3,000)
Aug-23	Neoblue Phototherapy Lights	6550	-	-	13,505	(13,505)
Aug-23	Fusion Payment Terminal	9100	-	-	4,010	(4,010)
Aug-23	Vital Signs Monitors	6170	-	-	5,189	(5,189)
Aug-23	Hemosphere Monitor Platform Cables	6310	-	-	7,700	(7,700)
Aug-23	Generator FT10	6700	-	-	12,000	(12,000)
Sep-23	Air Handler	8200	-	-	44,409	(44,409)
Sep-23	Pyxis Refrigerator	7330	-	-	2,320	(2,320)
Sep-23	Fire Alarm System	8200	-	-	700,460	(700,460)
Sep-23	Bassinets	6170	20,851	-	21,082	(231)
Sep-23	Cisco Catalyst Port	9100	-	-	7,412	(7,412)
Sep-23	Erbe Argon Plasma Coagulator	6600	-	-	50,890	(50,890)
Sep-23	Telemedicine Cart	9110	-	-	13,175	(13,175)
Sep-23	Radiologist Reading Workstation	7250	-	-	55,062	(55,062)
Sep-23	Golf Carts	9110	-	-	31,748	(31,748)
Sep-23	Mini Split	8200	-	-	9,605	(9,605)
			\$ 9,411,117	\$ -	\$ 14,268,913	\$ (4,857,796)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
SEPTEMBER 2023**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ -	\$ -	\$ -	\$ -
AR UNCOMPENSATED CARE	5,793,766	(1,175,998)	-	6,969,764
AR TIPPS	170,655	-	-	170,655
AR DSRIP	-	2,777,905.550	-	(2,777,906)
AR CHIRP	-	897,322	-	(897,322)
AR UHRIP	-	66,496	-	(66,496)
AR GME	-	-	-	-
AR HARP	1,297,013	-	-	1,297,013
AR PHYSICIAN GUARANTEES	600,840	710,143	-	(109,303)
AR ACCRUED INTEREST	131,513	151,232	-	(19,718)
AR OTHER:	(8,611,707)	(2,030,644)	34,499	(6,615,561)
AR DUE FROM THIRD PARTY PAYOR	4,634,012	5,602,907	-	(968,895)
PROCARE-INTERCOMPANY RECEIVABLE	(1,757,355)	(354,780)	-	(1,402,576)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 2,258,738	\$ 6,644,584	\$ 34,499	\$ (4,420,345)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
SEPTEMBER 2023**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	13.6	11.2	21.6%	13.2	3.1%	11.5	12.0	-3.8%	14.3	-19.5%
Operating Room	11.7	6.9	70.4%	7.4	58.3%	11.3	7.3	54.7%	6.7	68.8%
Laboratory - Chemistry	4.8	2.8	72.8%	6.0	-19.2%	5.0	3.0	66.4%	1.6	212.9%
Labor & Delivery	4.0	2.8	43.1%	1.8	122.7%	3.4	3.0	15.1%	1.9	79.4%
Imaging - Diagnostics	3.2	2.8	12.6%	2.9	7.9%	3.3	3.0	11.6%	2.1	58.1%
4 East - Post Partum	1.0	0.5	94.1%	1.8	-46.5%	2.4	0.5	351.1%	1.0	142.3%
Care Management	1.1	2.0	-47.1%	5.0	-78.9%	1.8	2.0	-9.7%	2.5	-26.6%
Emergency Department	0.1	2.8	-97.5%	1.7	-95.9%	1.5	3.0	-48.9%	4.3	-64.5%
Imaging - Ultrasound	1.0	1.4	-29.5%	1.3	-28.8%	1.5	1.4	6.1%	1.6	-2.5%
PM&R - Occupational	1.8	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
Intensive Care Unit (ICU) 2	1.4	3.7	-63.0%	3.6	-61.7%	0.9	4.0	-78.5%	9.2	-90.6%
Intensive Care Unit (CCU) 4	0.1	3.7	-98.0%	1.7	-95.6%	0.8	4.0	-79.2%	10.7	-92.2%
Imaging - Cat Scan	1.3	-	0.0%	1.1	24.9%	0.7	-	0.0%	0.3	121.8%
Center for Health and Wellness - Sports Medici	0.9	0.9	2.1%	-	0.0%	0.5	1.0	-47.5%	0.4	22.0%
PM&R - Physical	-	-	0.0%	0.1	-100.0%	0.4	-	0.0%	0.3	55.3%
Recovery Room	1.9	-	0.0%	-	0.0%	0.4	-	0.0%	1.0	-60.2%
Nursing Orientation	0.3	-	0.0%	0.5	-28.7%	0.4	-	0.0%	0.7	-41.9%
PM&R - Speech	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
4 Central	-	1.9	-100.0%	1.9	-100.0%	0.3	2.0	-85.8%	3.8	-92.5%
3 West Observation	-	3.7	-100.0%	3.9	-100.0%	0.3	4.0	-93.4%	6.3	-95.8%
Laboratory - Histology	1.1	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
7 Central	-	5.7	-100.0%	0.7	-100.0%	0.2	6.0	-96.4%	3.7	-94.1%
Closed - 4 Central	0.2	1.9	-88.0%	1.4	-83.8%	0.2	2.0	-89.3%	5.1	-95.9%
5 Central	-	-	0.0%	0.1	-100.0%	0.2	-	0.0%	3.4	-95.2%
9 Central	0.2	0.9	-75.5%	2.2	-89.9%	0.1	1.0	-86.8%	2.9	-95.5%
6 Central	0.1	0.9	-92.4%	0.8	-90.6%	0.1	1.0	-92.3%	4.1	-98.1%
6 West	0.1	-	0.0%	0.1	-51.4%	0.0	-	0.0%	0.9	-96.6%
Neonatal Intensive Care	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	226.3%
5 West - Pediatrics	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	-51.6%
Imaging - MRI	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
Imaging - Special Procedures	-	-	0.0%	0.7	-100.0%	-	-	0.0%	0.5	-100.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
Sterile Processing	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Human Resources	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	0.9	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	50.0	57.5	-13.0%	61.2	-18.3%	49.1	61.2	-19.8%	91.1	-46.2%
TRANSITION LABOR										
Laboratory - Chemistry	3.1	-	0.0%	1.3	135.8%	1.7	-	0.0%	2.3	-25.8%
SUBTOTAL	3.1	-	0.0%	1.3	135.8%	1.7	-	0.0%	2.3	-25.8%
GRAND TOTAL	53.1	57.5	-7.6%	62.5	-15.1%	50.8	61.2	-17.0%	93.4	-45.6%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
SEPTEMBER 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 212,926	\$ 107,850	\$ 105,076	97.4%	\$ 161,821	31.6%	\$ 2,647,818	\$ 1,400,856	\$ 1,246,962	89.0%	\$ 1,815,170	45.9%
CHEM TEMPORARY LABOR	82,078.92	44,018	38,061	86.5%	127,906	-35.8%	1,126,275.13	571,778	554,497	97.0%	456,852	146.5%
4E TEMPORARY LABOR	17,977.05	7,937	10,040	126.5%	45,868	-60.8%	580,345.98	102,901	477,445	464.0%	323,878	79.2%
L & D TEMPORARY LABOR	69,656	44,206	25,450	57.6%	41,562	67.6%	819,534	571,778	247,756	43.3%	681,059	20.3%
OT TEMPORARY LABOR	24,758.85	-	24,759	100.0%	-	100.0%	187,085.44	-	187,085	100.0%	-	100.0%
CT TEMPORARY LABOR	22,661.58	-	22,662	100.0%	21,712	4.4%	157,093.26	-	157,093	100.0%	71,834	118.7%
DIAG TEMPORARY LABOR	52,752.87	44,024	8,729	19.8%	61,539	-14.3%	719,785.88	571,778	148,008	25.9%	434,179	65.8%
US TEMPORARY LABOR	16,050.10	21,171	(5,121)	-24.2%	31,141	-48.5%	368,519.71	274,435	94,085	34.3%	435,806	-15.5%
COMM HEALTH TEMPORARY LABOR	28,132.16	31,770	(3,639)	-11.5%	101,669	-72.3%	476,046.48	381,185	94,861	24.9%	581,376	-18.1%
RR TEMPORARY LABOR	34,004.82	-	34,005	100.0%	-	100.0%	81,066.90	-	81,067	100.0%	353,261	-77.1%
Temp Labor - Productive Salaries	5,425.50	-	5,426	100.0%	9,645	-43.7%	79,714.83	-	79,715	100.0%	289,764	-72.5%
PT TEMPORARY LABOR	76.80	-	77	100.0%	653	-88.2%	70,676.40	-	70,676	100.0%	34,998	101.9%
ST TEMPORARY LABOR	24.70	-	25	100.0%	-	100.0%	62,302.78	-	62,303	100.0%	-	100.0%
8C TEMPORARY LABOR	-	10,552	(10,552)	-100.0%	46,139	-100.0%	69,446	136,989	(67,543)	-49.3%	1,291,976	-94.6%
IMCU4 TEMPORARY LABOR	2,398	11,963	(9,565)	-80.0%	49,261	-95.1%	74,329	155,804	(81,475)	-52.3%	1,847,569	-96.0%
OP PM&R-CHW TEMPORARY LABOR	12,180.25	14,667	(2,487)	-17.0%	2,515	384.4%	98,257.63	190,593	(92,335)	-48.4%	64,066	53.4%
ED TEMPORARY LABOR	1,125.75	44,009	(42,883)	-97.4%	45,598	-97.5%	414,514.60	571,778	(157,263)	-27.5%	1,888,687	-78.1%
ICU2 TEMPORARY LABOR	22,535.90	58,667	(36,131)	-61.6%	111,640	-79.8%	222,987.55	762,371	(539,383)	-70.8%	3,981,942	-94.4%
ICU4 TEMPORARY LABOR	1,189	58,737	(57,548)	-98.0%	56,710	-97.9%	120,048	762,371	(642,323)	-72.4%	3,836,585	-94.5%
TEMPORARY LABOR	-	58,643	(58,643)	-100.0%	90,327	-100.0%	84,261.84	762,371	(678,109)	-88.9%	2,222,928	-96.2%
7C TEMPORARY LABOR	-	88,660	(88,660)	-100.0%	35,666	-100.0%	60,302	1,143,556	(1,083,254)	-94.7%	1,346,501	-95.5%
ALL OTHER	254,606	204,000	50,606	24.8%	405,093	-37.1%	2,695,834	2,648,796	47,038	1.8%	7,776,305	-65.3%
TOTAL TEMPORARY LABOR	\$ 860,561	\$ 850,874	\$ 9,687	1.1%	\$ 1,450,104	-40.7%	\$ 11,362,717	\$ 11,009,340	\$ 353,377	3.2%	\$ 30,670,912	-63.0%
CHEM TRANSITION LABOR	\$ 32,638	-	\$ 32,638	100.0%	\$ 13,056	150.0%	\$ 220,327	-	\$ 220,327	100.0%	\$ 250,576	-12.1%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 32,638	-	\$ 32,638	0%	\$ 13,056	100.0%	\$ 220,327	-	\$ 220,327	0.0%	\$ 250,576	-12.1%
GRAND TOTAL TEMPORARY LABOR	\$ 893,199	\$ 850,874	\$ 42,325	5.0%	\$ 1,463,160	-39.0%	\$ 11,583,044	\$ 11,009,340	\$ 573,704	5.2%	\$ 30,921,489	-62.5%
ADM LEGAL SETTLEMENT FEES	\$ 650,000	\$ 56	\$ 649,944	1160614.3%	\$ 20,000	3150.0%	\$ 650,000	\$ 650	\$ 649,350	99900.0%	\$ 95,650	579.6%
COMM HEALTH OTHER PURCH SVCS	35,530	13,750	21,780	158.4%	152,396	-76.7%	654,338.37	165,000	489,338	296.6%	351,745	86.0%
AMBULANCE FEES	51,498	12,948	38,550	297.7%	36,342	41.7%	578,008.74	155,332	422,677	272.1%	192,014	201.0%
HK SVC CONTRACT PURCH SVC	139,341	107,245	32,096	29.9%	123,821	12.5%	1,595,838	1,286,929	308,909	24.0%	1,277,885	24.9%
ADM CONSULTANT FEES	68,937	68,322	615	0.9%	233,223	-70.4%	1,104,608.51	819,886	284,723	34.7%	1,114,569	-0.9%
ADMIN LEGAL FEES	92,407	42,295	50,112	118.5%	7,798	1085.0%	840,554	507,584	332,970	65.6%	360,122	133.4%
FIN ACCT COST REPORT/CONSULTANT FEES	(2,423)	68,835	(71,258)	-103.5%	63,965	-103.8%	1,008,808.95	826,086	182,723	22.1%	636,741	58.4%
LD OTHER PURCH SVCS	90,429	76,637	13,792	18.0%	80,350	12.5%	1,086,007.77	919,710	166,298	18.1%	927,654	17.1%
CREDIT CARD FEES	101,348	62,457	38,891	62.3%	104,211	-2.7%	888,382	749,473	138,909	18.5%	820,938	8.2%
OTHER PURCH SVCS	135,384	-	135,384	100.0%	-	100.0%	135,384.45	-	135,384	100.0%	-	100.0%
UOM (EHR FEES)	33,321	22	33,299	151358.2%	48	69318.3%	133,457.67	209	133,249	63755.3%	275	48430.1%
MISSION FITNESS CONTRACT PURCH SVC	71,132	54,485	16,647	30.6%	59,366	19.8%	777,291.38	653,776	123,515	18.9%	665,210	16.8%
DIET OTHER PURCH SVCS	43,982	32,758	11,224	34.3%	27,458	60.2%	484,004.29	393,041	90,963	23.1%	380,165	27.3%
FOUNDATION ADVERTISING FEES	12,755	6,305	6,450	102.3%	13,323	-4.3%	162,549.12	75,627	86,922	114.9%	80,674	101.5%
CREDIT CARD FEES	29,741	18,330	11,411	62.3%	22,091	34.6%	305,734.85	220,015	85,720	39.0%	217,572	40.5%
CHEM OTHER PURCH SVCS	66	57	9	15.8%	56	17.9%	70,021.00	695	69,326	9975.0%	831	8326.1%
NSG OTHER PURCH SVCS	11,661	10,081	1,580	15.7%	12,126	-3.8%	176,013.34	120,961	55,052	45.5%	121,318	45.1%
SERV EXC SURVEY SERVICES	31,953	23,019	8,934	38.8%	30,393	5.1%	329,954.85	276,239	53,716	19.4%	254,394	29.7%
FA AUDIT FEES - INTERNAL	30,200	16,737	13,463	80.4%	33,702	-10.4%	238,607.21	200,800	37,807	18.8%	157,676	51.3%
ECHD POLICE DEPT OTHER PURCH SVCS	8,146	3,244	4,902	151.1%	4,305	89.2%	76,093.23	38,939	37,154	95.4%	51,928	46.5%
COMP LEGAL FEES	35,119	4,087	31,032	759.3%	11,679	200.7%	80,229.77	49,000	31,230	63.7%	20,829	285.2%
340B CONTRACT PURCH SVC	4,822	6,426	(1,604)	-25.0%	4,822	0.0%	58,196.36	77,156	(18,960)	-24.6%	81,583	-28.7%
FHC PHC OTHER PURCH SVCS	-	10,375	(10,375)	-100.0%	2,936	-100.0%	95,140.26	124,544	(29,404)	-23.6%	101,958	-6.7%
ENGINEERING OTHER PURCH SVCS	12,993	13,380	(387)	-2.9%	7,011	85.3%	134,302.69	160,527	(26,224)	-16.3%	166,345	-19.3%
COMP PURCH SVCS CONTRACT	6,434	12,388	(5,954)	-48.1%	50,812	-87.3%	105,953.79	148,700	(42,746)	-28.7%	137,755	-23.1%
CVS CONTRACT PURCH SVC	7,501	9,001	(1,500)	-16.7%	2,046	266.6%	64,277.67	107,968	(43,690)	-40.5%	88,697	-27.5%
COMM REL ADVERTISING PURCH SVCS	24,214	28,070	(3,856)	-13.7%	68,301	-64.5%	253,695	336,796	(83,101)	-24.7%	296,236	-14.4%
PRIMARY CARE WEST OTHER PURCH SVCS	52,254	46,945	5,309	11.3%	(108,746)	-148.1%	437,451.09	571,133	(133,682)	-23.4%	333,060	31.3%
ADM APPRAISAL DIST FEE	20,402	34,829	(14,427)	-41.4%	24,963	-18.3%	248,257	417,959	(169,702)	-40.6%	361,734	-31.4%
MED STAFF REVIEW FEES	16,526	27,778	(11,252)	-40.5%	11,995	37.2%	159,963.31	333,391	(173,428)	-52.0%	119,913	33.4%
PI FEES (TRANSITION NURSE PROGRAM)	65,250	47,529	17,721	37.3%	27,434	137.8%	364,764.63	570,392	(205,627)	-36.1%	599,414	-39.1%
ADM CONTRACT STRYKER	25,766	71,253	(45,487)	-63.8%	39,794	-35.3%	503,661.69	854,981	(351,319)	-41.1%	838,506	-39.9%
FHC OTHER PURCH SVCS	57,713	71,633	(13,920)	-19.4%	(80,396)	-171.8%	519,997	871,496	(351,499)	-40.3%	508,325	2.3%
OTHER PURCH SVCS	50,156	63,651	(13,495)	-21.2%	(70,957)	-170.7%	386,398	774,394	(387,996)	-50.1%	449,697	-14.1%
UC-WEST CLINIC - PURCH SVCS-OTHER	27,277	72,913	(45,636)	-62.6%	53,407	-48.9%	451,593	875,000	(423,407)	-48.4%	655,423	-31.1%
ALL OTHERS	3,492,458	3,375,056	117,402	3.5%	4,356,245	-19.8%	38,283,147	40,075,571	(1,792,424)	-4.5%	41,776,907	-8.4%
TOTAL PURCHASED SERVICES	\$ 5,534,292	\$ 4,527,694	\$ 1,006,598	22.2%	\$ 5,861,262	-5.6%	\$ 53,963,809	\$ 53,937,491	\$ 26,318	0.0%	\$ 54,856,214	-1.6%



Financial Presentation

For the Month Ended

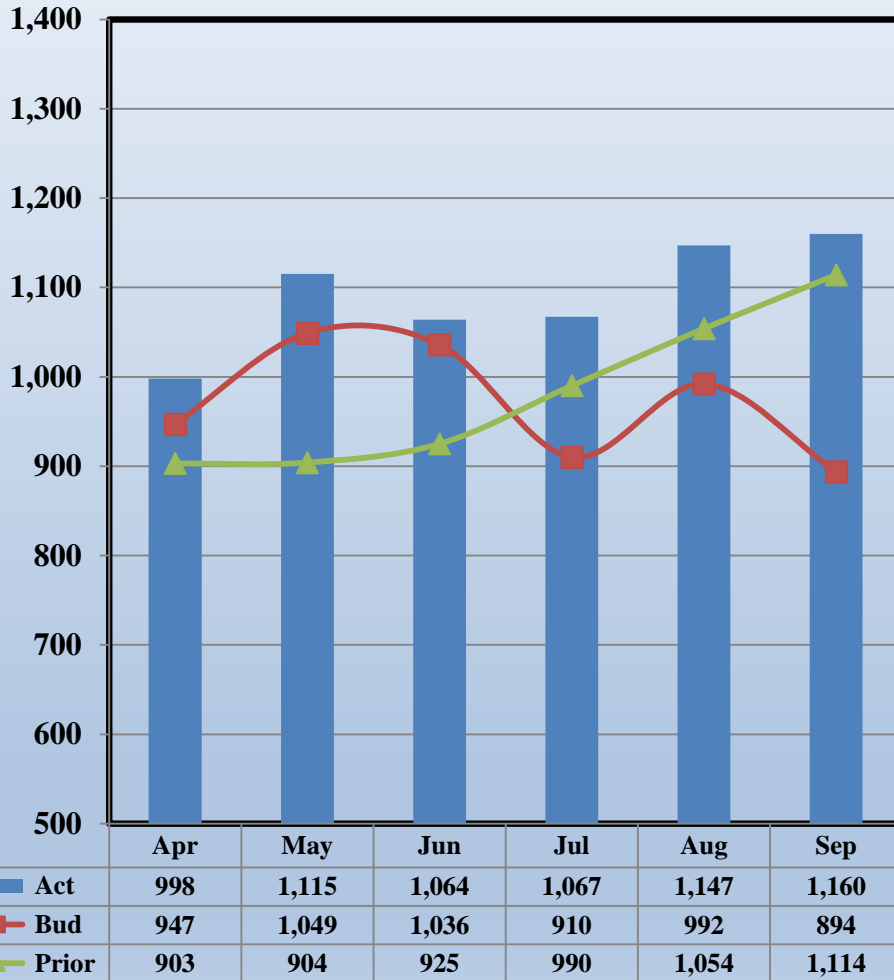
September 30, 2023

Volume



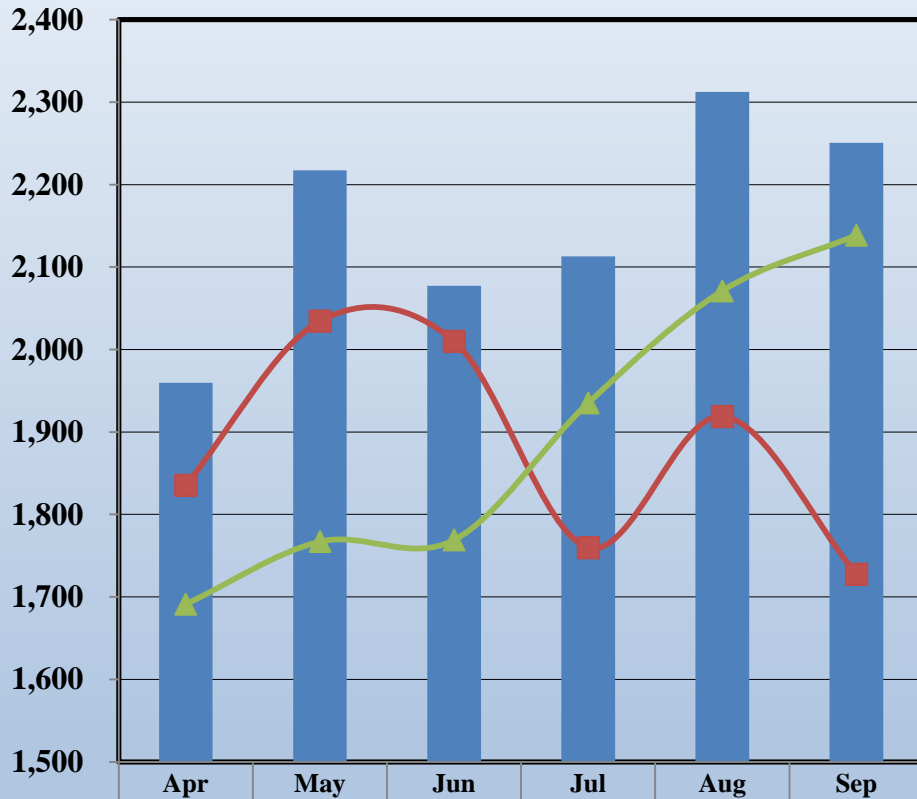
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,160	894	1,114
Var %		29.8%	4.1%
Year-To-Date	13,073	11,659	11,902
Var %		12.1%	9.8%
Annualized	13,073	11,659	11,902
Var %		12.1%	9.8%

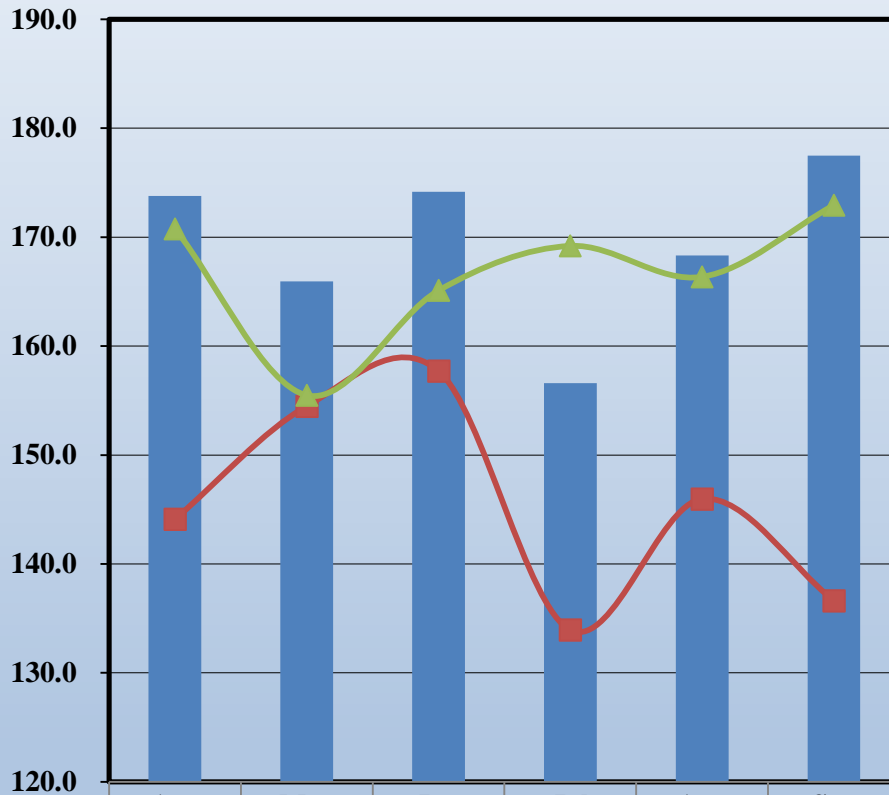
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,251	1,728	2,139
Var %		30.3%	5.2%
Year-To-Date	25,277	22,564	21,959
Var %		12.0%	15.1%
Annualized	25,277	22,564	21,959
Var %		12.0%	15.1%

	Apr	May	Jun	Jul	Aug	Sep
Act	1,960	2,217	2,077	2,113	2,313	2,251
Bud	1,835	2,035	2,010	1,760	1,919	1,728
Prior	1,691	1,767	1,769	1,935	2,071	2,139

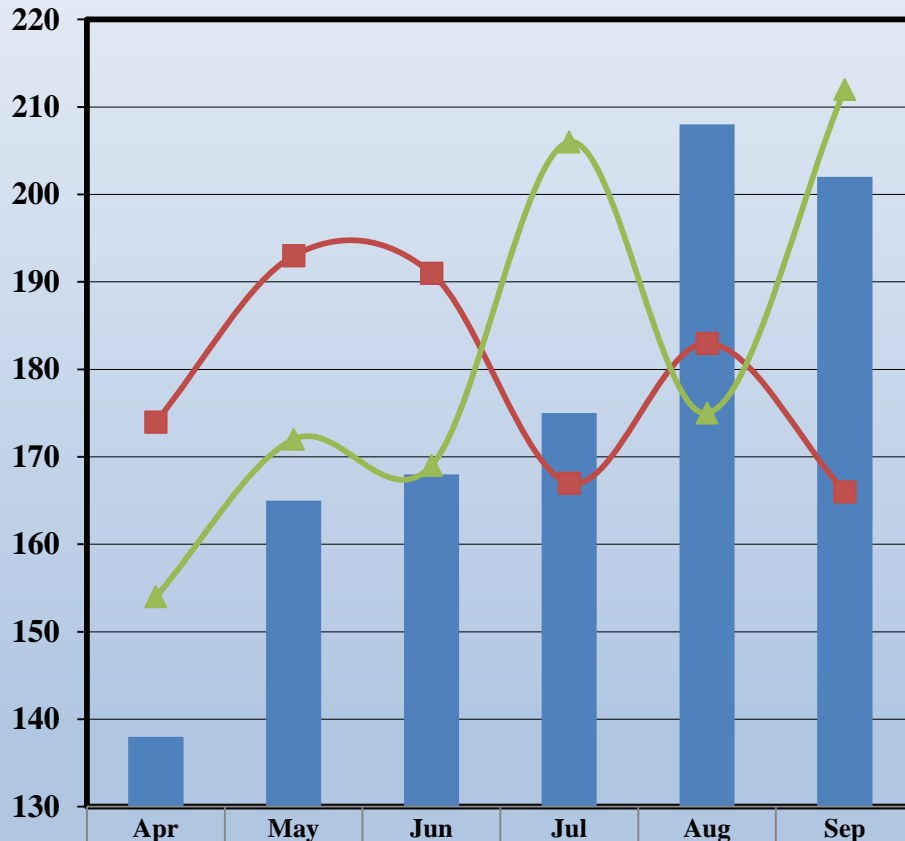
Average Daily Census



	Apr	May	Jun	Jul	Aug	Sep
Act	173.8	165.9	174.2	156.6	168.3	177.5
Bud	144.1	154.5	157.7	133.9	146.0	136.6
Prior	170.8	155.5	165.1	169.2	166.4	172.9

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	177.5	136.6	172.9
Var %		29.9%	2.6%
Year-To-Date	175.2	145.8	178.1
Var %		20.1%	-1.7%
Annualized	175.2	145.8	178.1
Var %		20.2%	-1.7%

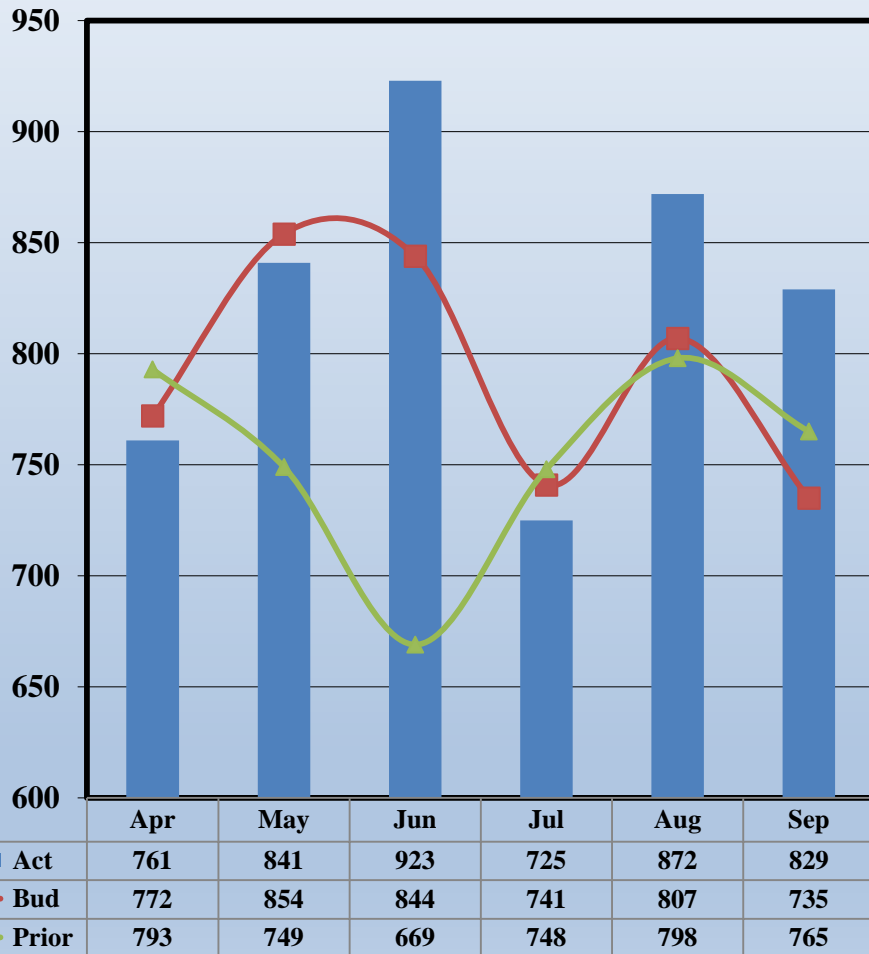
Deliveries



■ Act	138	165	168	175	208	202
■ Bud	174	193	191	167	183	166
▲ Prior	154	172	169	206	175	212

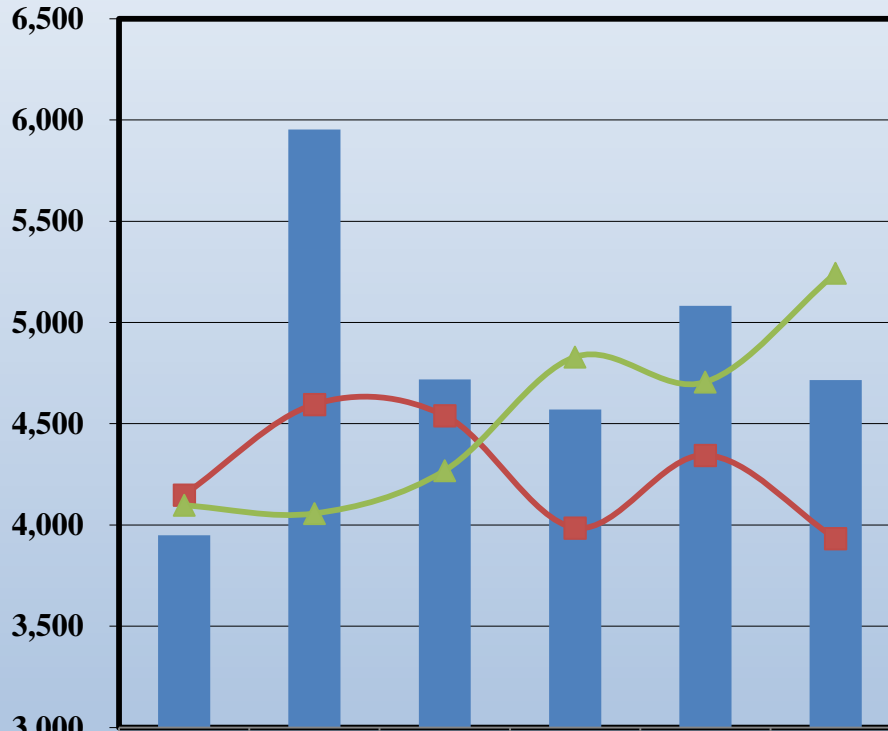
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	202	166	212
Var %		21.7%	-4.7%
Year-To-Date	2,177	2,147	2,189
Var %		1.4%	-0.5%
Annualized	2,177	2,147	2,189
Var %		1.4%	-0.5%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	829	735	765
Var %		12.8%	8.4%
Year-To-Date	9,502	9,500	8,865
Var %		0.0%	7.2%
Annualized	9,502	9,500	8,865
Var %		0.0%	7.2%

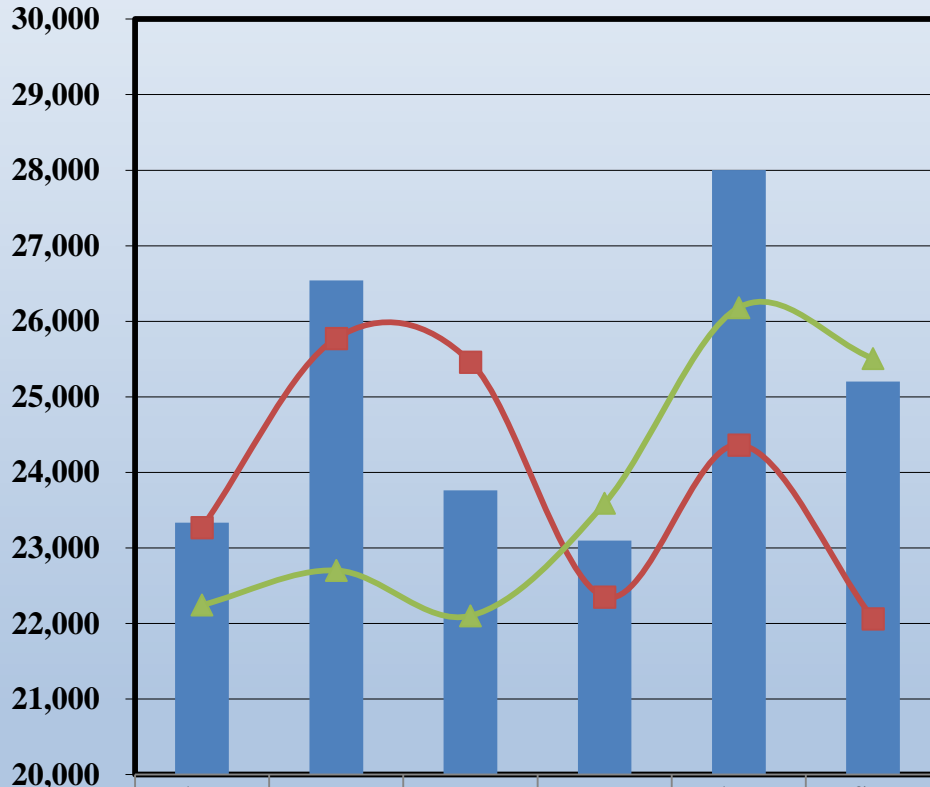
Emergency Room Visits



	Apr	May	Jun	Jul	Aug	Sep
Act	3,949	5,953	4,719	4,570	5,082	4,715
Bud	4,149	4,596	4,540	3,986	4,345	3,933
Prior	4,097	4,057	4,269	4,830	4,706	5,243

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,715	3,933	5,243
Var %		19.9%	-10.1%
Year-To-Date	60,907	51,100	53,443
Var %		19.2%	14.0%
Annualized	60,907	51,100	53,443
Var %		19.2%	14.0%

Total Outpatient Occasions of Service

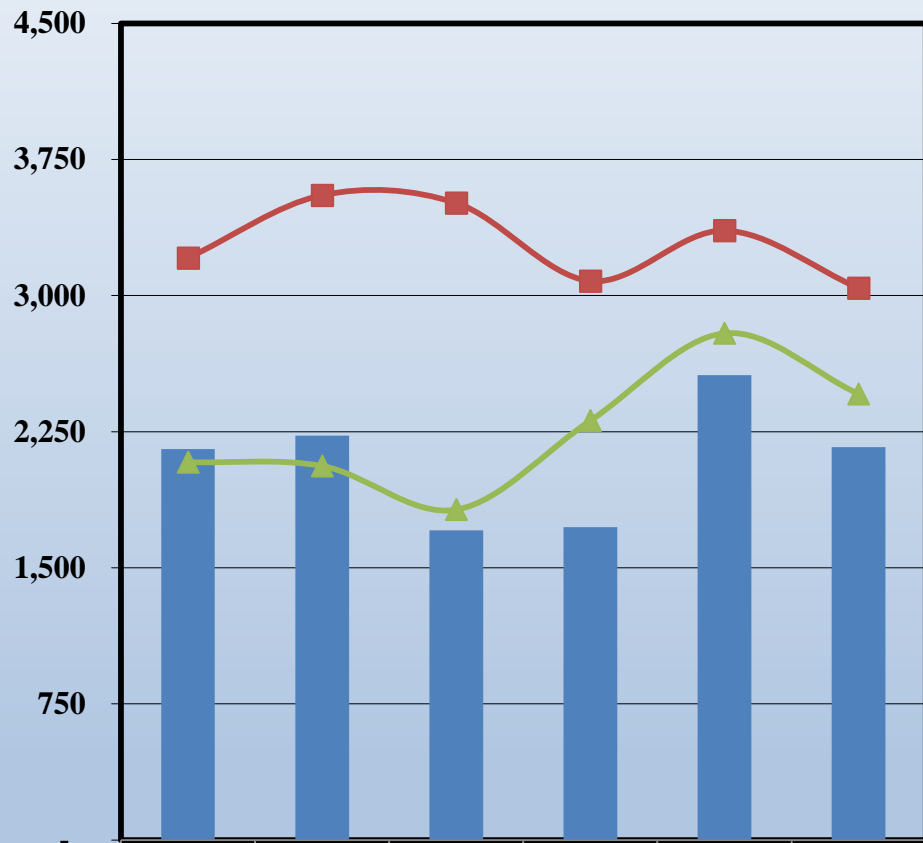


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25,201	22,062	25,507
Var %		14.2%	-1.2%
Year-To-Date	304,290	286,575	289,172
Var %		6.2%	5.2%
Annualized	304,290	286,575	289,172
Var %		6.2%	5.2%

Act	23,333	26,540	23,760	23,097	28,001	25,201
Bud	23,271	25,775	25,462	22,351	24,365	22,062
Prior	22,243	22,701	22,101	23,590	26,182	25,507

Urgent Care Visits

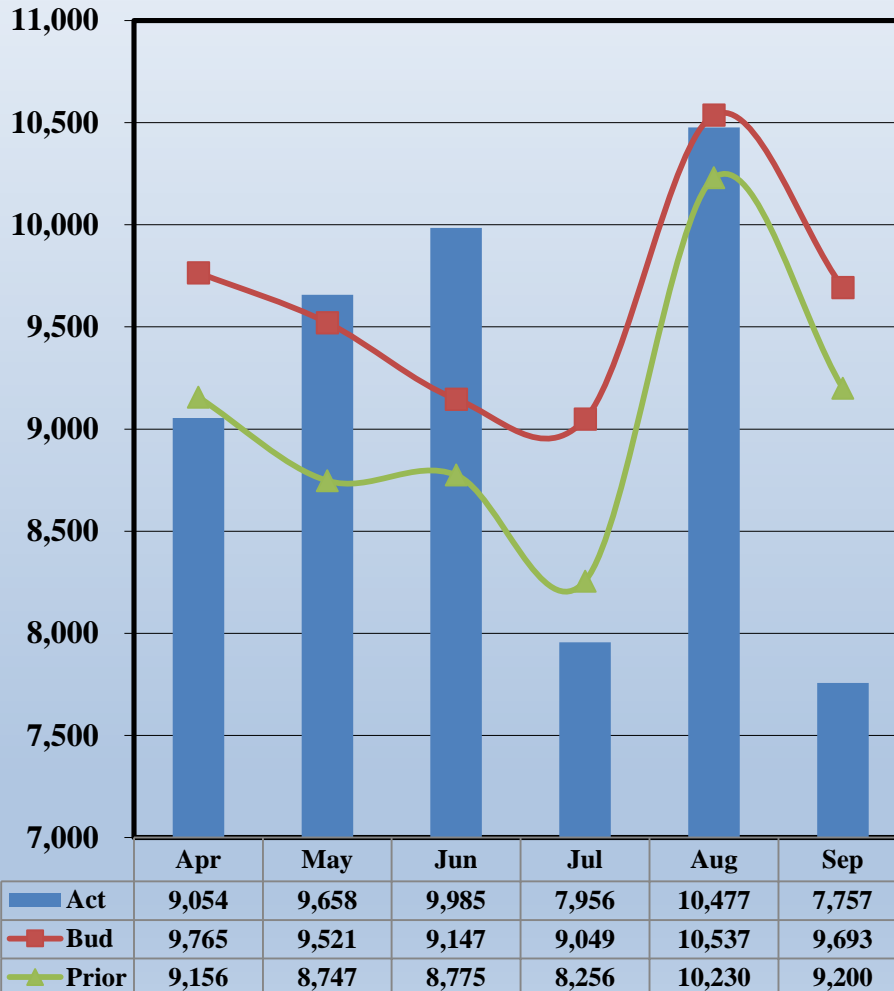
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,165	3,041	2,458
Var %		-28.8%	-11.9%
Year-To-Date	28,873	39,500	36,317
Var %		-26.9%	-20.5%
Annualized	28,873	39,500	36,317
Var %		-26.9%	-20.5%

	Apr	May	Jun	Jul	Aug	Sep
Act	2,154	2,229	1,707	1,724	2,562	2,165
Bud	3,207	3,553	3,510	3,080	3,358	3,041
Prior	2,082	2,061	1,820	2,311	2,792	2,458

Total ProCare Office Visits



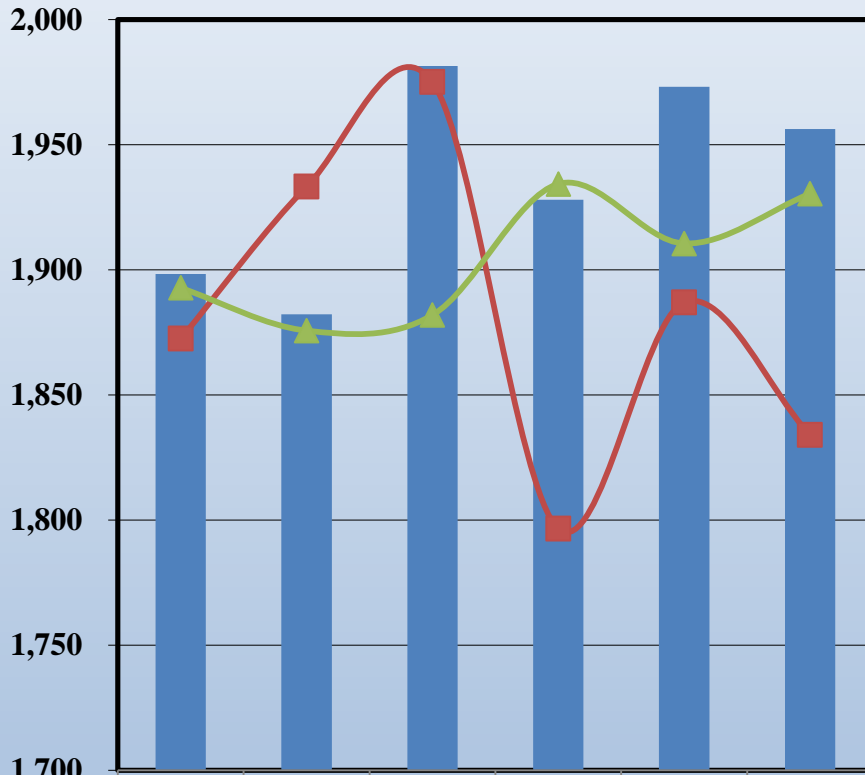
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,757	9,693	9,200
Var %		-20.0%	-15.7%
Year-To-Date	109,518	112,442	106,550
Var %		-2.6%	2.8%
Annualized	109,518	112,442	106,550
Var %		-2.6%	2.8%

Staffing



Blended FTE's

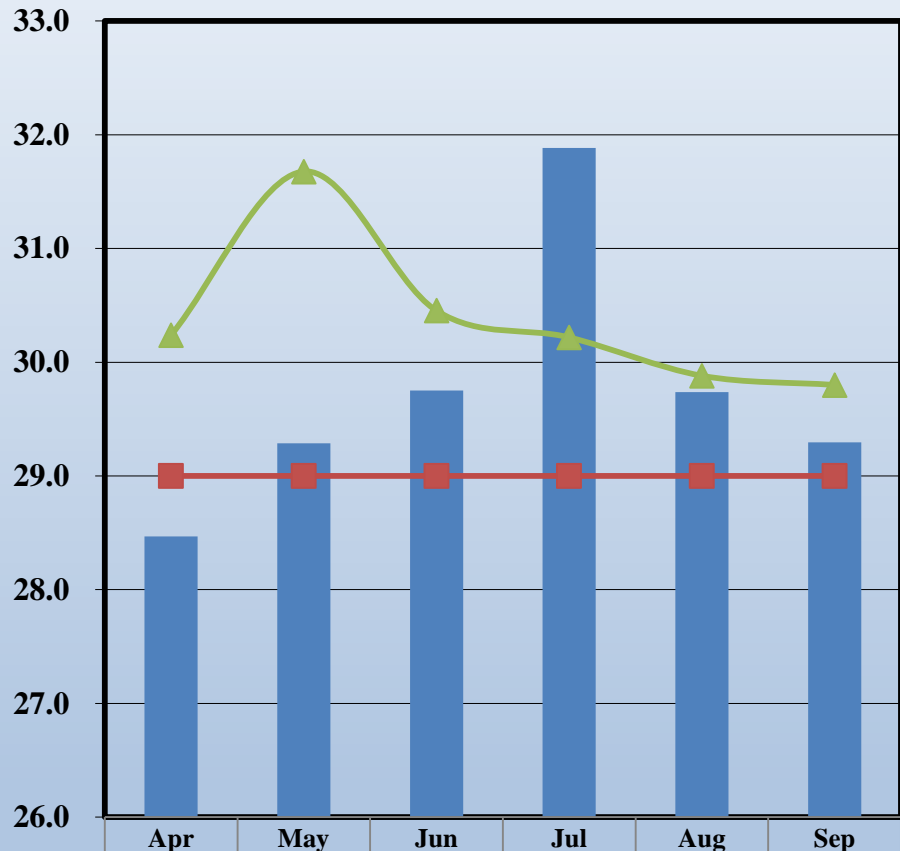
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,956	1,834	1,930
Var %		6.7%	1.3%
Year-To-Date	1,919	1,881	1,887
Var %		2.0%	1.7%
Annualized	1,919	1,881	1,887
Var %		2.1%	1.7%

	Apr	May	Jun	Jul	Aug	Sep
Act	1,898	1,882	1,981	1,928	1,973	1,956
Bud	1,872	1,933	1,975	1,797	1,887	1,834
Prior	1,893	1,876	1,882	1,934	1,911	1,930

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.3	29.0	29.8
Var %		1.0%	-1.7%
Year-To-Date	29.1	29.0	29.5
Var %		0.3%	-1.4%
Annualized	29.1	29.0	29.5
Var %		0.3%	-1.4%

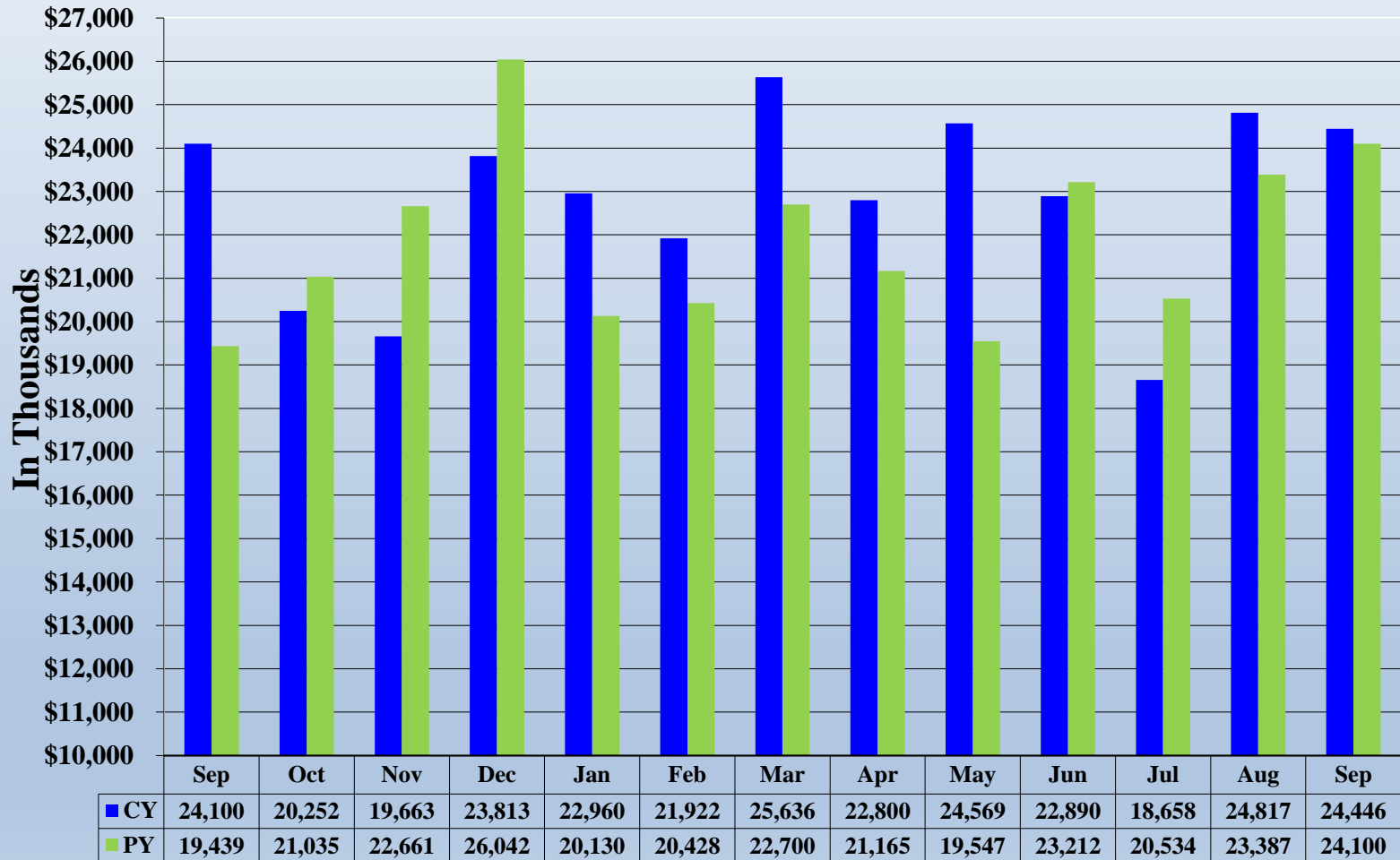
	Apr	May	Jun	Jul	Aug	Sep
Act	28.5	29.3	29.8	31.9	29.7	29.3
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	30.2	31.7	30.5	30.2	29.9	29.8

Accounts Receivable



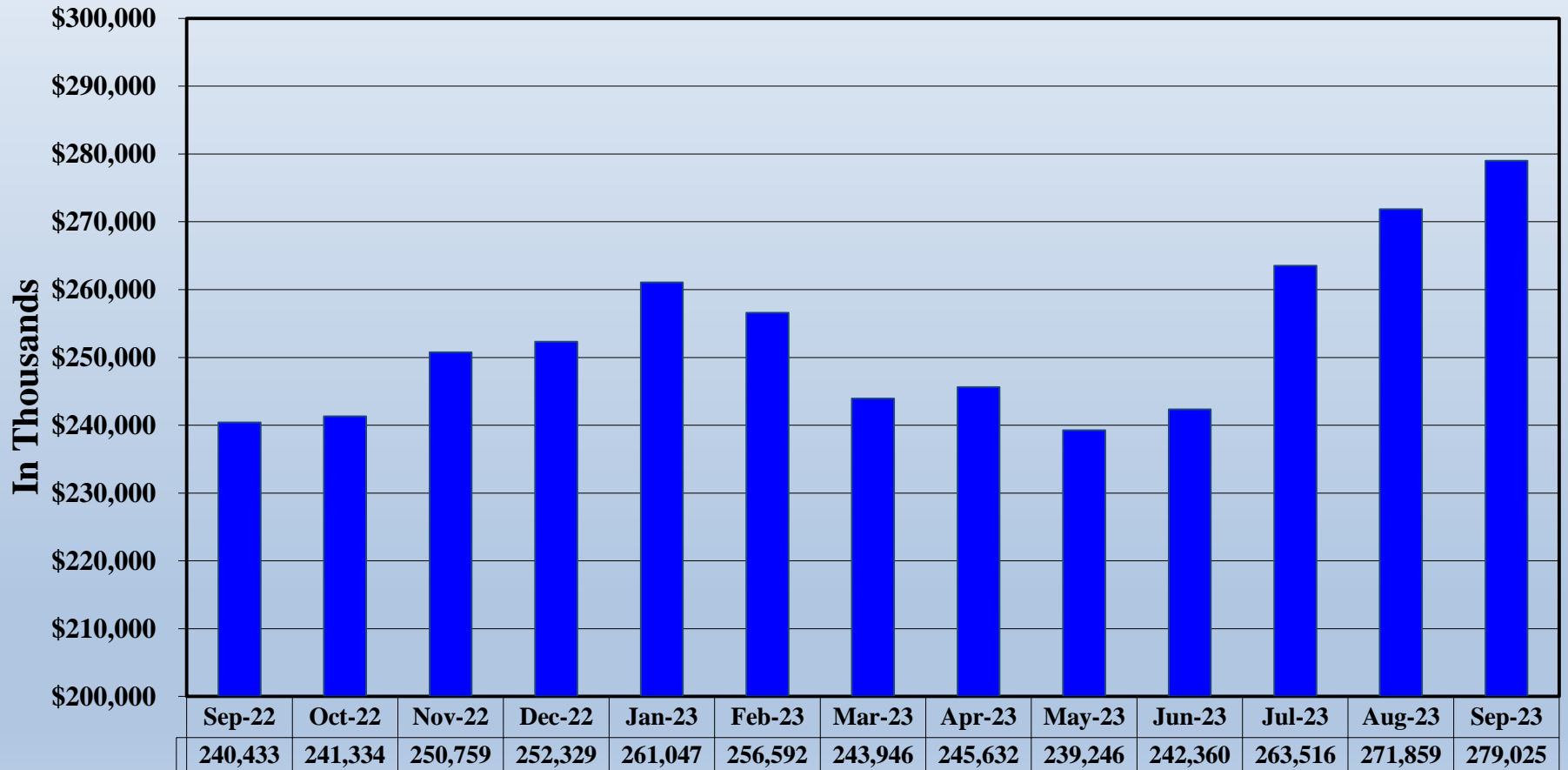
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

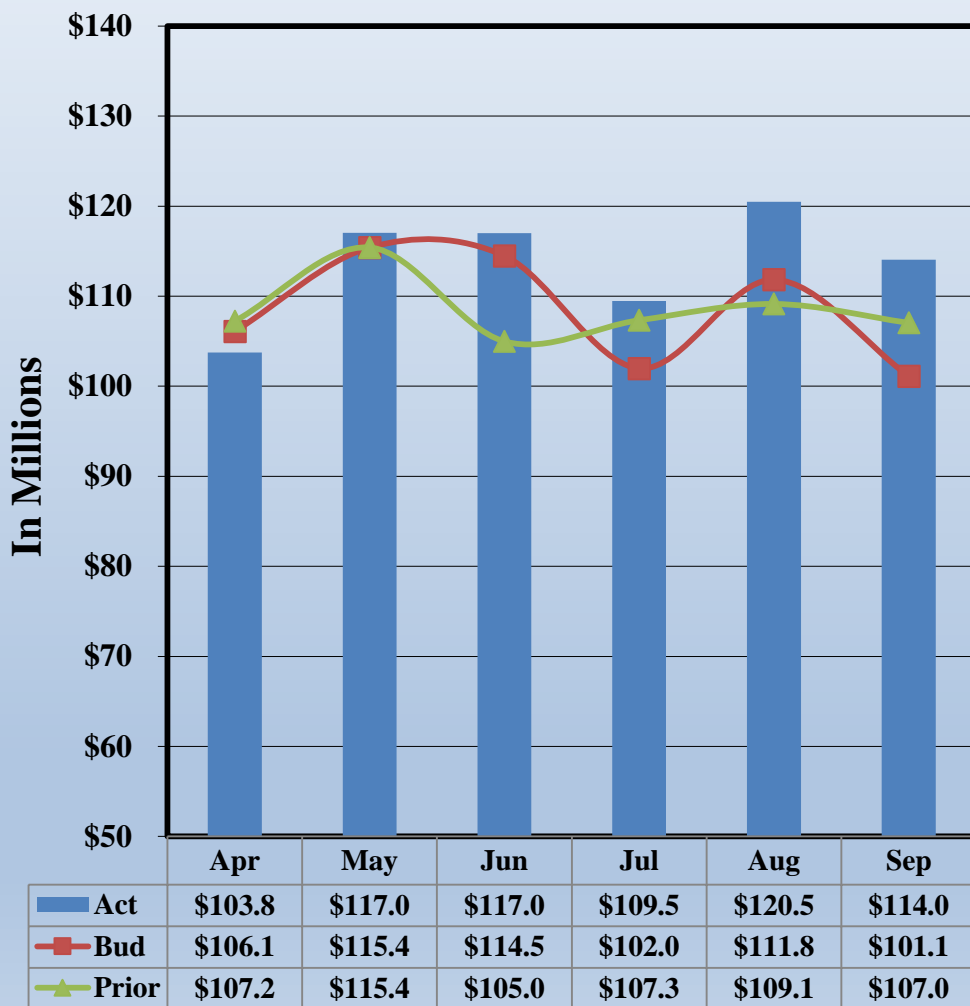


Revenues & Revenue Deductions



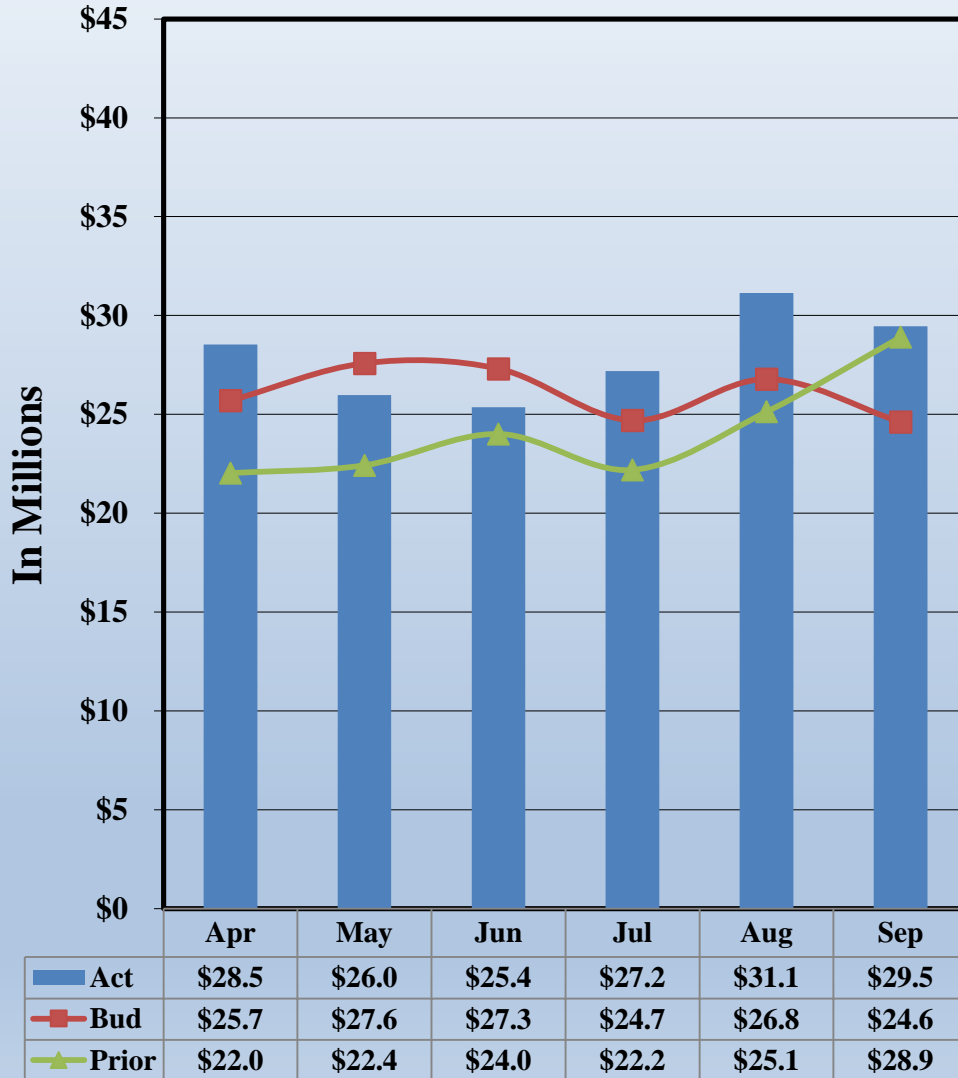
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 114.0	\$ 101.1	\$ 107.0
Var %		12.8%	6.5%
Year-To-Date	\$ 1,357.3	\$ 1,303.3	\$ 1,312.0
Var %		4.1%	3.4%
Annualized	\$ 1,357.3	\$ 1,303.3	\$ 1,312.0
Var %		4.1%	3.5%

Total Net Patient Revenues

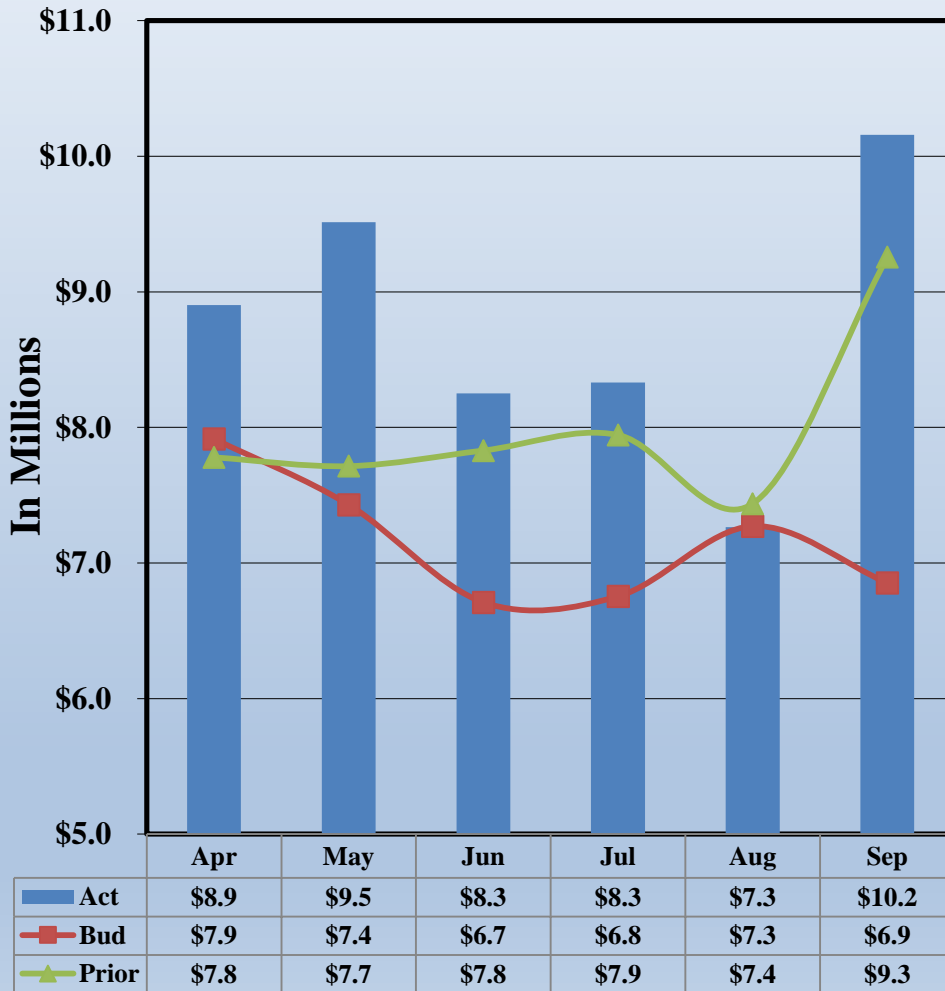


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 29.5	\$ 24.6	\$ 28.9
Var %		19.7%	1.9%
Year-To-Date	\$ 320.8	\$ 313.7	\$ 295.8
Var %		2.3%	8.4%
Annualized	\$ 320.8	\$ 313.7	\$ 295.8
Var %		2.3%	8.5%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

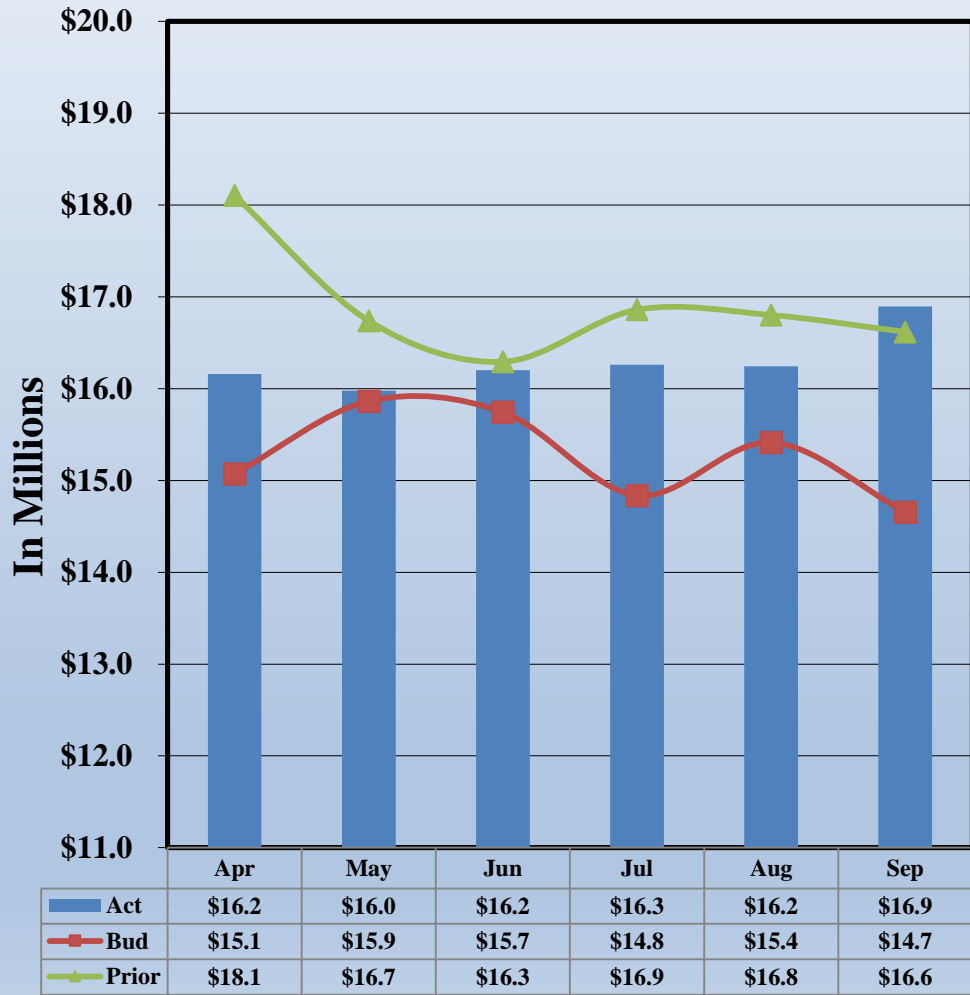


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 10.2	\$ 6.9	\$ 9.3
Var %		48.2%	9.7%
Year-To-Date	\$ 95.2	\$ 84.5	\$ 90.5
Var %		12.7%	5.2%
Annualized	\$ 95.2	\$ 84.5	\$ 90.5
Var %		12.7%	5.2%

Operating Expenses



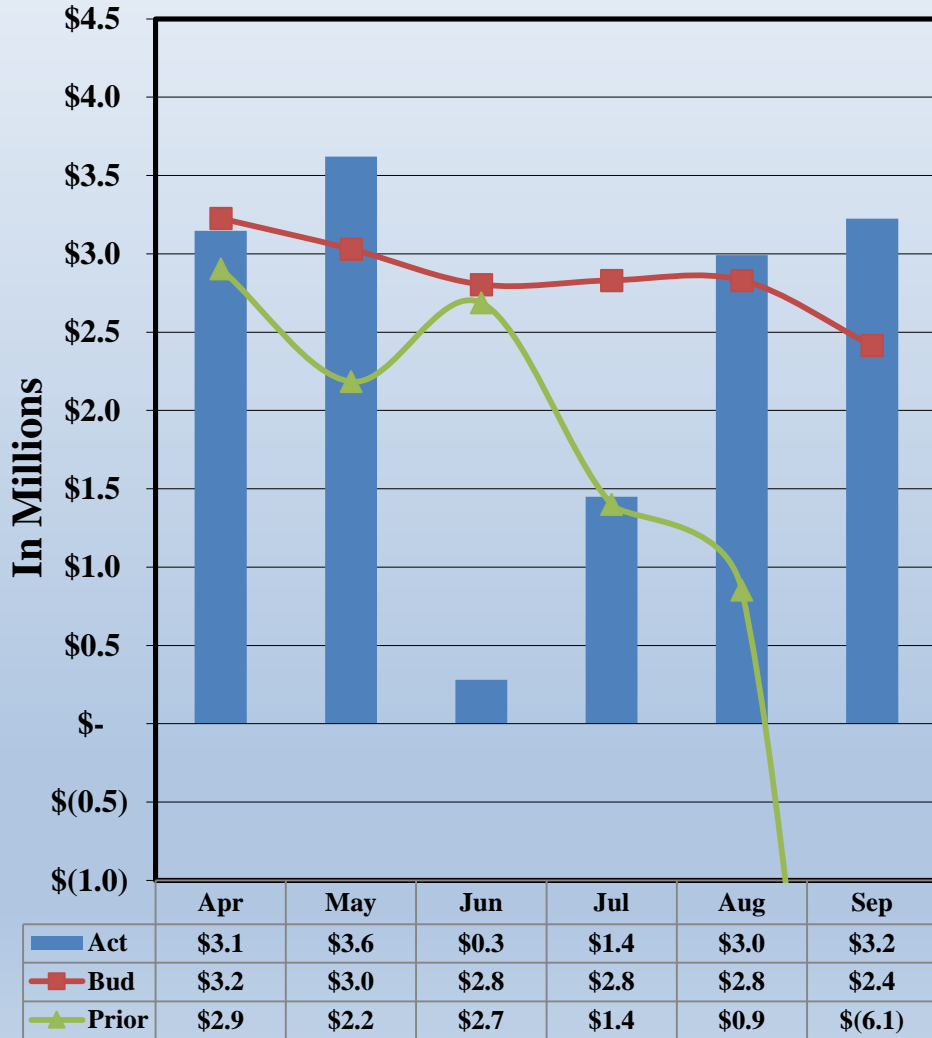
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.9	\$ 14.7	\$ 16.6
Var %		15.0%	1.8%
Year-To-Date	\$ 191.6	\$ 181.8	\$ 199.1
Var %		5.4%	-3.8%
Annualized	\$ 191.6	\$ 181.8	\$ 199.1
Var %		5.4%	-3.8%

Employee Benefit Expense

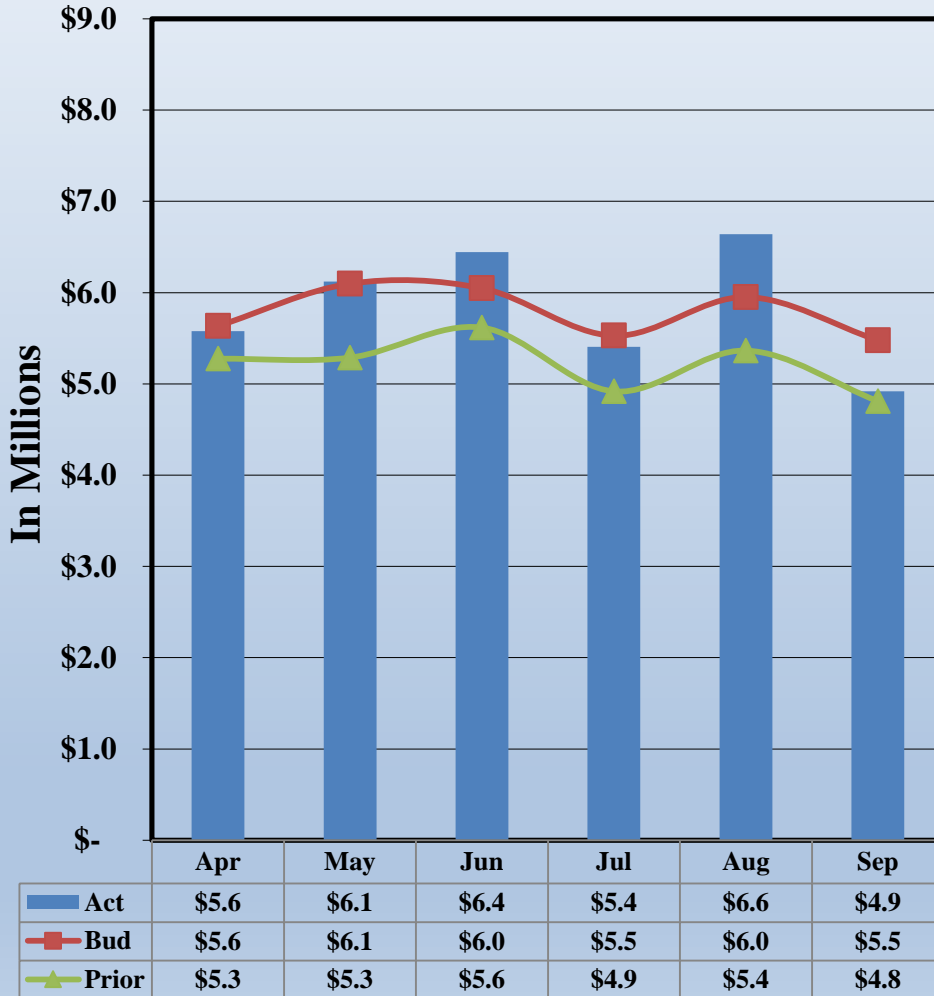
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.2	\$ 2.4	\$ (6.1)
Var %		33.5%	-153.3%
Year-To-Date	\$ 34.3	\$ 34.0	\$ 21.1
Var %		0.9%	62.5%
Annualized	\$ 34.3	\$ 34.0	\$ 21.1
Var %		0.9%	62.6%

Supply Expense

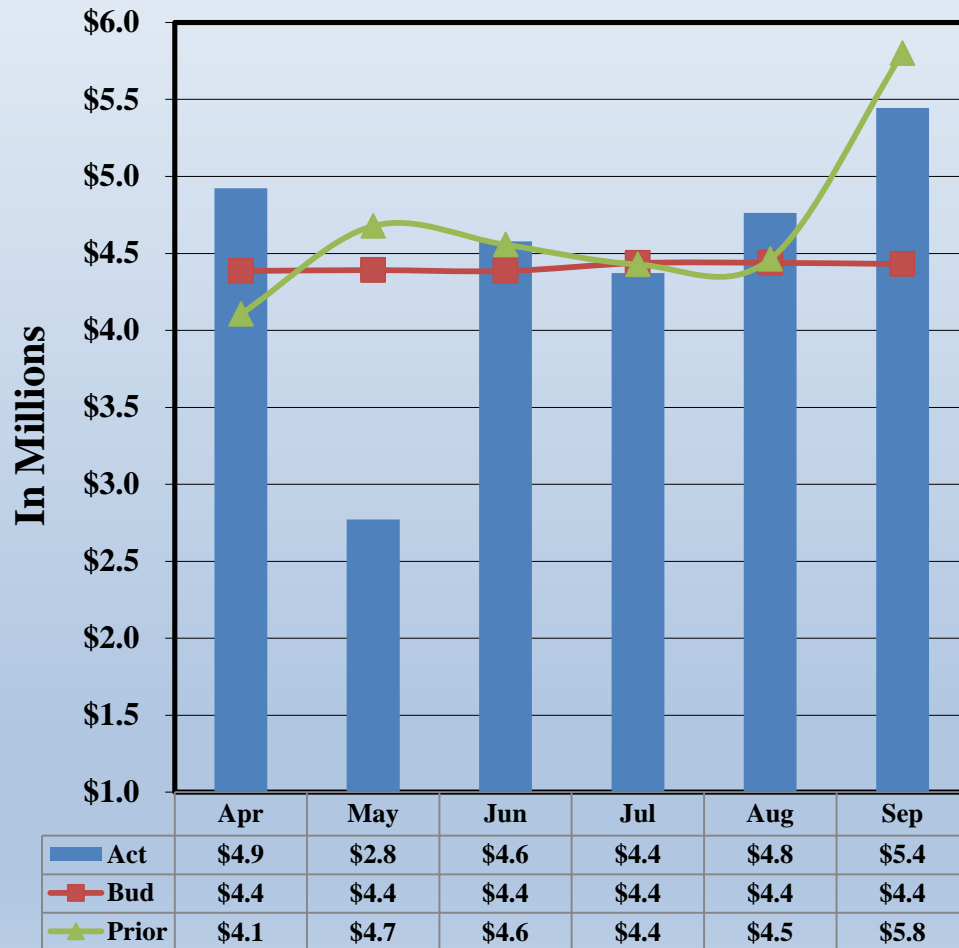
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.9	\$ 5.5	\$ 4.8
Var %		-10.2%	2.2%
Year-To-Date	\$ 69.6	\$ 69.4	\$ 63.2
Var %		0.2%	10.1%
Annualized	\$ 69.6	\$ 69.4	\$ 63.2
Var %		0.3%	10.1%

Purchased Services

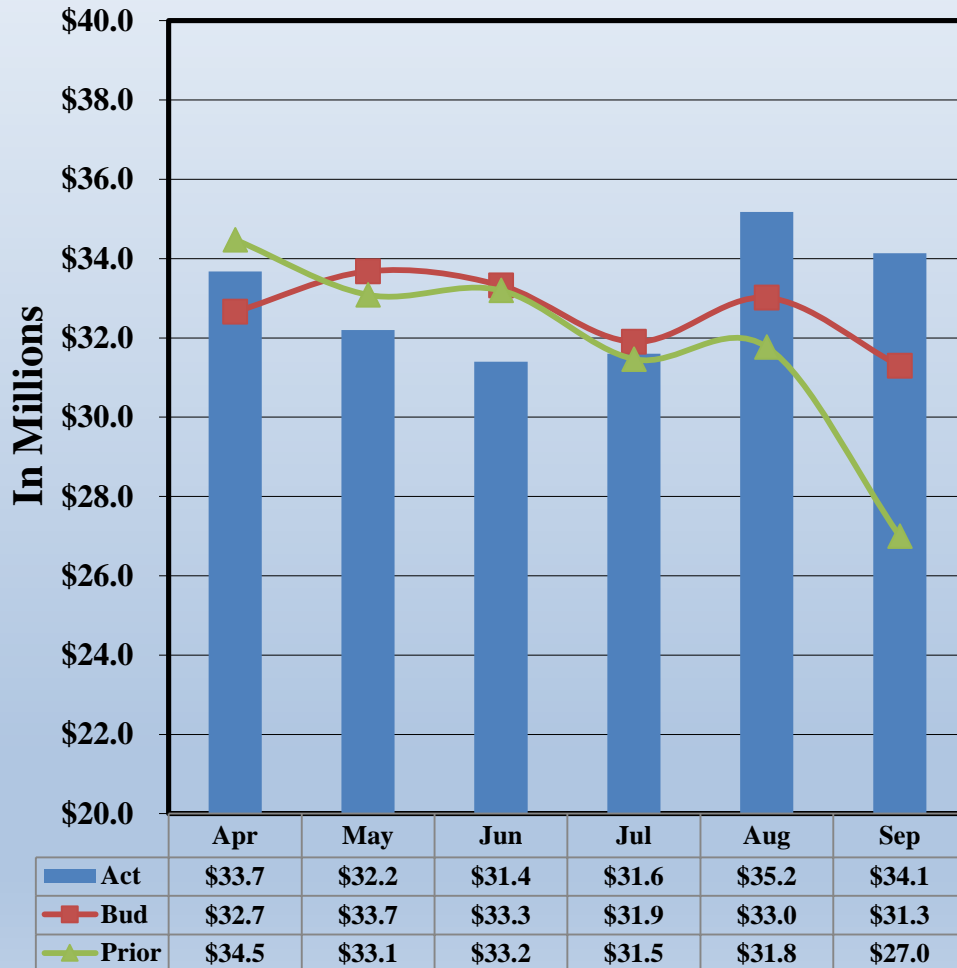
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.4	\$ 4.4	\$ 5.8
Var %		22.9%	-6.3%
Year-To-Date	\$ 53.6	\$ 52.9	\$ 54.1
Var %		1.2%	-0.9%
Annualized	\$ 53.6	\$ 52.9	\$ 54.1
Var %		1.3%	-0.9%

Total Operating Expense

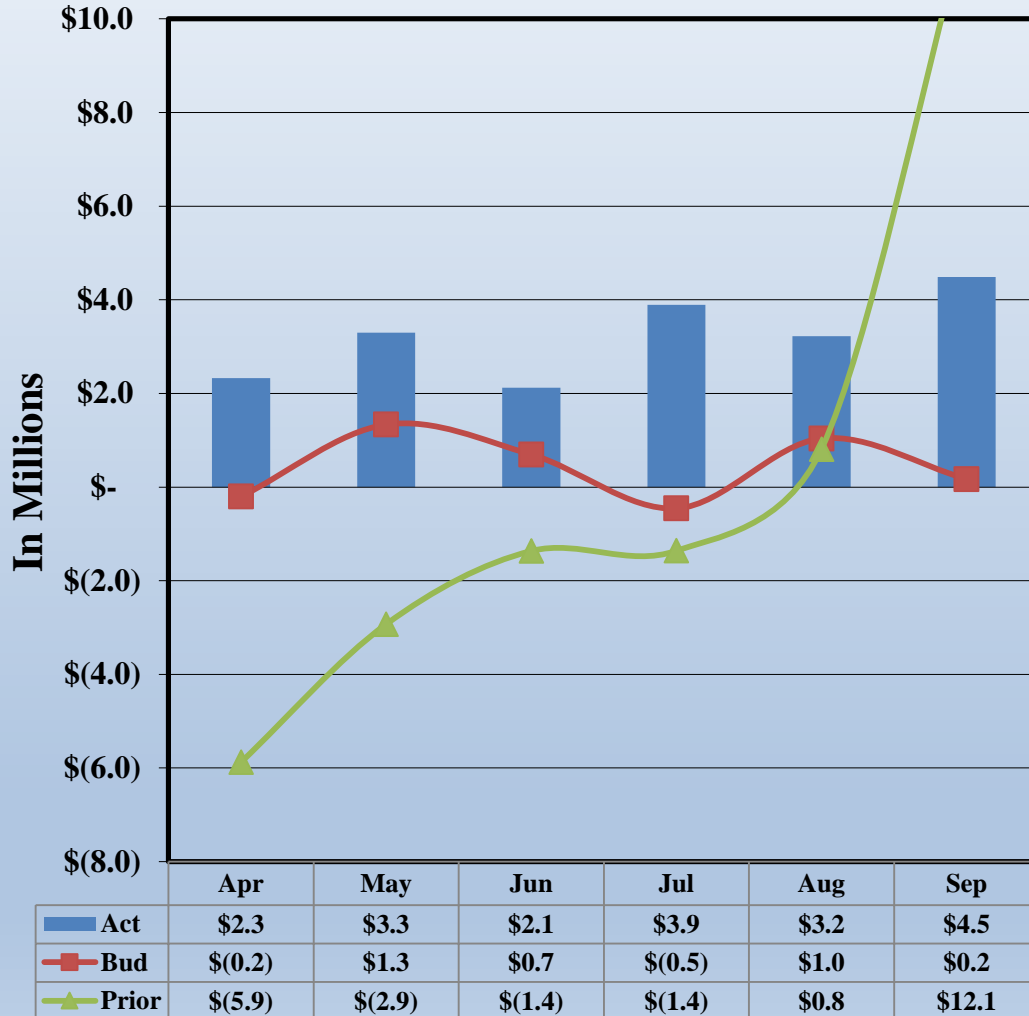
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 34.1	\$ 31.3	\$ 27.0
Var %		9.1%	26.2%
Year-To-Date	\$ 397.3	\$ 390.1	\$ 390.5
Var %		1.8%	1.7%
Annualized	\$ 397.3	\$ 390.1	\$ 390.5
Var %		1.8%	1.7%

Operating EBIDA

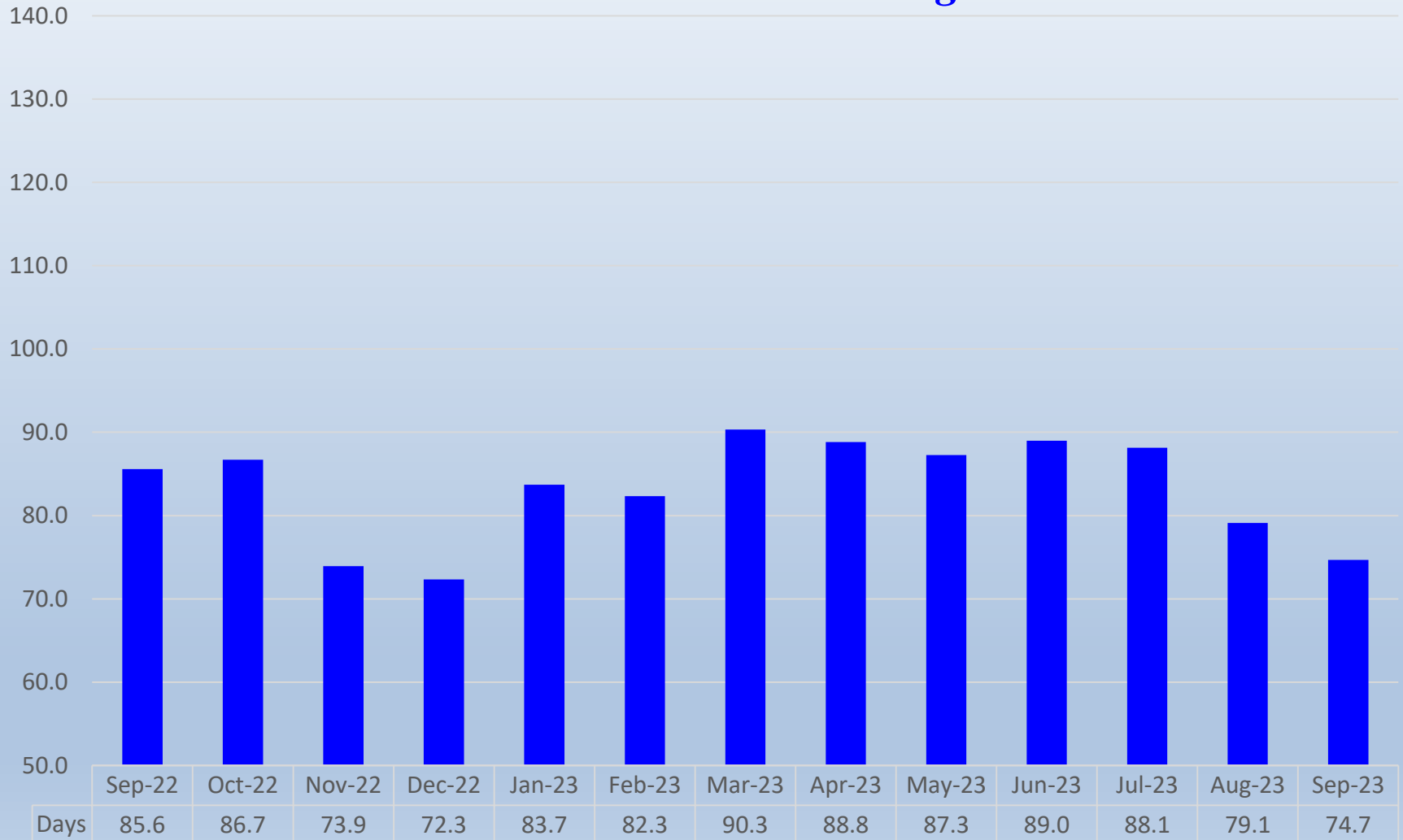
Ector County Hospital District Operations



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.5	\$ 0.2	\$ 12.1
Var %		2150.0%	-62.8%
Year-To-Date	\$ 16.2	\$ 6.9	\$ 2.2
Var %		134.8%	636.4%
Annualized	\$ 16.2	\$ 6.9	\$ 2.2
Var %		134.8%	636.4%

Days Cash on Hand

Thirteen Month Trending



mch

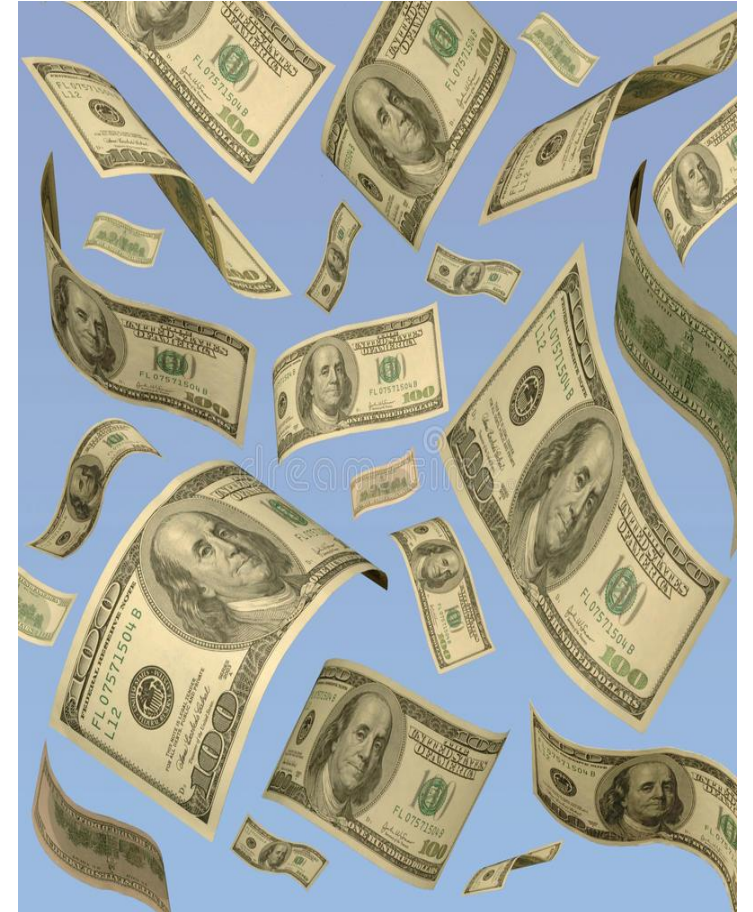


Capital Planning Team

Presentation of Capital Spend for FY 23

Team Members

- Eva Garcia, Div. Director Financial Operations
- Carlos Aguilar, Director Engineering
- Jerry Hild, Director Radiology
- Linda Carpenter, VP Information Technology
- Natalie Sandell, ACNO Nursing Admin
- Chelle Sullivan, ACNO Surgical Services
- David Graham, ACNO Emergency Services
- Grant Trollope, Assistant CFO
- Magaly Duran, Purchasing Manager
- Dr. Ghassan Fanous, OB/GYN
- Dr. Fernando Boccalandro, Cardiology



Overall spend

Group	Budgeted Capital	Contingency Capital	Grand Total
Grp1 <\$50K	\$371,994	\$781,580	\$1,153,574
Grp2 \$50K-\$250K	\$779,394	\$697,215	\$1,476,609
Grp3 \$250K-\$1M	\$1,965,424	\$290,000	\$2,255,424
Grp4 \$1M plus	\$3,018,476	\$3,311,459	\$6,329,935
Grand Total	\$6,135,288	\$5,080,254	\$11,215,542

Capital Purchases Less than \$50K

Hospital Divisions	Budgeted Capital			Contingency Capital			Grand Total
	Capital	CMN Foundation	Total	Capital	CMN Foundation	Total	
Grp1 <\$50K	\$269,553	\$102,441	\$371,994	\$556,095	\$225,485	\$781,580	\$1,153,574
NSG W&I Inf/WC	\$92,317	\$102,441	\$194,758	\$51,538	\$225,485	\$277,023	\$471,781
IT	\$75,593		\$75,593	\$104,401		\$104,401	\$179,994
NSG SURG SRVCS	\$18,222		\$18,222	\$98,040		\$98,040	\$116,262
CV SRVCS				\$80,709		\$80,709	\$80,709
LAB				\$48,802		\$48,802	\$48,802
ADMINISTRATION				\$46,497		\$46,497	\$46,497
PHARMACY				\$23,000		\$23,000	\$23,000
NSG ADMIN ICU2/4,Resp/CC/UR	\$6,510		\$6,510	\$21,330		\$21,330	\$27,840
NUTRITION				\$21,042		\$21,042	\$21,042
PROCARE				\$19,266		\$19,266	\$19,266
RADIOLOGY				\$16,832		\$16,832	\$16,832
NSG ED/TRMA SRVCS/3W	\$8,732		\$8,732	\$16,531		\$16,531	\$25,263
PM&R				\$8,107		\$8,107	\$8,107
NSG ACUTE 4C- 9C,6W,CMC, Dial	\$7,458		\$7,458				\$7,458
HUMAN RESOURCES	\$16,235		\$16,235				\$16,235
ENGINEERING	\$44,485		\$44,485				\$44,485

Capital Purchases \$50K - \$250K

Hospital Divisions	Budgeted Capital			Contingency Capital			Grand Total
	Capital	CMN Foundation	Total	Capital	CMN Foundation	Total	
Grp2 \$50K-\$250K	\$779,394		\$779,394	\$502,695	\$194,520	\$697,215	\$1,476,609
NSG W&I Inf/WC					\$194,520	\$194,520	\$194,520
PROCARE	\$194,900		\$194,900	\$144,000		\$144,000	\$338,900
IT	\$437,512		\$437,512	\$92,727		\$92,727	\$530,239
NSG ACUTE 4C-9C,6W,CMC, Dial				\$79,750		\$79,750	\$79,750
LAB	\$146,982		\$146,982	\$68,029		\$68,029	\$215,011
NSG ED/TRMA SRVCS/3W				\$65,190		\$65,190	\$65,190
RADIOLOGY				\$52,999		\$52,999	\$52,999

Capital Purchases Greater than \$250K

Hospital Divisions	Budgeted Capital			Contingency Capital			Grand Total
	Capital	CMN Foundation	Total	Capital	CMN Foundation	Total	
Grp3 \$250K-\$1M	\$1,965,424		\$1,965,424	\$290,000		\$290,000	\$2,255,424
CV SRVCS				\$290,000		\$290,000	\$290,000
<u>Intra-Aortic Balloon Pumps</u> - needed for emergency STEMI's.				\$290,000		\$290,000	\$290,000
RADIOLOGY	\$507,326		\$507,326				\$507,326
<u>Ultrasound Units</u> - replacement of three ultrasound units: (1). A 12-year-old Ultrasound unit installed 1/28/2010, a 12-year-old Ultrasound unit installed 12/9/2010 & a 9-year-old Ultrasound unit installed 1/28/2013.	\$507,326		\$507,326				\$507,326
IT	\$1,458,098		\$1,458,098				\$1,458,098
<u>Network Switch Replacement</u> - The old equipment will not receive any more security and software revisions to keep up with the networking standards creating significant risk to MCH operations.	\$951,766		\$951,766				\$951,766
<u>PBX Telecom Phone Upgrade</u> - Replace the organization's existing 20+ y/o analog/digital PBX telephony system to provide a reliable, secure, scalable, and enterprise-wide communications platform designed to meet the hospital's needs today and into the future.	\$506,332		\$506,332				\$506,332

Capital Purchases \$1M+

Hospital Divisions	Budgeted Capital			Contingency Capital			Grand Total
	Capital	CMN Foundation	Total	Capital	CMN Foundation	Total	
Grp4 \$1M plus	\$3,018,476		\$3,018,476	\$3,311,459		\$3,311,459	\$6,329,935
RADIOLOGY	\$1,112,021		\$1,112,021	\$1,999,999		\$1,999,999	\$3,112,020
CT Room 1 Machine Replacement - Equipment end of service/ end of life				\$1,999,999		\$1,999,999	\$1,999,999
IR Rm 8 Replacement - end of life/end of support	\$1,112,021		\$1,112,021				\$1,112,021
SAFETY/PD				\$1,311,460		\$1,311,460	\$1,311,460
Fire Alarm System - end of life; safety issue				\$1,311,460		\$1,311,460	\$1,311,460
NSG SURG SRVCS	\$1,906,455		\$1,906,455				\$1,906,455
OR video upgrade - current video equip unreliable and not supported	\$1,906,455		\$1,906,455				\$1,906,455

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Matt Collins, Chief Operating Officer
 SUBJECT: TriMedx Contract Renewal – Clinical Engineering
 DATE: November 7, 2023

<u>Cost:</u>	
Preventative Maintenance/Inspection (11/1/2023 – 10/31/2024) <i>(Operational Budget)</i>	\$4,500,000.00
Preventative Maintenance/Inspection (11/1/2024 – 10/31/2025) <i>(Operational Budget)</i>	\$4,500,000.00
Preventative Maintenance/Inspection (11/1/2025 – 10/31/2026) <i>(Operational Budget)</i>	<u>\$4,500,000.00</u>
Contract Total	\$13,500,000.00

Background:

This contract renewal will provide all labor and tools to maintain and inspect medical equipment.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Cepheid Pricing and Placement Agreement: Renewal of Existing Agreement

DATE: November 2, 2023

Cost:	
Purchase Commitment (reagent products), annual	\$418,447.00
Project Total (3-year term)	\$1,255,341.00

Background:

Cepheid is a manufacturer and vendor of PCR instrumentation that has been used in the MCH Microbiology department for over 10 years. The Cepheid GeneXpert allows our laboratory to test for several different targets, including SARS CoV-2, Flu A & B, RSV, MRSA, C. difficile, Tuberculosis and other organisms important in sexual health. The current pricing agreement with Cepheid is ending and a new pricing agreement has been proposed by the vendor for the next year. This agreement will lock in our prices for the test kits needed over the course of 3 years; these prices are derived from the Vizient and TPC tier schedule. TPC recently signed a base agreement with Cepheid to ensure the members receive the best group pricing, but each member must sign a local agreement as well. In addition to pricing, this agreement also allows for us to participate in the vendor's EZ Placement Program, which places additional instrumentation in the MCH Microbiology lab to be used for patient testing. The agreement allows for us to receive 2 16-module instruments, with the accessories needed for operation, at no additional charge to us. The cost of the instruments in included in our reagent pricing schedule.

Staffing:

No additional FTEs required

Disposition of Existing Equipment:

None

Implementation Time Frame:

6 months

Funding:

Operational Budget for test kits

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Abbott Point of Care iSTAT Pricing Agreement

DATE: November 7, 2023

Cost:

iSTAT cartridges Purchase Commitment	
EG7+	\$104,172.75
CG4+	\$44,467.50
CG8+	\$18,935.00
CHEM8+	\$315,607.50
ACTc	\$15,157.50
Glucose	\$2,700.00
cTnl	\$259,187.50
B-HCG	\$66,564.00

Project Total (5-year term) **\$826,791.75**

Background:

Abbott iSTATs are used in critical care areas of the facility to provide bedside laboratory testing and blood gas studies to ensure rapid turnaround time of results for these patients. The cartridges required for these devices are purchased from Abbott Point of Care. This pricing agreement sets forth the prices for the cartridges and other consumables required for operation of these devices. The agreement sets terms for a 5 year period, during which time the purchase commitments stated above must be met annually.

Staffing:

No additional FTE's required.

Funding:

Operational Budget

MEMORANDUM

TO: ECHD Board of Directors
FROM: Steve Ewing, Chief Financial Officer
SUBJECT: Qualify Health, LLC Agreement
DATE: November 7, 2023

Cost:

2 Year Contract

20% of each Financial Advocacy

Background:

Qualify Health will assist with indigent assistance for uninsured and under-insured patients. This will include reaching out to patients to provide assistance and guidance on medications, copays, and documentation.

Staffing

No additional FTE.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense



Memorandum

Date: October 18, 2023

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: IntraSight Mobile5

Total Cost -Not Budgeted **\$173,000**

OBJECTIVE

Replace our intravascular ultrasound machine that is inoperable, end of life and support.

History

Our current Intravascular ultrasound that was used in vascular cases is unrepairable due to inability to obtain parts (see attached EOL letter). It was 13 years old. The machine was deemed unable to be fixed in April. Without the ultrasound -the surgeons are not able to precisely evaluate the area of the vessel that needs certain treatments. This ultrasound is used by several of the vascular surgeons in the Main Operating Room. The ultrasound is used on a case-by-case basis. We are currently renting one on a per case/day basis, but not all utilization of this machine can be foreseen. Pts are rescheduled when the unforeseen need arises to complete procedures.

PURCHASE CONSIDERATIONS

Capital Purchase

FTE IMPACT

No additional FTE(s) required.

INSTALLATION & TRAINING

Phillips to train employees

WARRANTY AND SERVICE CONTRACT

1 Year contract and then maintained by Trimedx.

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets EMTS

COMMITTEE APPROVAL

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board



Memorandum

Date: October 25, 2023

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: EPIQ CVx Ultrasound system

Total Cost -Not Budgeted \$179,964

OBJECTIVE

Replace our Echocardiogram Ultrasound Machine that is inoperable, and unrepairable. The ultrasound machine and TEE probe are used to provide moving pictures of the heart to detect blood clots, evaluate heart valves, guide treatment for arrhythmia's, detect heart murmurs and many other conditions.

History

Our current Transesophageal echocardiogram ultrasound for cardiovascular surgeries is unrepairable. It was added to our inventory in 2014. Clinical engineering states *“The repair costs have exceeded the current market value so they will be unable to order anything else for this machine and they will have to remove it from our inventory”*. We have been borrowing another machine from echo/cardiology but this has been causing issues with cardiology and delaying patient care.

PURCHASE CONSIDERATIONS

Contingency Capital Purchase

FTE IMPACT

No additional FTE(s) required.

INSTALLATION & TRAINING

Phillips to train employees

WARRANTY AND SERVICE CONTRACT

1 Year contract and then maintained by Trimedx.

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets EMTS

COMMITTEE APPROVAL

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board



Memorandum

Date: November 7, 2023

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: Niki McQuitty MSN RN, Divisional Director
Danette Butterfield MSN RN, Magnet and Pathway Program Director

Re: Pathway Plus with HealthLinx

Total Cost - Budgeted **\$107,879.00**

OBJECTIVE

Achieve Pathway to Excellence accreditation prior to Magnet

History

MCH has an existing contract with HealthLinx to assist us on our Magnet accreditation journey. We would also like to achieve Pathway to Excellence prior to Magnet to show the hard work and dedication achieved prior to meeting Magnet requirements.

PURCHASE CONSIDERATIONS

Budgeted for 2024

The payment terms are as follows:

- The 1st Payment (50%) is \$53,939.50 on or before January 31, 2024.
- The 2nd Payment (50%) is \$53,939.50 on or before January 31, 2025.

FTE IMPACT

No additional FTE(s) required.

INSTALLATION & TRAINING

Pathway to Excellence requirements

WARRANTY AND SERVICE CONTRACT

1 Year contract.

LIFE EXPECTANCY OF EQUIPMENT

N/A

MD BUYLINE INFORMATION

N/A

COMMITTEE APPROVAL

ECHD Board

MEMORANDUM

TO: ECHD Board of Directors

FROM: Joe Montes, Director of Housekeeping
Through Matt Collins, Chief Operating Officer

SUBJECT: Pest Control Vendor (ECOLAB)

DATE: October 9, 2023

Cost:

12 Month Contract	\$ 115,750.88
Total	<u>\$ 115,750.88</u>

Background:

Ongoing and irreconcilable performance and operational challenges with the previous pest control vendor led MCH to part ways and discontinue services. A Request for Information (RFI) was conducted to identify prospective pest control vendors. ECOLAB was subsequently selected.

Scope:

ECOLAB has committed to working with MCH to achieve the highest level of satisfaction for pest control and mitigation for all MCHS facilities, providing internal and external solutions.

Staffing:

None

Implementation Time Frame:

Immediately October 9, 2023

Funding:

Budgeted Expense

**Permian Basin Behavioral Health Center
Anticipated Document Approvals
October 9, 2023**

Partial land swap with Cumberland & Western

Design considerations relocated the arterial boulevard connecting PBBHC to FM1788 slightly south, necessitating an exchange with C&W to move the land we acquired from them. C&W has agreed to the swap and paperwork will be executed within the next few days.

Construction Access Easement

Because the PBBHC site is not yet accessible from any public road, temporary construction road will be built from FM1788 to the site, crossing land owned by Cumberland & Western and by Permian Basin Medical Center. C&W and PBMC have agreed in concept, and all three parties will execute easement paperwork within the next few days.

Various Utility and Public Access Easements

Dunaway has identified multiple public access and utility easements that must be drafted and executed to complete the annexation, zoning and permitting process required to proceed with PBBHC construction. PBBHC Counsel (Eric Schmalbach of Cotton Bledsoe) is drafting the documents mentioned above, as well as all of the required easements, which will need to be executed as soon as practical. A total of seven different entities are involved in establishment of eight different easements.

Revised Gift Deed

Texas Facilities Commission concerns about reversion clauses in the Gift Deed from PBMC to PBBHC will likely lead to revision of the Deed. In addition to reducing the potential for reversion, it is expected that the requirement to belong to a Property Owners' Association will be removed and PBBHC will be promised a seat on the PBMC Board. TFC, PBBHC and PBMC counsel have agreed in concept to revisions and it should be ready for execution within a few days.

Memorandum of Rights

This document is referenced in the Development Agreement between PBBHC and TFC. It specifically deals with the reversion concerns noted above, and will be simplified in conjunction with revision of the Gift Deed. TFC, PBBHC and PBMC counsel have agreed in concept to revisions and it should be ready for execution within a few days.

Regional Services
November Board Report

Upcoming Events

11/13 MCH LDI- MCH invited Regional Partners to attend the event.

Community Outreach

Infectious Disease, Dr Morfa- Ector County Primary Care

Regional Site Visits

Kermit- Met with staff and physicians, updated on providers. Introduced self to new providers and left information for new referral specialist Desiree. Kermit has not yet met with case mgt for swing bed information, provided contact information to Carry for follow up. No issues currently.

Monahans- Met with new case manager Carol Boggs, provided list of providers and case mgt contact. I will also share her contact information with our team. Carol was able to show me around updated PT facility. I will also share that with our team. No reported issues with referrals. I met with ED MD and staff as well no issues with transfers. They wanted to thank our team for assisting with a maternal patient and baby this month. Physician requested education for deliveries I will connect to MCH team.

Ft Stockton- introduced MCH Cath lab team to ED staff and nurses and CNO. WE discussed services our Cath lab provides and education on STEMI protocol. Future educational opportunities for staff to be arranged. No issues with transfers currently.

Pecos- introduced MCH Cath lab team to ED staff and nurses and CNO. We discussed services our Cath lab provides and education on STEMI protocol. Future educational opportunities for staff to be arranged. No issues with transfers currently. Faye provided team with tour of different areas within the hospital. I will be connecting Faye with our Maternal team for shadowing opportunities. Met with Shawn Neatherly he is now over case managers at the hospital. No issues currently.

Stanton- Met with staff for Acute Teleservices for start date of 11/1.

MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	95
February	24	65
March	21	76
April	20	70
May	24	70
June	10	64
July	16	37
August	17	89
September	21	29